



Health care you can count on.
Service you can trust.

Finance Committee Report

**Tuesday, February 6th, 2024
8:00am to 9:00am**

**Video Conference Call
and
1240 S. Loop Road
Alameda, CA 94502**

AGENDA

Finance Committee Meeting

February 6th, 2024
8:00 a.m. – 9:00 a.m.

1240 S. Loop Road
Alameda, CA 94502

YOU MAY SUBMIT COMMENTS ON ANY AGENDA ITEM OR ON ANY ITEM NOT ON THE AGENDA, IN WRITING VIA MAIL TO “ATTN: ALLIANCE BOARD,” 1240 SOUTH LOOP ROAD, ALAMEDA, CA 94502; OR THROUGH E-COMMENT AT brmartinez@alamedaalliance.org YOU MAY WATCH THE MEETING LIVE BY LOGGING IN VIA COMPUTER AT THE FOLLOWING LINK: [Click here to join the meeting](#) OR MAY LISTEN TO THE MEETING BY CALLING IN TO THE FOLLOWING TELEPHONE NUMBER: [1-510-210-0967](tel:1-510-210-0967) [Conference ID 653441395#](#). IF YOU USE THE LINK AND PARTICIPATE VIA COMPUTER, YOU MAY, THROUGH THE USE OF THE CHAT FUNCTION, REQUEST AN OPPORTUNITY TO SPEAK ON ANY AGENDIZED ITEM, INCLUDING GENERAL PUBLIC COMMENT. YOUR REQUEST TO SPEAK MUST BE RECEIVED BEFORE THE ITEM IS CALLED ON THE AGENDA. IF YOU PARTICIPATE BY TELEPHONE, YOU MAY SUBMIT ANY COMMENTS VIA THE E-COMMENT EMAIL ADDRESS DESCRIBED ABOVE OR PROVIDE COMMENTS [DURING THE MEETING AT THE END OF EACH TOPIC](#).

PLEASE NOTE: THE ALAMEDA ALLIANCE FOR HEALTH IS MAKING EVERY EFFORT TO FOLLOW THE SPIRIT AND INTENT OF THE BROWN ACT AND OTHER APPLICABLE LAWS REGULATING THE CONDUCT OF PUBLIC MEETINGS, IN ORDER TO MAXIMIZE TRANSPARENCY AND PUBLIC ACCESS. DURING EACH AGENDA ITEM, YOU WILL BE PROVIDED A REASONABLE AMOUNT OF TIME TO PROVIDE PUBLIC COMMENT. THE BOARD WOULD APPRECIATE, HOWEVER, IF COMMUNICATIONS OF PUBLIC COMMENTS RELATED TO ITEMS ON THE AGENDA, OR ITEMS NOT ON THE AGENDA, ARE PROVIDED PRIOR TO THE COMMENCEMENT OF THE MEETING.

1. CALL TO ORDER

A regular meeting of the Alameda Alliance for Health Finance Committee will be called to order on February 6th, 2024, at 8:00 a.m. in Alameda County, California, by Dr. R. Ferguson, Presiding Officer. This meeting is hybrid and is to take place by video conference call and in person.

2. ROLL CALL

3. AGENDA APPROVAL

4. INTRODUCTIONS

5. CONSENT CALENDAR

(All matters listed on the Consent Calendar are to be approved with one motion unless a member of the Finance Committee removes an item for separate action. Any consent calendar item for which separate action is requested shall be heard as the next agenda item.)

6. COMMITTEE BUSINESS

a) CEO UPDATE

b) REVIEW AND APPROVE NOVEMBER AND DECEMBER 2023 MONTHLY FINANCIAL STATEMENTS

c) VICE CHAIR RESIGNATION

7. UNFINISHED BUSINESS

8. PUBLIC COMMENT

9. ADJOURNMENT

NOTICE TO THE PUBLIC

The agenda may also be accessed through the Alameda Alliance for Health's Web page at www.alamedaalliance.org

NOTICE TO THE PUBLIC

The Committee meets regularly each month on the Tuesday before the Board of Governors' Meeting. Meetings begin at 8:00 a.m., unless otherwise noted. All meetings are scheduled to terminate at 9:00 a.m. Meeting agendas and approved minutes are kept current on the Alameda Alliance for Health's website at www.alamedaalliance.org.

An agenda is provided for each Committee meeting, which lists the items submitted for consideration. Prior to the listed agenda items, the Committee may hold a study session to receive information or meet with another committee. A study session is open to the public; however, no public testimony is taken and no decisions are made. Following a study session, the regular meeting will begin at 8:00 a.m. At this time, the Committee allows oral communications from the public to address the Committee on items NOT listed on the agenda. Oral comments to address the Committee are limited to three minutes per person.

Staff Reports are available. Please call the Clerk of the Board at 510-995-1207 to obtain a document.

Additions and Deletions to the Agenda: Additions to the agenda are limited by California Government Code Section 54954.2 and confined to items that arise after the posting of the Agenda and must be acted upon prior to the next Committee meeting. For special meeting agendas, only those items listed on the published agenda may be discussed. The items on the agenda are arranged in three categories. **Consent Calendar:** These are relatively minor in nature, do not have any outstanding issues or concerns, and do not require a public hearing. All consent calendar items are considered by the Committee as one item, and a single vote is taken for their approval unless an item is pulled from the consent calendar for individual discussion. There is no public discussion of consent calendar items unless requested by the Committee. **Public Hearings:** This category is for

matters that require, by law, a hearing open to public comment because of the particular nature of the request. Public hearings are formally conducted and public input/testimony is requested at a specific time. This is your opportunity to speak on the item(s) that concern you. If, in the future, you wish to challenge in court any of the matters on this agenda for which a public hearing is to be conducted, you may be limited to raising only those issues which you (or someone else) raised orally at the public hearing or in written correspondence received by the Committee at or before the hearing. **Committee Business:** Items in this category are general in nature and may require Committee action. Public input will be received on each item of Committee Business.

Public Input: If you are interested in addressing the Committee, you may submit comments on any agenda item or on any item not on the agenda in writing via mail to "Attn: Alliance Finance Committee," 1240 S. Loop Road, Alameda, CA 94502; or through e-comment at brmartinez@alamedaalliance.org. You may also provide comments during the meeting at the end of each topic.

Supplemental Material Received After the Posting of The Agenda: Any supplemental writings or documents distributed to a majority of the Committee regarding any item on this agenda after the posting of the agenda will be available for public review. To obtain a document, please call the Clerk of the Board at 510-995-1207.

Submittal of Information by Members of the Public for Dissemination or Presentation at Public Meetings (Written Materials/handouts): Any member of the public who desires to submit documentation in hard copy form may do so prior to the meeting by sending to: Clerk of the Board 1240 S. Loop Road Alameda, CA 94502. This information will be disseminated to the Committee at the time testimony is given.

Americans With Disabilities Act (ADA): It is the intention of the Alameda Alliance for Health to comply with the Americans with Disabilities Act (ADA) in all respects. If, as an attendee or a participant at this meeting, you will need special assistance beyond what is normally provided, the Alameda Alliance for Health will attempt to accommodate you in every reasonable manner. Please contact the Clerk of the Board, Brenda Martinez, at 510-995-1207 at least 48 hours prior to the meeting to inform us of your needs and to determine if accommodation is feasible. Please advise us at that time if you will need accommodations to attend or participate in meetings on a regular basis.

I hereby certify that the agenda for the Finance Committee Meeting was posted on the Alameda Alliance for Health's web page at www.alamedaalliance.org on February 2nd, 2024.



Brenda Martinez, Clerk of the Board

To: Alameda Alliance for Health, Finance Committee

From: Gil Riojas, Chief Financial Officer

Date: February 6th, 2024

Subject: Finance Report – November 2023

Executive Summary

- For the month ended November 30th, 2023, the Alliance had enrollment of 352,526 members, a Net Income of \$3.4 million and 699% of required Tangible Net Equity (TNE).

Overall Results: (in Thousands)		
	Month	YTD
Revenue	\$137,819	\$687,972
Medical Expense	128,295	637,238
Admin. Expense	7,914	37,702
Other Inc. / (Exp.)	1,832	11,790
Net Income	\$3,441	\$24,822

Net Income by Program: (in Thousands)		
	Month	YTD
Medi-Cal*	\$3,328	\$23,738
Group Care	113	1,084
	\$3,441	\$24,822

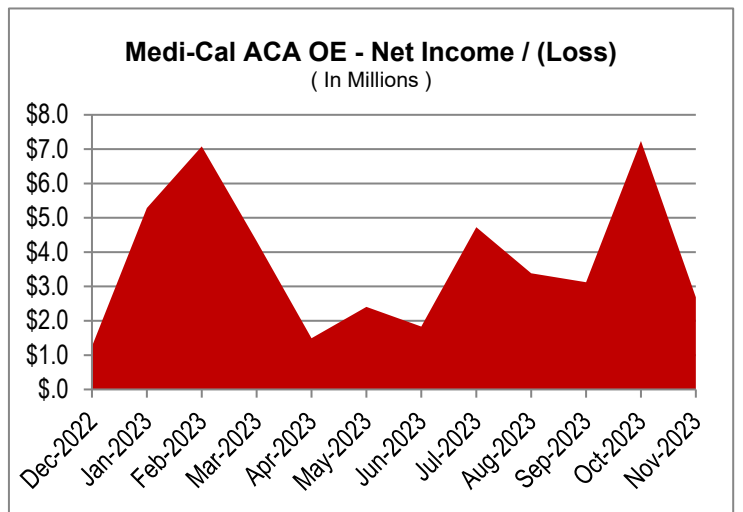
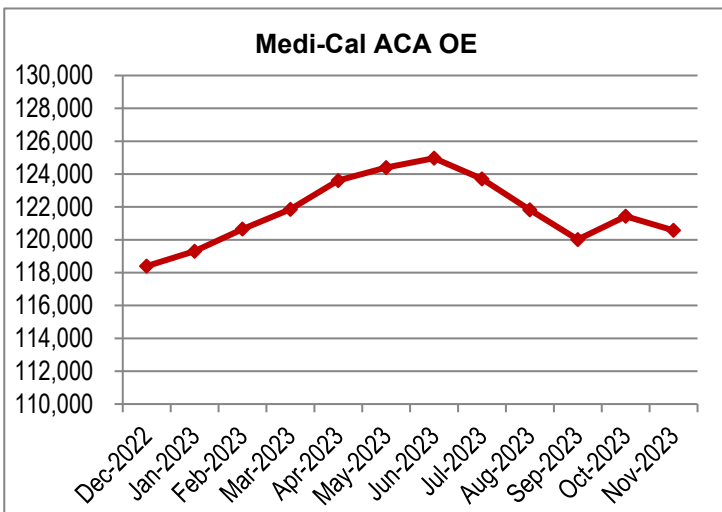
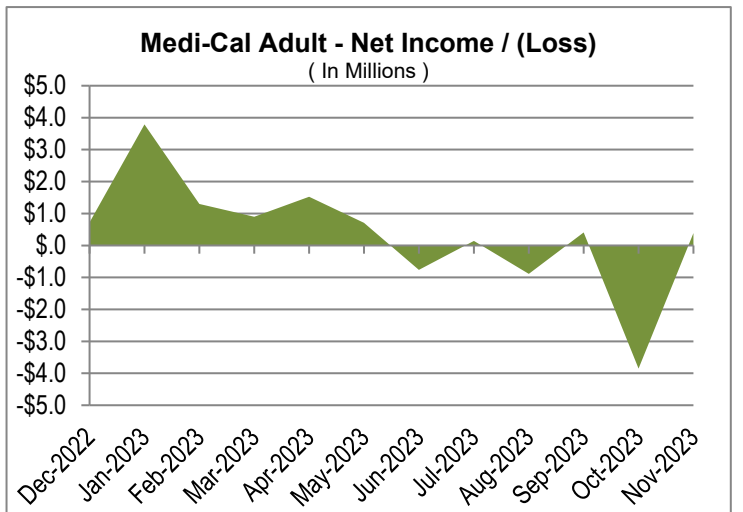
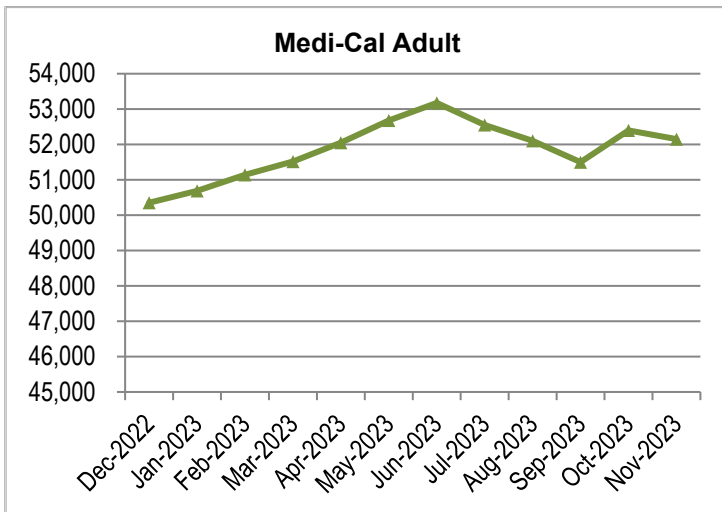
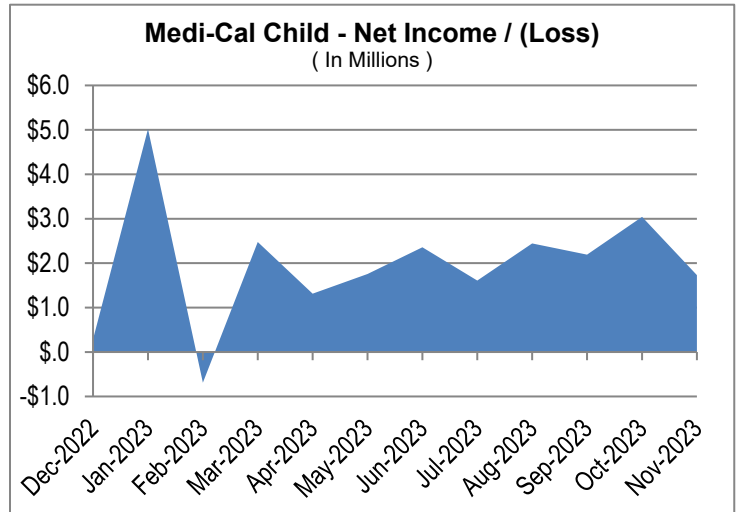
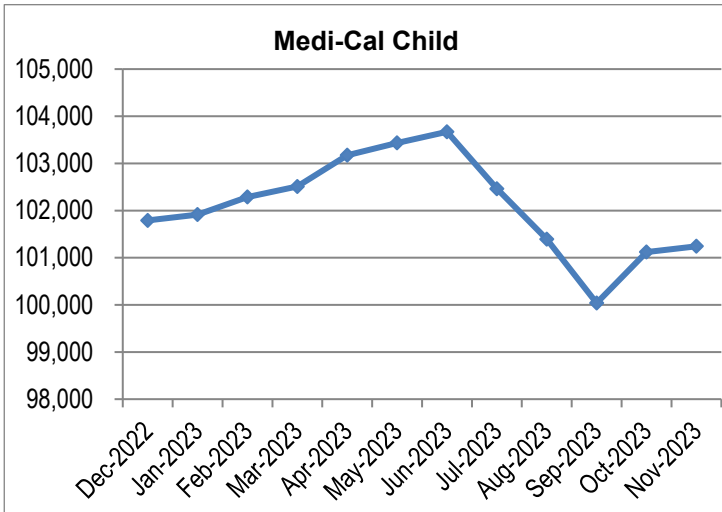
*Includes consulting cost for Medicare implementation.

Enrollment

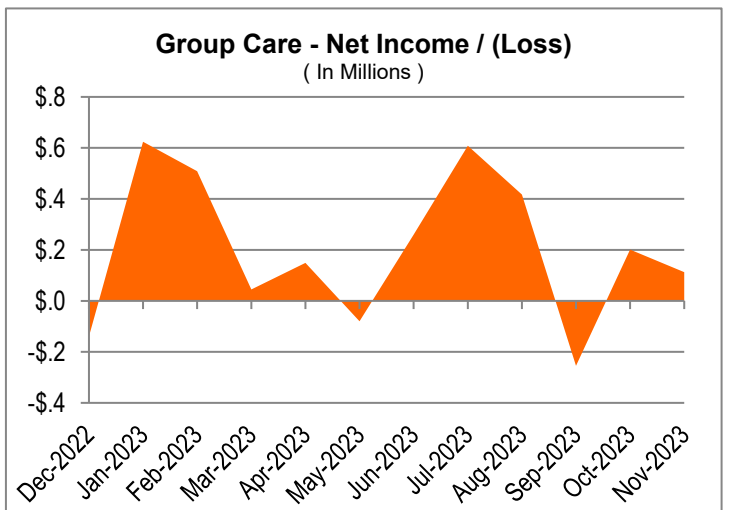
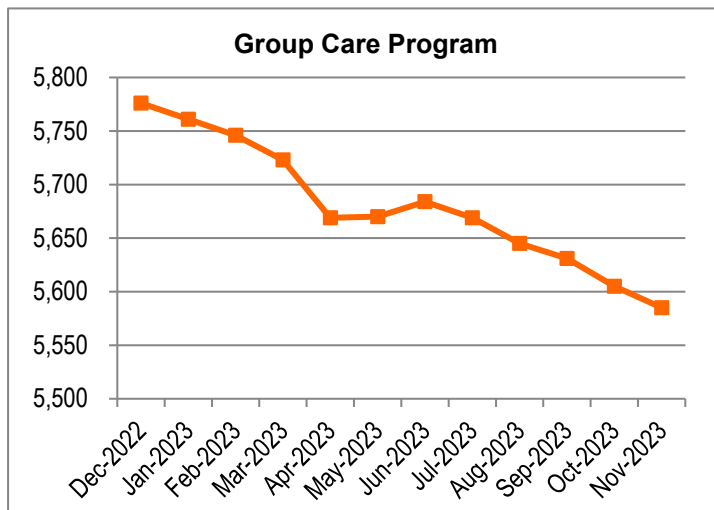
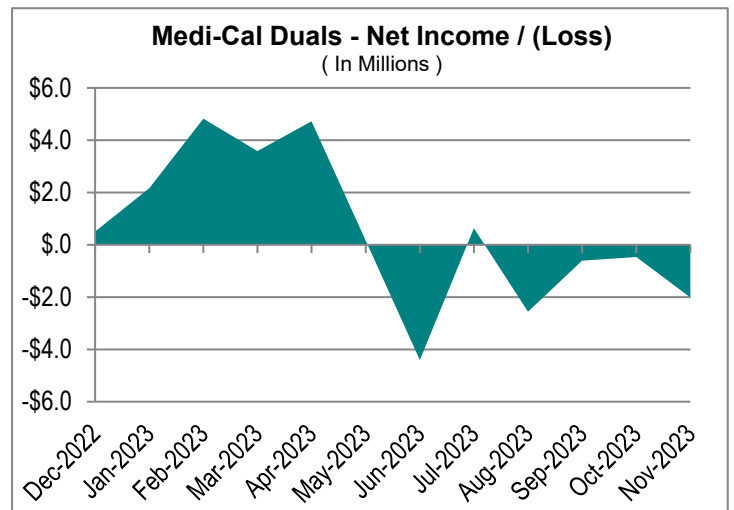
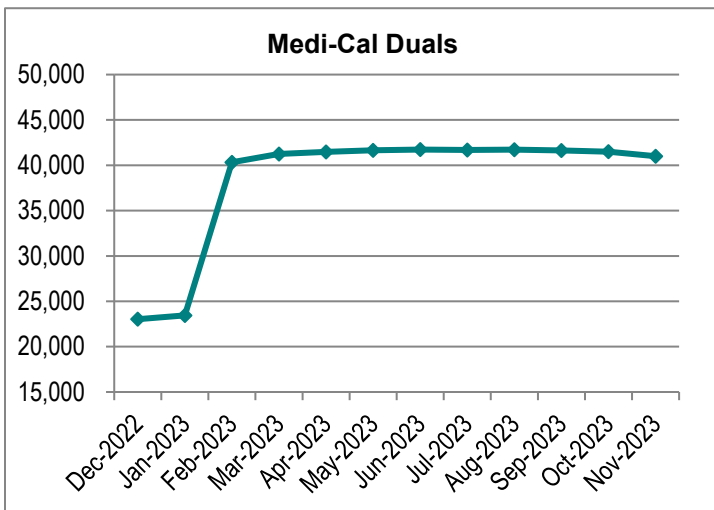
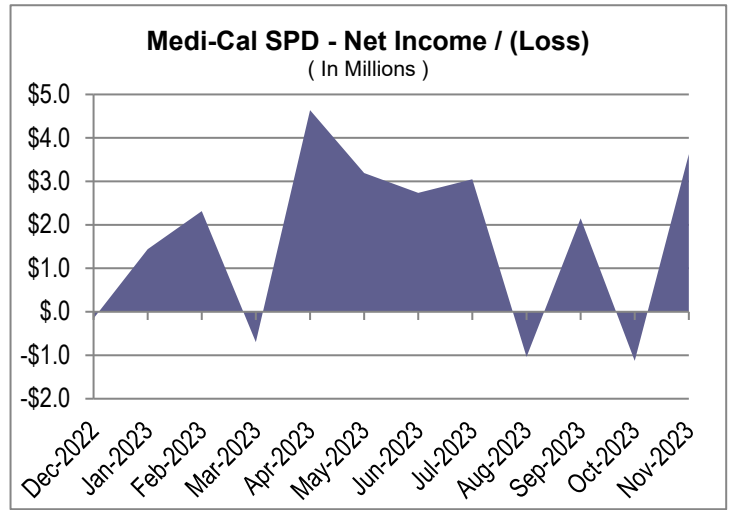
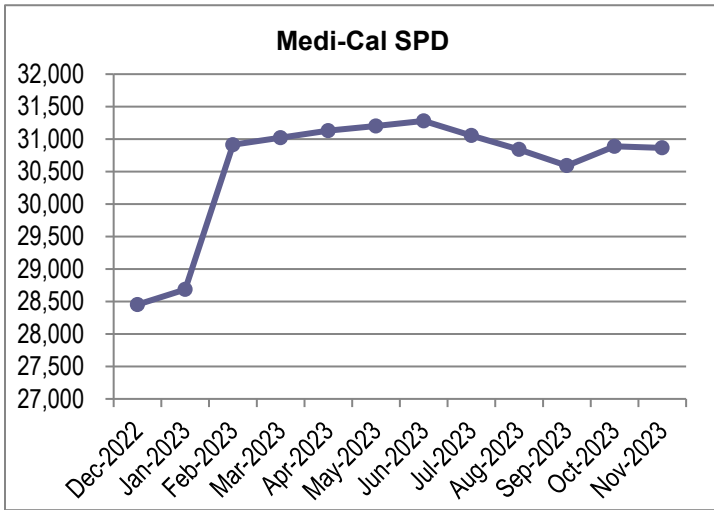
- Total enrollment decreased by 1,541 members since October 2023.
- Total enrollment decreased by 9,159 members since June 2023.

Monthly Membership and YTD Member Months									
Actual vs. Budget									
For the Month and Fiscal Year-to-Date									
Enrollment					Member Months				
November 2023					Year-to-Date				
Actual	Budget	Variance	Variance %		Actual	Budget	Variance	Variance %	
					Medi-Cal:				
52,151	51,872	279	0.5%	Adult	260,698	260,419	279	0.1%	
101,243	100,109	1,134	1.1%	Child	506,257	505,123	1,134	0.2%	
30,865	30,734	131	0.4%	SPD	154,240	154,109	131	0.1%	
40,997	41,410	(413)	-1.0%	Duals	207,525	207,938	(413)	-0.2%	
120,573	121,180	(607)	-0.5%	ACA OE	607,545	608,152	(607)	-0.1%	
137	136	1	0.7%	LTC	690	689	1	0.1%	
975	985	(10)	-1.0%	LTC Duals	5,028	5,038	(10)	-0.2%	
346,941	346,426	515	0.1%	Medi-Cal Total	1,741,983	1,741,468	515	0.0%	
5,585	5,591	(6)	-0.1%	Group Care	28,135	28,141	(6)	0.0%	
352,526	352,017	509	0.1%	Total	1,770,118	1,769,609	509	0.0%	

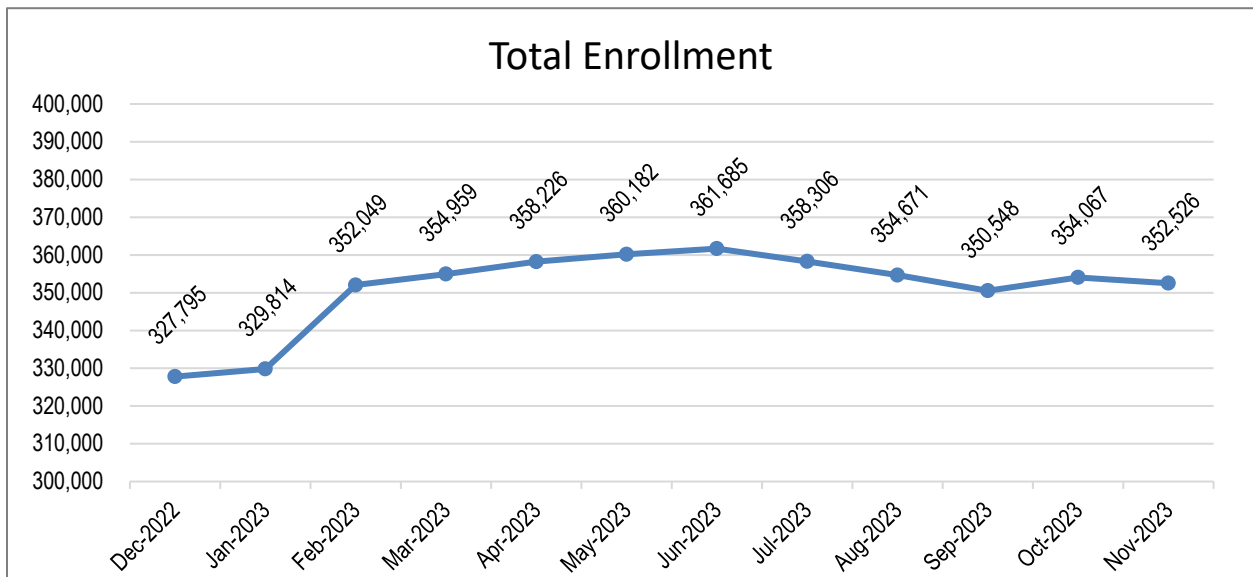
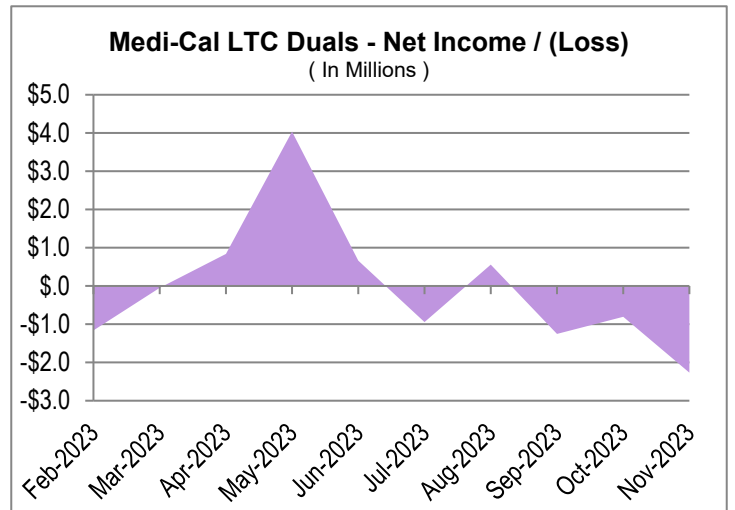
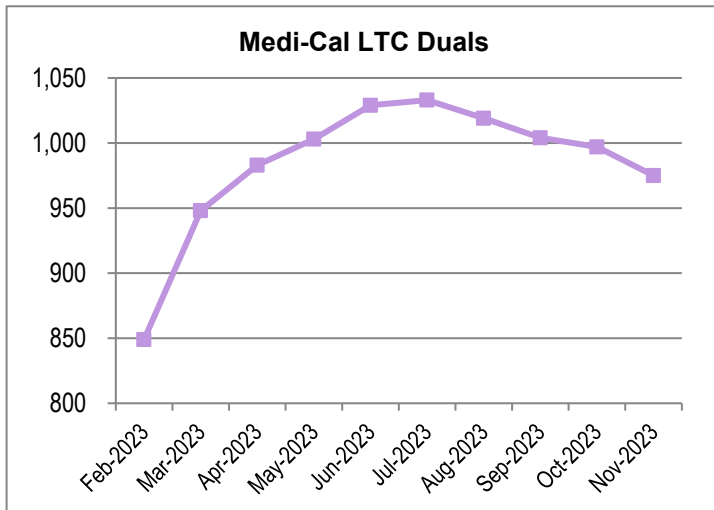
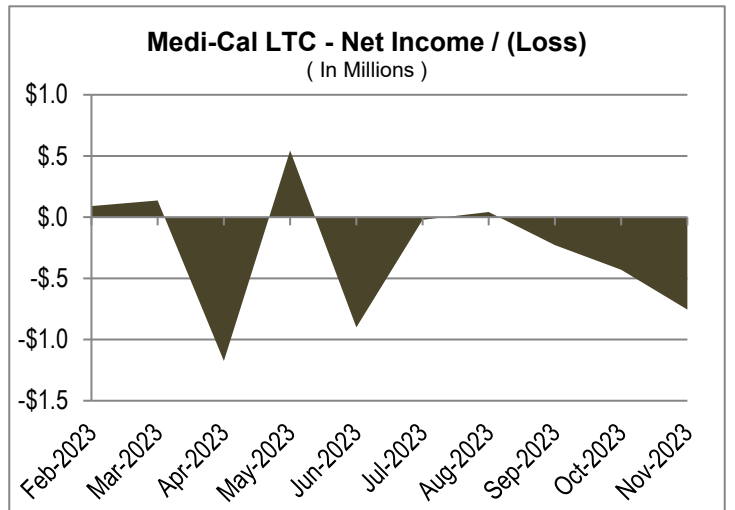
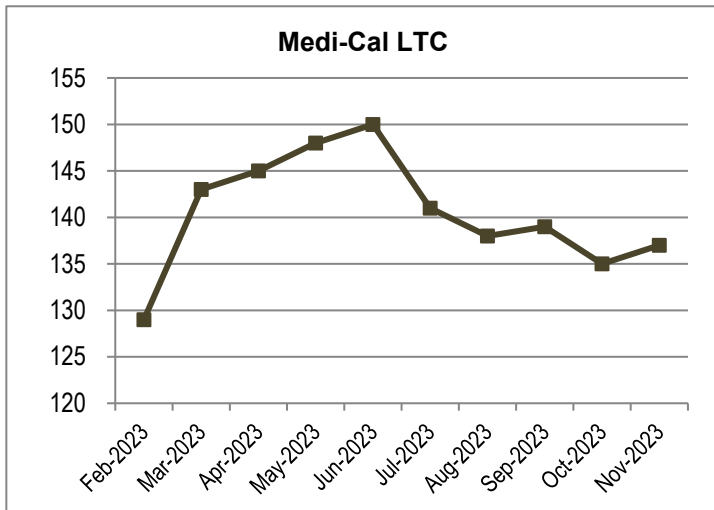
Enrollment and Profitability by Program and Category of Aid

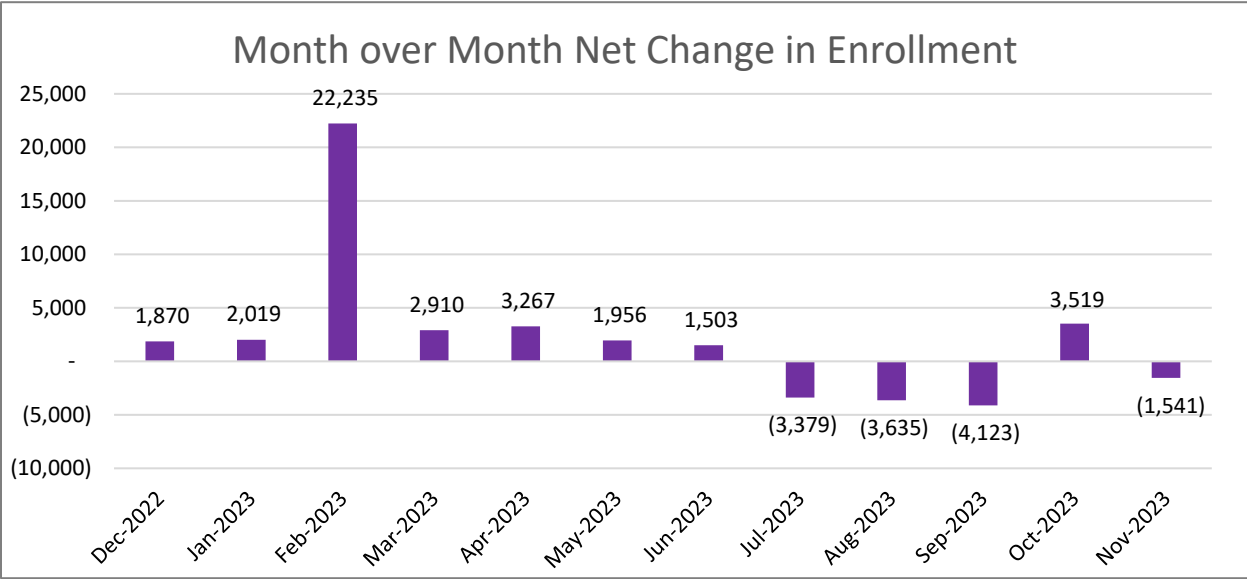


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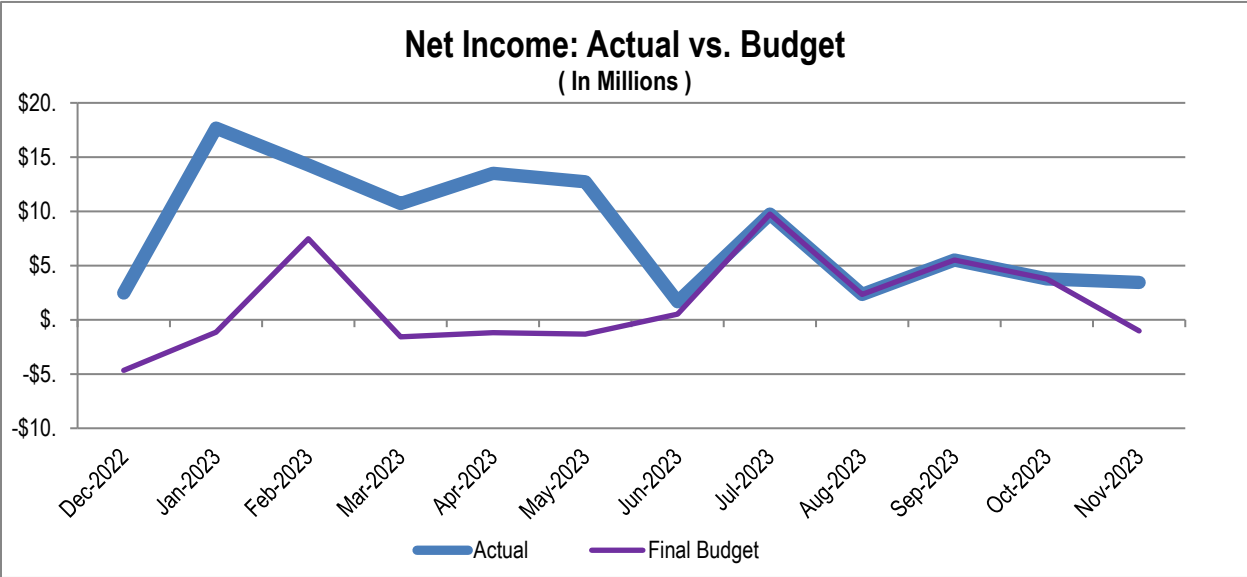




- The Public Health Emergency (PHE) ended May 2023. Disenrollments related to redetermination started in July 2023. In preparation for the Single Plan Model, DHCS is no longer assigning members to Anthem. New members are now all assigned to the Alliance.

Net Income

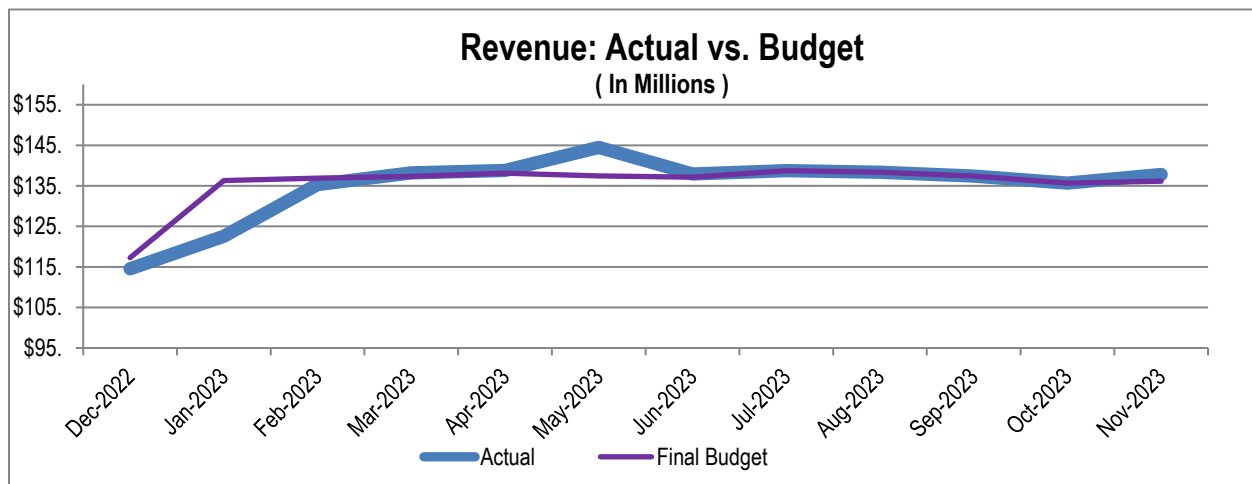
- For the month ended November 30th, 2023
 - Actual Net Income \$3.4 million.
 - Budgeted Net Loss \$1.0 million.
- For the fiscal YTD ended November 30th, 2023
 - Actual Net Income \$24.8 million.
 - Budgeted Net Income \$20.4 million.



- The favorable variance of \$4.5 million in the current month is primarily due to:
 - Favorable \$2.3 million lower than anticipated Administrative Expense.
 - Favorable \$1.7 million higher than anticipated Revenue.
 - Favorable \$1.1 million lower than anticipated Medical Expense.
 - Unfavorable \$628,000 lower than anticipated Other Income/Expense.

Revenue

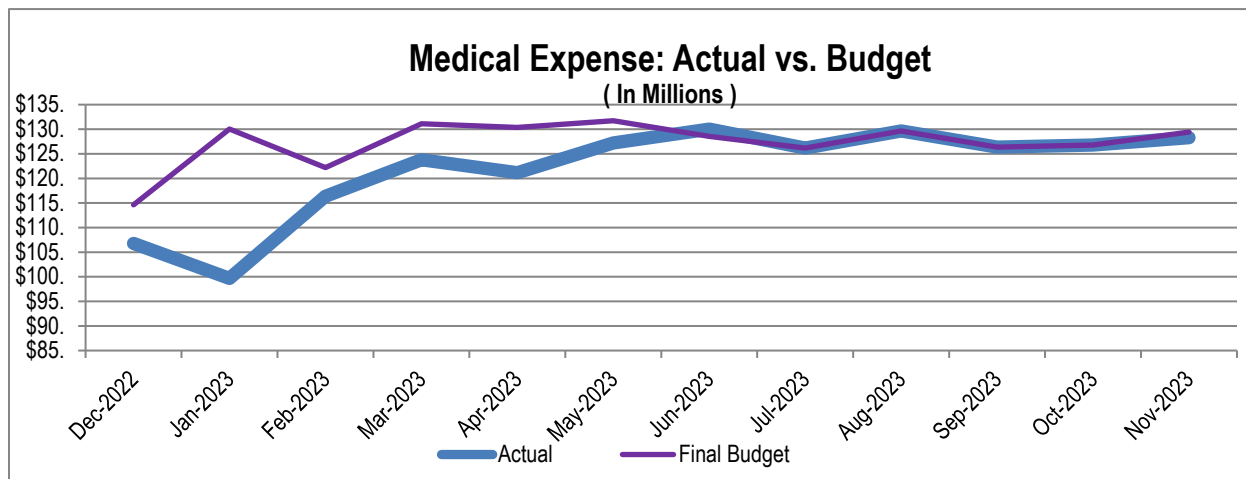
- For the month ended November 30th, 2023
 - Actual Revenue: \$137.8 million.
 - Budgeted Revenue: \$136.2 million.
- For the fiscal YTD ended November 30th, 2023
 - Actual Revenue: \$688.0 million.
 - Budgeted Revenue: \$686.3 million.



- For the month ended November 30th, 2023, the favorable revenue variance of \$1.7 million is primarily due to timing of revenue recognition:
 - Favorable \$1.1 million Supplemental Maternity revenue due to timing.
 - Favorable \$472,000 estimate to actual for October 2023.

Medical Expense

- For the month ended November 30, 2023
 - Actual Medical Expense: \$128.3 million.
 - Budgeted Medical Expense: \$129.4 million.
- For the fiscal YTD ended November 30, 2023
 - Actual Medical Expense: \$637.2 million.
 - Budgeted Medical Expense: \$638.4 million.



- Reported financial results include medical expense, which contains estimates for Incurred-But-Not-Paid (IBNP) claims. Calculation of monthly IBNP is based on historical trends and claims payment. The Alliance’s IBNP reserves are reviewed by our Actuarial Consultants.
- For November, updates to Fee-For-Service (FFS) increased the estimate for prior period unpaid Medical Expenses by \$5.2 million. Year to date, the estimate for prior years increased by \$4.5 million (per table below).

Medical Expense - Actual vs. Budget (In Dollars)						
Adjusted to Eliminate the Impact of Prior Period IBNP Estimates						
	Actual			Budget	Variance Actual vs. Budget Favorable/(Unfavorable)	
	Adjusted	Change in IBNP	Reported		\$	%
Capitated Medical Expense	\$128,557,839	\$0	\$128,557,839	\$129,223,302	\$665,464	0.5%
Primary Care FFS	\$27,987,825	\$3,114	\$27,990,940	\$27,963,685	(\$24,141)	-0.1%
Specialty Care FFS	\$24,979,139	\$3,092	\$24,982,231	\$25,520,851	\$541,713	2.1%
Outpatient FFS	\$39,469,426	\$79,420	\$39,548,846	\$40,031,207	\$561,781	1.4%
Ancillary FFS	\$53,050,204	\$314,826	\$53,365,030	\$54,008,223	\$958,019	1.8%
Pharmacy FFS	\$42,070,071	(\$41,600)	\$42,028,471	\$42,596,192	\$526,121	1.2%
ER Services FFS	\$28,418,653	\$11,164	\$28,429,817	\$28,465,840	\$47,187	0.2%
Inpatient Hospital & SNF FFS	\$161,991,941	\$812,269	\$162,804,210	\$164,754,811	\$2,762,870	1.7%
Long Term Care FFS	\$99,754,299	\$3,346,763	\$103,101,062	\$98,013,603	(\$1,740,696)	-1.8%
Other Benefits & Services	\$22,694,639	\$0	\$22,694,639	\$24,163,977	\$1,469,339	6.1%
Net Reinsurance	\$734,754	\$0	\$734,754	\$613,953	(\$120,800)	-19.7%
Provider Incentive	\$3,000,000	\$0	\$3,000,000	\$3,000,000	\$0	0.0%
	\$632,708,789	\$4,529,049	\$637,237,838	\$638,355,643	\$5,646,854	0.9%

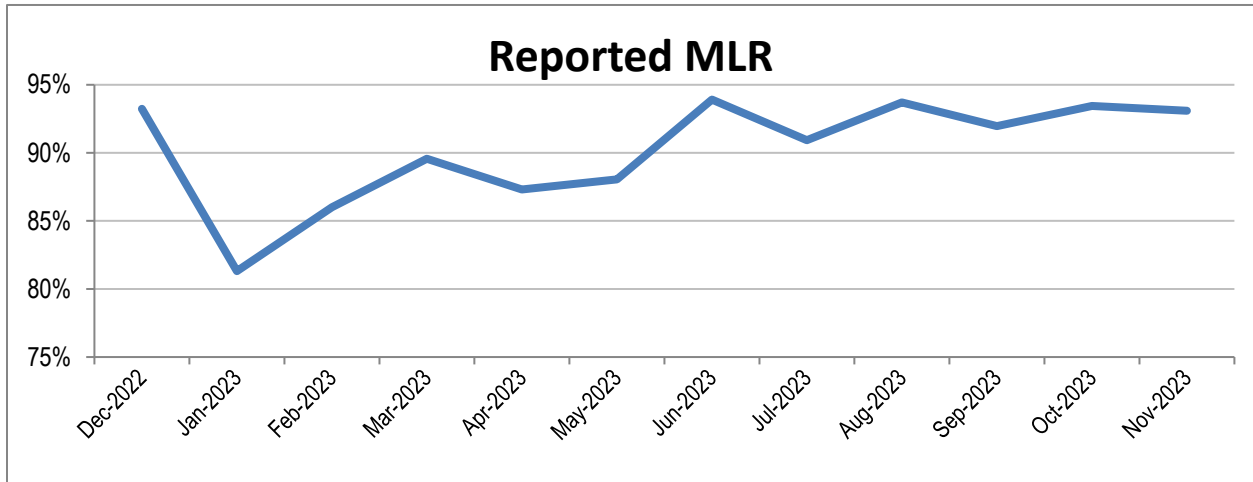
Medical Expense - Actual vs. Budget (Per Member Per Month)						
Adjusted to Eliminate the Impact of Prior Year IBNP Estimates						
	Actual			Budget	Variance Actual vs. Budget Favorable/(Unfavorable)	
	Adjusted	Change in IBNP	Reported		\$	%
Capitated Medical Expense	\$72.63	\$0.00	\$72.63	\$73.02	\$0.40	0.5%
Primary Care FFS	\$15.81	\$0.00	\$15.81	\$15.80	(\$0.01)	-0.1%
Specialty Care FFS	\$14.11	\$0.00	\$14.11	\$14.42	\$0.31	2.2%
Outpatient FFS	\$22.30	\$0.04	\$22.34	\$22.62	\$0.32	1.4%
Ancillary FFS	\$29.97	\$0.18	\$30.15	\$30.52	\$0.55	1.8%
Pharmacy FFS	\$23.77	(\$0.02)	\$23.74	\$24.07	\$0.30	1.3%
ER Services FFS	\$16.05	\$0.01	\$16.06	\$16.09	\$0.03	0.2%
Inpatient Hospital & SNF FFS	\$91.51	\$0.46	\$91.97	\$93.10	\$1.59	1.7%
Long Term Care FFS	\$56.35	\$1.89	\$58.25	\$55.39	(\$0.97)	-1.7%
Other Benefits & Services	\$12.82	\$0.00	\$12.82	\$13.65	\$0.83	6.1%
Net Reinsurance	\$0.42	\$0.00	\$0.42	\$0.35	(\$0.07)	-19.6%
Provider Incentive	\$1.69	\$0.00	\$1.69	\$1.70	\$0.00	0.0%
	\$357.44	\$2.56	\$360.00	\$360.73	\$3.29	0.9%

- Excluding the impact of prior year estimates for IBNP, year-to-date medical expense variance is \$5.6 million favorable to budget. On a PMPM basis, medical expense is 0.9% favorable to budget. For per-member-per-month expense:
 - Capitated Expense is slightly under budget, largely driven by favorable Supplemental Maternity, FQHC, and Global Subcontract expenses.
 - Primary Care Expense is slightly unfavorable compared to budget, driven mostly by the higher SPD utilization.
 - Specialty Care expenses are below budget, driven mostly by lower SPD and Dual utilization.
 - Outpatient Expense is under budget generally due to lower lab and radiology utilization offset by slightly higher facility other and dialysis unit cost.
 - Ancillary Expense is under budget mostly due to favorable unit cost and lower utilization across all member groups excluding the Group Care, Dual, and LTC Dual categories of aid.
 - Pharmacy Expense is under budget mostly due to favorable Non-PBM expense driven by lower utilization in the SPD, Child, ACA OE, LTC and Dual COAs.
 - Emergency Room Expense is under budget driven by lower utilization in the SPD, ACA OE, LTC and LTC Dual COAs.
 - Inpatient Expense is under budget mostly driven by lower utilization in the SPD, Adult, Child, and Group Care populations.
 - Long Term Care expense is over budget mostly due to higher utilization in the Dual, SPD, ACA OE and Adult populations and unfavorable LTC Dual unit cost.

- Other Benefits & Services is under budget, due to favorable CalAIM Incentives, community relations, subscriptions, and other purchased services expense.
- Net Reinsurance year-to-date is favorable because more recoveries were received than budgeted.

Medical Loss Ratio (MLR)

The Medical Loss Ratio (total reported medical expense divided by operating revenue) was 93.1% for the month and 92.6% for the fiscal year-to-date.



Administrative Expense

- For the month ended November 30, 2023
 - Actual Administrative Expense: \$7.9 million.
 - Budgeted Administrative Expense: \$10.2 million.
- For the fiscal YTD ended November 30, 2023
 - Actual Administrative Expense: \$37.7 million.
 - Budgeted Administrative Expense: \$40.0 million.

Summary of Administrative Expense (In Dollars)								
For the Month and Fiscal Year-to-Date								
Favorable/(Unfavorable)								
Month					Year-to-Date			
Actual	Budget	Variance \$	Variance %		Actual	Budget	Variance \$	Variance %
\$6,045,939	\$6,748,481	\$702,542	10.4%	Employee Expense	\$24,104,252	\$24,806,793	\$702,542	2.8%
56,828	60,752	3,924	6.5%	Medical Benefits Admin Expense	1,111,723	1,115,647	3,924	0.4%
798,063	1,405,615	607,551	43.2%	Purchased & Professional Services	5,464,438	6,071,990	607,551	10.0%
1,013,132	2,010,167	997,035	49.6%	Other Admin Expense	7,021,940	8,018,975	997,035	12.4%
\$7,913,961	\$10,225,014	\$2,311,053	22.6%	Total Administrative Expense	\$37,702,353	\$40,013,405	\$2,311,053	5.8%

The year-to-date variances include:

- Favorable impact of delayed timing of start dates for Consulting for new projects and Computer Support Services.
- Favorable FTE and Temporary Services variances and delayed Training, Travel, Recruitment, and other employee-related expenses.
- Partially offset by unfavorable Salaries and Wages.

The Administrative Loss Ratio (ALR) is 5.7% of net revenue for the month and 5.5% of net revenue year-to-date.

Other Income / (Expense)

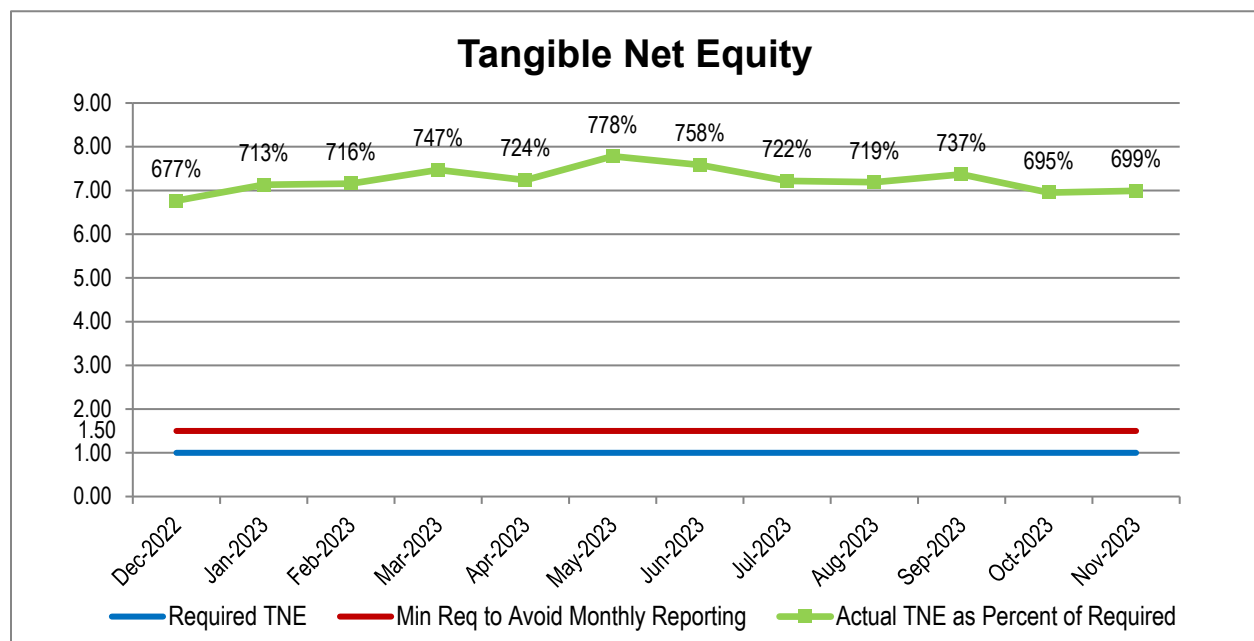
Other Income & Expense is comprised of investment income and claims interest.

- Fiscal year-to-date net investments show a gain of \$12.0 million.
- Fiscal year-to-date claims interest expense, due to delayed payment of certain claims, or recalculated interest on previously paid claims is \$253,000.

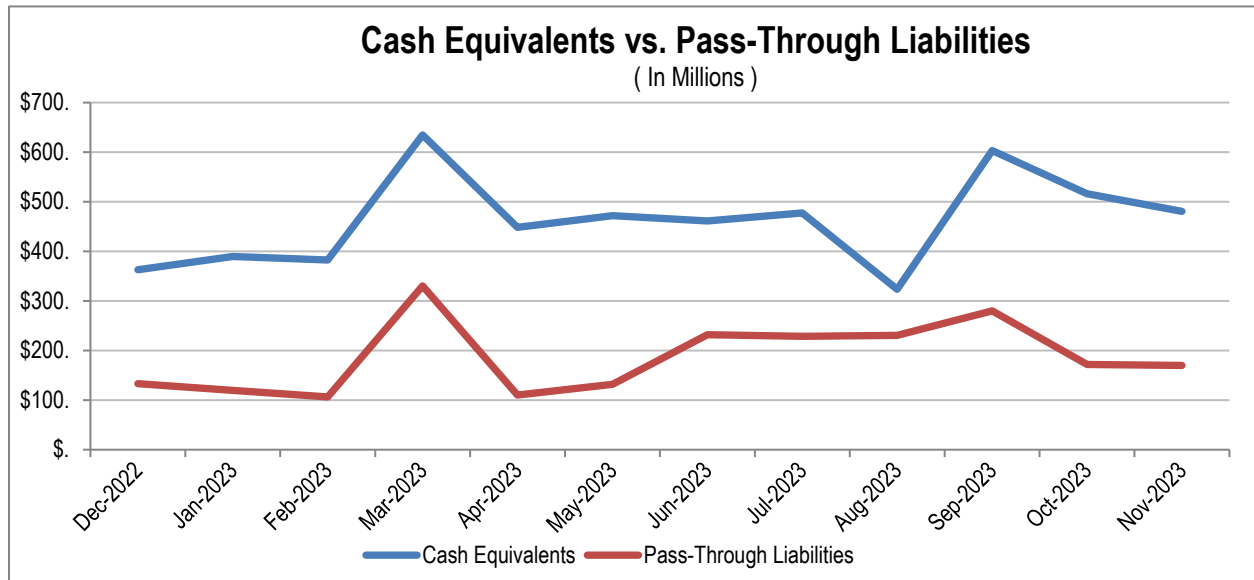
Tangible Net Equity (TNE)

- The Department of Managed Health Care (DMHC) monitors the financial stability of health plans to ensure that they can meet their financial obligations to consumers. TNE is a calculation of a company’s total tangible assets minus a percentage of fee-for-service medical expenses. The Alliance exceeds DMHC’s required TNE.

- Required TNE \$49.9 million
- Actual TNE \$348.8 million
- Excess TNE \$298.9 million
- TNE % of Required TNE 699%



- To ensure appropriate liquidity and limit risk, the majority of Alliance financial assets are kept in short-term investments.
- Key Metrics
 - Cash & Cash Equivalents \$480.5 million
 - Pass-Through Liabilities \$169.8 million
 - Uncommitted Cash \$310.7 million
 - Working Capital \$331.7 million
 - Current Ratio 1.80 (regulatory minimum is 1.00)



Capital Investment

- Fiscal year-to-date capital assets acquired: \$1.2 million.
- Annual capital budget: \$1.6 million.
- A summary of year-to-date capital asset acquisitions is included in this monthly financial statement package.

Caveats to Financial Statements

- We continue to caveat these financial statements that, due to challenges of projecting medical expense and liabilities based on incomplete claims experience, financial results are subject to revision.
- The full set of financial statements and reports are included in the Board of Governors Report. This is a high-level summary of key components of those statements, which are unaudited.

Finance

Supporting Documents

ALAMEDA ALLIANCE FOR HEALTH
STATEMENT OF REVENUE & EXPENSES
ACTUAL VS. BUDGET (MEDICAL EXPENSE BY PAYMENT TYPE)
COMBINED BASIS (RESTRICTED & UNRESTRICTED FUNDS)
FOR THE MONTH AND FISCAL YTD ENDED NOVEMBER 30, 2023

CURRENT MONTH				Account Description	FISCAL YEAR TO DATE			
Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)		Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)
				MEMBERSHIP				
346,941	346,426	515	0.1%	1 - Medi-Cal	1,741,983	1,741,468	515	0.0%
5,585	5,591	(6)	(0.1%)	2 - GroupCare	28,135	28,141	(6)	0.0%
352,526	352,017	509	0.1%	3 - TOTAL MEMBER MONTHS	1,770,118	1,769,609	509	0.0%
				REVENUE				
\$137,818,566	\$136,154,668	\$1,663,898	1.2%	4 - TOTAL REVENUE	\$687,972,062	\$686,308,164	\$1,663,898	0.2%
				MEDICAL EXPENSES				
				<u>Capitated Medical Expenses:</u>				
\$25,573,840	\$26,239,303	\$665,464	2.5%	5 - Capitated Medical Expense	\$128,557,839	\$129,223,302	\$665,464	0.5%
				<u>Fee for Service Medical Expenses:</u>				
\$32,149,305	\$34,099,906	\$1,950,600	5.7%	6 - Inpatient Hospital FFS Expense	\$162,804,210	\$164,754,811	\$1,950,600	1.2%
\$5,462,202	\$5,434,948	(\$27,255)	(0.5%)	7 - Primary Care Physician FFS Expense	\$27,990,940	\$27,963,685	(\$27,255)	(0.1%)
\$5,009,628	\$5,548,249	\$538,621	9.7%	8 - Specialty Care Physician Expense	\$24,982,231	\$25,520,851	\$538,621	2.1%
\$10,425,866	\$11,069,059	\$643,193	5.8%	9 - Ancillary Medical Expense	\$53,365,030	\$54,008,223	\$643,193	1.2%
\$7,662,473	\$8,144,834	\$482,361	5.9%	10 - Outpatient Medical Expense	\$39,548,846	\$40,031,207	\$482,361	1.2%
\$5,762,082	\$5,798,104	\$36,022	0.6%	11 - Emergency Expense	\$28,429,817	\$28,465,840	\$36,022	0.1%
\$8,451,672	\$9,019,393	\$567,720	6.3%	12 - Pharmacy Expense	\$42,028,471	\$42,596,192	\$567,720	1.3%
\$22,437,328	\$17,349,869	(\$5,087,459)	(29.3%)	13 - Long Term Care FFS Expense	\$103,101,062	\$98,013,603	(\$5,087,459)	(5.2%)
\$97,360,557	\$96,464,361	(\$896,197)	(0.9%)	14 - Total Fee for Service Expense	\$482,250,607	\$481,354,410	(\$896,197)	(0.2%)
\$3,982,111	\$5,451,450	\$1,469,339	27.0%	15 - Other Benefits & Services	\$22,694,639	\$24,163,977	\$1,469,339	6.1%
\$378,865	\$258,065	(\$120,800)	(46.8%)	16 - Reinsurance Expense	\$734,754	\$613,953	(\$120,800)	(19.7%)
\$1,000,000	\$1,000,000	\$0	(0.0%)	17 - Risk Pool Distribution	\$3,000,000	\$3,000,000	\$0	(0.0%)
\$128,295,373	\$129,413,178	\$1,117,805	0.9%	18 - TOTAL MEDICAL EXPENSES	\$637,237,838	\$638,355,643	\$1,117,806	0.2%
\$9,523,193	\$6,741,490	\$2,781,703	41.3%	19 - GROSS MARGIN	\$50,734,224	\$47,952,521	\$2,781,703	5.8%
				ADMINISTRATIVE EXPENSES				
\$6,045,939	\$6,748,481	\$702,542	10.4%	20 - Personnel Expense	\$24,104,252	\$24,806,794	\$702,542	2.8%
\$56,828	\$60,752	\$3,924	6.5%	21 - Benefits Administration Expense	\$1,111,723	\$1,115,647	\$3,924	0.4%
\$798,063	\$1,405,615	\$607,552	43.2%	22 - Purchased & Professional Services	\$5,464,438	\$6,071,990	\$607,551	10.0%
\$1,013,132	\$2,010,167	\$997,035	49.6%	23 - Other Administrative Expense	\$7,021,940	\$8,018,975	\$997,035	12.4%
\$7,913,961	\$10,225,014	\$2,311,053	22.6%	24 - TOTAL ADMINISTRATIVE EXPENSES	\$37,702,353	\$40,013,406	\$2,311,053	5.8%
\$1,609,232	(\$3,483,524)	\$5,092,756	(146.2%)	25 - NET OPERATING INCOME / (LOSS)	\$13,031,871	\$7,939,115	\$5,092,757	64.1%
				OTHER INCOME / EXPENSES				
\$1,831,679	\$2,460,000	(\$628,321)	(25.5%)	26 - TOTAL OTHER INCOME / (EXPENSES)	\$11,790,266	\$12,418,587	(\$628,321)	(5.1%)
\$3,440,910	(\$1,023,524)	\$4,464,434	436.2%	27 - NET INCOME / (LOSS)	\$24,822,137	\$20,357,702	\$4,464,435	21.9%
5.7%	7.5%	1.8%	24.0%	28 - ADMIN EXP % OF REVENUE	5.5%	5.8%	0.3%	5.2%

**ALAMEDA ALLIANCE FOR HEALTH
BALANCE SHEETS
CURRENT MONTH VS. PRIOR MONTH
FOR THE MONTH AND FISCAL YTD ENDED NOVEMBER 30, 2023**

	11/30/2023	10/31/2023	Difference	% Difference
CURRENT ASSETS:				
Cash & Equivalents				
Cash	\$24,020,681	\$31,227,148	(\$7,206,467)	-23.08%
Short-Term Investments	456,476,983	484,847,892	(28,370,910)	-5.85%
Interest Receivable	941,384	966,511	(25,127)	-2.60%
Premium Receivables	246,298,660	233,721,402	12,577,258	5.38%
Reinsurance Receivables	3,649,520	3,425,381	224,139	6.54%
Other Receivables	289,506	260,024	29,482	11.34%
Prepaid Expenses	4,104,927	4,301,009	(196,082)	-4.56%
CalPERS Net Pension Assets	(5,286,448)	(5,286,448)	0	0.00%
Deferred Outflow	14,099,056	14,099,056	0	0.00%
TOTAL CURRENT ASSETS	\$744,594,269	\$767,561,974	(\$22,967,706)	-2.99%
OTHER ASSETS:				
Long-Term Investments	7,098,007	7,050,306	47,701	0.68%
Restricted Assets	350,000	350,000	0	0.00%
GASB 87-Lease Assets (Net)	1,268,317	1,334,231	(65,913)	-4.94%
GASB 96-SBITA Assets (Net)	4,850,009	5,079,495	(229,486)	-4.52%
TOTAL OTHER ASSETS	\$13,566,333	\$13,814,032	(\$247,699)	-1.79%
PROPERTY AND EQUIPMENT:				
Land, Building & Improvements	10,149,359	10,131,064	18,295	0.18%
Furniture And Equipment	12,969,465	12,499,409	470,056	3.76%
Leasehold Improvement	902,447	902,447	0	0.00%
Internally Developed Software	14,824,002	14,824,002	0	0.00%
Fixed Assets at Cost	\$38,845,273	\$38,356,922	\$488,351	1.27%
Less: Accumulated Depreciation	(\$32,766,263)	(\$32,703,532)	(\$62,731)	0.19%
NET PROPERTY AND EQUIPMENT	\$6,079,009	\$5,653,389	\$425,620	7.53%
TOTAL ASSETS	\$764,239,612	\$787,029,396	(\$22,789,784)	-2.90%
CURRENT LIABILITIES:				
Accounts Payable	2,278,704	1,206,137	1,072,567	88.93%
Other Accrued Liabilities	23,668,841	44,051,558	(20,382,717)	-46.27%
GASB 87 ST Lease Liabilities	778,049	785,528	(7,479)	-0.95%
GASB 96 ST SBITA Liabilities	2,132,894	2,190,238	(57,345)	-2.62%
Claims Payable	30,584,248	31,264,410	(680,163)	-2.18%
IBNP Reserves	163,472,423	169,177,600	(5,705,177)	-3.37%
Pass-Through Liabilities	169,810,295	171,867,405	(2,057,109)	-1.20%
Risk Sharing - Providers	6,629,337	5,629,337	1,000,000	17.76%
Payroll Liabilities	8,555,738	7,803,322	752,416	9.64%
Deferred Inflow	5,004,985	5,004,985	0	0.00%
TOTAL CURRENT LIABILITIES	\$412,915,513	\$438,980,520	(\$26,065,007)	-5.94%
LONG TERM LIABILITIES:				
GASB 87 LT Lease Liabilities	552,032	629,121	(77,090)	-12.25%
GASB 96 LT SBITA Liabilities	1,992,888	2,081,486	(88,598)	-4.26%
TOTAL LONG TERM LIABILITIES	\$2,544,920	\$2,710,607	(\$165,687)	-6.11%
TOTAL LIABILITIES	\$415,460,433	\$441,691,127	(\$26,230,694)	-5.94%
NET WORTH:				
Contributed Capital	840,233	840,233	0	0.00%
Restricted & Unrestricted Funds	323,116,808	323,116,808	0	0.00%
Year-to Date Net Income / (Loss)	24,822,137	21,381,227	3,440,910	16.09%
TOTAL NET WORTH	\$348,779,179	\$345,338,269	\$3,440,910	1.00%
TOTAL LIABILITIES AND NET WORTH	\$764,239,612	\$787,029,396	(\$22,789,784)	-2.90%
Cash Equivalents	\$480,497,664	\$516,075,040	(\$35,577,376)	-6.89%
Pass-Through	\$169,810,295	\$171,867,405	(\$2,057,109)	-1.20%
Uncommitted Cash	\$310,687,369	\$344,207,635	(\$33,520,267)	-9.74%
Working Capital	\$331,678,756	\$328,581,455	\$3,097,301	0.94%
Current Ratio	180.3%	174.9%	5.4%	3.1%

**ALAMEDA ALLIANCE FOR HEALTH
CASH FLOW STATEMENT**

FOR THE MONTH AND FISCAL YTD ENDED 11/30/2023

	MONTH	3 MONTHS	6 MONTHS	YTD
CASH FLOWS FROM OPERATING ACTIVITIES				
Commercial Premium Cash Flows				
Commercial Premium Revenue	\$2,549,058	\$7,688,780	\$15,461,551	\$12,861,880
Total	2,549,058	7,688,780	15,461,551	12,861,880
Medi-Cal Premium Cash Flows				
Medi-Cal Revenue	135,269,465	403,188,296	811,008,818	675,109,880
Premium Receivable	(12,577,259)	181,751,530	(63,920,833)	50,063,760
Total	122,692,206	584,939,826	747,087,985	725,173,640
Investment & Other Income Cash Flows				
Other Revenue (Grants)	88,514	216,871	455,343	412,066
Investment Income	1,795,021	6,759,494	13,275,585	11,666,427
Interest Receivable	25,127	(395,709)	(294,498)	(226,808)
Total	1,908,662	6,580,656	13,436,430	11,851,685
Medical & Hospital Cash Flows				
Total Medical Expenses	(128,295,374)	(381,423,467)	(767,307,451)	(637,237,841)
Other Receivable	(253,621)	(398,415)	(173,027)	(79,962)
Claims Payable	(680,162)	(3,009,060)	(27,621,592)	(8,115,676)
IBNP Payable	(5,705,177)	12,132,576	11,869,407	(1,031,980)
Risk Share Payable	1,000,000	3,001,000	1,009,418	1,022,154
Health Program	0	11,640	0	0
Other Liabilities	0	0	0	0
Total	(133,934,334)	(369,685,726)	(782,223,245)	(645,443,305)
Administrative Cash Flows				
Total Administrative Expenses	(7,965,771)	(23,698,230)	(46,290,508)	(37,990,280)
Prepaid Expenses	196,082	1,194,571	2,834,688	795,792
CalPERS Pension Asset	0	0	0	0
CalPERS Deferred Outflow	0	0	0	0
Trade Accounts Payable	(19,311,441)	3,076,996	4,485,289	3,005,598
Other Accrued Liabilities	0	0	0	0
Payroll Liabilities	752,418	1,518,091	(381,357)	2,625,851
Net Lease Assets/Liabilities (Short term & Long term)	64,886	(187,427)	(869,452)	(157,528)
Depreciation Expense	62,732	176,942	342,109	289,139
Total	(26,201,094)	(17,919,057)	(39,879,231)	(31,431,428)
Interest Paid				
Debt Interest Expense	0	0	0	0
Total Cash Flows from Operating Activities	(32,985,502)	211,604,479	(46,116,510)	73,012,472

ALAMEDA ALLIANCE FOR HEALTH
CASH FLOW STATEMENT

FOR THE MONTH AND FISCAL YTD ENDED **11/30/2023**

	MONTH	3 MONTHS	6 MONTHS	YTD
CASH FLOWS FROM INVESTING ACTIVITIES				
Investment Cash Flows				
Long Term Investments	(47,701)	2,221,258	11,526,502	4,462,530
	<u>(47,701)</u>	<u>2,221,258</u>	<u>11,526,502</u>	<u>4,462,530</u>
Restricted Cash & Other Asset Cash Flows				
Provider Pass-Thru-Liabilities	(2,055,818)	(56,014,164)	44,251,313	(57,212,581)
Restricted Cash	0	0	0	0
	<u>(2,055,818)</u>	<u>(56,014,164)</u>	<u>44,251,313</u>	<u>(57,212,581)</u>
Fixed Asset Cash Flows				
Depreciation expense	62,732	176,942	342,109	289,139
Fixed Asset Acquisitions	(488,351)	(716,687)	(1,150,177)	(1,150,177)
Change in A/D	(62,732)	(176,942)	(342,109)	(289,139)
	<u>(488,351)</u>	<u>(716,687)</u>	<u>(1,150,177)</u>	<u>(1,150,177)</u>
Total Cash Flows from Investing Activities	<u>(2,591,870)</u>	<u>(54,509,593)</u>	<u>54,627,638</u>	<u>(53,900,228)</u>
Financing Cash Flows				
Subordinated Debt Proceeds	0	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Cash Flows	<u>(35,577,372)</u>	<u>157,094,886</u>	<u>8,511,128</u>	<u>19,112,244</u>
Rounding	(4)	(1)	3	5
Cash @ Beginning of Period	516,075,041	323,402,780	471,986,534	461,385,416
Cash @ End of Period	<u>\$480,497,665</u>	<u>\$480,497,665</u>	<u>\$480,497,665</u>	<u>\$480,497,665</u>
Difference (rounding)	0	0	0	0

ALAMEDA ALLIANCE FOR HEALTH
CASH FLOW STATEMENT

FOR THE MONTH AND FISCAL YTD ENDED **11/30/2023**

	MONTH	3 MONTHS	6 MONTHS	YTD
NET INCOME RECONCILIATION				
Net Income / (Loss)	\$3,440,910	\$12,731,743	\$26,603,338	\$24,822,138
Add back: Depreciation	62,732	176,942	342,109	289,139
Receivables				
Premiums Receivable	(12,577,259)	181,751,530	(63,920,833)	50,063,760
Interest Receivable	25,127	(395,709)	(294,498)	(226,808)
Other Receivable	(253,621)	(398,415)	(173,027)	(79,962)
Total	<u>(12,805,753)</u>	<u>180,957,406</u>	<u>(64,388,358)</u>	<u>49,756,990</u>
Prepaid Expenses	196,082	1,194,571	2,834,688	795,792
Trade Payables	(19,311,441)	3,076,996	4,485,289	3,005,598
Claims Payable, IBNR & Risk Share				
IBNP	(5,705,177)	12,132,576	11,869,407	(1,031,980)
Claims Payable	(680,162)	(3,009,060)	(27,621,592)	(8,115,676)
Risk Share Payable	1,000,000	3,001,000	1,009,418	1,022,154
Other Liabilities	0	0	0	0
Total	<u>(5,385,339)</u>	<u>12,124,516</u>	<u>(14,742,767)</u>	<u>(8,125,502)</u>
Unearned Revenue				
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Other Liabilities				
Accrued Expenses	0	0	0	0
Payroll Liabilities	752,418	1,518,091	(381,357)	2,625,851
Net Lease Assets/Liabilities (Short term & Long term)	64,886	(187,427)	(869,452)	(157,528)
Health Program	0	11,640	0	0
Accrued Sub Debt Interest	0	0	0	0
Total Change in Other Liabilities	<u>817,304</u>	<u>1,342,304</u>	<u>(1,250,809)</u>	<u>2,468,323</u>
Cash Flows from Operating Activities	<u>(\$32,985,505)</u>	<u>\$211,604,478</u>	<u>(\$46,116,510)</u>	<u>\$73,012,478</u>
Difference (rounding)	(3)	(1)	0	6

**ALAMEDA ALLIANCE FOR HEALTH
CASH FLOW STATEMENT**

FOR THE MONTH AND FISCAL YTD ENDED 11/30/2023

	<u>MONTH</u>	<u>3 MONTHS</u>	<u>6 MONTHS</u>	<u>YTD</u>
CASH FLOW STATEMENT:				
Cash Flows from Operating Activities:				
Cash Received From:				
Capitation Received from State of CA	\$122,692,206	\$584,939,826	\$747,087,985	\$725,173,640
Commercial Premium Revenue	2,549,058	7,688,780	15,461,551	12,861,880
Other Income	88,514	216,871	455,343	412,066
Investment Income	1,820,148	6,363,785	12,981,087	11,439,619
Cash Paid To:				
Medical Expenses	(133,934,334)	(369,685,726)	(782,223,245)	(645,443,305)
Vendor & Employee Expenses	(26,201,094)	(17,919,057)	(39,879,231)	(31,431,428)
Interest Paid	0	0	0	0
Net Cash Provided By (Used In) Operating Activities	<u>(32,985,502)</u>	<u>211,604,479</u>	<u>(46,116,510)</u>	<u>73,012,472</u>
Cash Flows from Financing Activities:				
Purchases of Fixed Assets	<u>(488,351)</u>	<u>(716,687)</u>	<u>(1,150,177)</u>	<u>(1,150,177)</u>
Net Cash Provided By (Used In) Financing Activities	<u>(488,351)</u>	<u>(716,687)</u>	<u>(1,150,177)</u>	<u>(1,150,177)</u>
Cash Flows from Investing Activities:				
Changes in Investments	(47,701)	2,221,258	11,526,502	4,462,530
Restricted Cash	<u>(2,055,818)</u>	<u>(56,014,164)</u>	<u>44,251,313</u>	<u>(57,212,581)</u>
Net Cash Provided By (Used In) Investing Activities	<u>(2,103,519)</u>	<u>(53,792,906)</u>	<u>55,777,815</u>	<u>(52,750,051)</u>
Financial Cash Flows				
Subordinated Debt Proceeds	0	0	0	0
Net Change in Cash	(35,577,372)	157,094,886	8,511,128	19,112,244
Cash @ Beginning of Period	516,075,041	323,402,780	471,986,534	461,385,416
Subtotal	<u>\$480,497,669</u>	<u>\$480,497,666</u>	<u>\$480,497,662</u>	<u>\$480,497,660</u>
Rounding	(4)	(1)	3	5
Cash @ End of Period	\$480,497,665	\$480,497,665	\$480,497,665	\$480,497,665

RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES:

Net Income / (Loss)	\$3,440,910	\$12,731,743	\$26,603,338	\$24,822,138
Depreciation	62,732	176,942	342,109	289,139
Net Change in Operating Assets & Liabilities:				
Premium & Other Receivables	(12,805,753)	180,957,406	(64,388,358)	49,756,990
Prepaid Expenses	196,082	1,194,571	2,834,688	795,792
Trade Payables	(19,311,441)	3,076,996	4,485,289	3,005,598
Claims payable & IBNP	(5,385,339)	12,124,516	(14,742,767)	(8,125,502)
Deferred Revenue	0	0	0	0
Accrued Interest	0	0	0	0
Other Liabilities	817,304	1,342,304	(1,250,809)	2,468,323
Subtotal	<u>(32,985,505)</u>	<u>211,604,478</u>	<u>(46,116,510)</u>	<u>73,012,478</u>
Rounding	3	1	0	(6)
Cash Flows from Operating Activities	<u>(\$32,985,502)</u>	<u>\$211,604,479</u>	<u>(\$46,116,510)</u>	<u>\$73,012,472</u>
Rounding Difference	3	1	0	(6)

**ALAMEDA ALLIANCE FOR HEALTH
OPERATING STATEMENT BY CATEGORY OF AID**

**GAAP BASIS
FOR THE FISCAL YEAR TO DATE NOVEMBER 2023**

	Medi-Cal Child	Medi-Cal Adult	Medi-Cal SPD	Medi-Cal ACA OE	Medi-Cal Duals	Medi-Cal LTC	Medi-Cal LTC Duals	Medi-Cal Total	Group Care	Medicare	Grand Total
Enrollments/Member Months	506,257	260,698	154,240	607,545	207,525	690	5,028	1,741,983	28,135	-	1,770,118
Net Revenue	\$67,637,956	\$81,835,365	\$177,998,548	\$239,348,061	\$60,279,388	\$6,814,916	\$41,195,948	\$675,110,182	\$12,861,880	\$0	\$687,972,062
Medical Expense	\$54,826,002	\$82,912,334	\$163,280,568	\$210,089,437	\$62,783,634	\$7,865,784	\$44,285,380	\$626,043,138	\$11,194,699	\$0	\$637,237,838
Gross Margin	\$12,811,954	(\$1,076,969)	\$14,717,980	\$29,258,624	(\$2,504,245)	(\$1,050,868)	(\$3,089,432)	\$49,067,043	\$1,667,181	\$0	\$50,734,224
Administrative Expense	\$2,484,557	\$3,946,646	\$11,882,657	\$11,810,811	\$3,660,133	\$511,696	\$2,434,446	\$36,730,947	\$790,668	\$180,738	\$37,702,353
Operating Income / (Expense)	\$10,327,397	(\$5,023,615)	\$2,835,323	\$17,447,813	(\$6,164,379)	(\$1,562,564)	(\$5,523,878)	\$12,336,096	\$876,512	(\$180,738)	\$13,031,871
Other Income / (Expense)	\$687,693	\$1,224,900	\$3,822,895	\$3,717,208	\$1,146,831	\$171,040	\$811,930	\$11,582,495	\$207,771	\$0	\$11,790,266
Net Income / (Loss)	\$11,015,090	(\$3,798,715)	\$6,658,217	\$21,165,020	(\$5,017,548)	(\$1,391,524)	(\$4,711,948)	\$23,918,592	\$1,084,283	(\$180,738)	\$24,822,137
PMPM Metrics:											
Revenue PMPM	\$133.60	\$313.91	\$1,154.04	\$393.96	\$290.47	\$9,876.69	\$8,193.31	\$387.55	\$457.15	\$0.00	\$388.66
Medical Expense PMPM	\$108.30	\$318.04	\$1,058.61	\$345.80	\$302.54	\$11,399.69	\$8,807.75	\$359.39	\$397.89	\$0.00	\$360.00
Gross Margin PMPM	\$25.31	(\$4.13)	\$95.42	\$48.16	(\$12.07)	(\$1,523.00)	(\$614.45)	\$28.17	\$59.26	\$0.00	\$28.66
Administrative Expense PMPM	\$4.91	\$15.14	\$77.04	\$19.44	\$17.64	\$741.59	\$484.18	\$21.09	\$28.10	\$0.00	\$21.30
Operating Income / (Expense) PMPM	\$20.40	(\$19.27)	\$18.38	\$28.72	(\$29.70)	(\$2,264.59)	(\$1,098.62)	\$7.08	\$31.15	\$0.00	\$7.36
Other Income / (Expense) PMPM	\$1.36	\$4.70	\$24.79	\$6.12	\$5.53	\$247.88	\$161.48	\$6.65	\$7.38	\$0.00	\$6.66
Net Income / (Loss) PMPM	\$21.76	(\$14.57)	\$43.17	\$34.84	(\$24.18)	(\$2,016.70)	(\$937.14)	\$13.73	\$38.54	\$0.00	\$14.02
Ratio:											
Medical Loss Ratio	81.1%	101.3%	91.7%	87.8%	104.2%	115.4%	107.5%	92.7%	87.0%	0.0%	92.6%
Gross Margin Ratio	18.9%	-1.3%	8.3%	12.2%	-4.2%	-15.4%	-7.5%	7.3%	13.0%	0.0%	7.4%
Administrative Expense Ratio	3.7%	4.8%	6.7%	4.9%	6.1%	7.5%	5.9%	5.4%	6.1%	0.0%	5.5%
Net Income Ratio	16.3%	-4.6%	3.7%	8.8%	-8.3%	-20.4%	-11.4%	3.5%	8.4%	0.0%	3.6%

**ALAMEDA ALLIANCE FOR HEALTH
OPERATING STATEMENT BY CATEGORY OF AID**

**GAAP BASIS
FOR THE MONTH OF NOVEMBER 2023**

	Medi-Cal Child	Medi-Cal Adult	Medi-Cal SPD	Medi-Cal ACA OE	Medi-Cal Duals	Medi-Cal LTC	Medi-Cal LTC Duals	Medi-Cal Total	Group Care	Medicare	Grand Total
Enrollments	101,243	52,151	30,865	120,573	40,997	137	975	346,941	5,585	-	352,526
Net Revenue	\$13,530,178	\$17,364,961	\$36,094,988	\$47,098,438	\$11,868,195	\$1,341,561	\$7,971,187	\$135,269,509	\$2,549,057	\$0	\$137,818,566
Medical Expense	\$11,423,808	\$16,347,892	\$30,538,811	\$42,526,294	\$13,301,070	\$2,014,033	\$9,842,555	\$125,994,464	\$2,300,909	\$0	\$128,295,373
Gross Margin	\$2,106,371	\$1,017,069	\$5,556,177	\$4,572,144	(\$1,432,875)	(\$672,471)	(\$1,871,368)	\$9,275,045	\$248,148	\$0	\$9,523,193
Administrative Expense	\$481,737	\$819,042	\$2,529,254	\$2,463,001	\$760,549	\$109,418	\$520,561	\$7,683,561	\$167,787	\$62,613	\$7,913,961
Operating Income / (Expense)	\$1,624,633	\$198,026	\$3,026,923	\$2,109,143	(\$2,193,424)	(\$781,889)	(\$2,391,929)	\$1,591,483	\$80,361	(\$62,613)	\$1,609,232
Other Income / (Expense)	\$104,863	\$188,864	\$598,015	\$577,935	\$177,218	\$26,631	\$125,753	\$1,799,278	\$32,400	\$0	\$1,831,679
Net Income / (Loss)	\$1,729,496	\$386,890	\$3,624,938	\$2,687,078	(\$2,016,206)	(\$755,258)	(\$2,266,175)	\$3,390,762	\$112,761	(\$62,613)	\$3,440,910
PMPM Metrics:											
Revenue PMPM	\$133.64	\$332.97	\$1,169.45	\$390.62	\$289.49	\$9,792.42	\$8,175.58	\$389.89	\$456.41	\$0.00	\$390.95
Medical Expense PMPM	\$112.84	\$313.47	\$989.43	\$352.70	\$324.44	\$14,700.97	\$10,094.93	\$363.16	\$411.98	\$0.00	\$363.93
Gross Margin PMPM	\$20.81	\$19.50	\$180.02	\$37.92	(\$34.95)	(\$4,908.55)	(\$1,919.35)	\$26.73	\$44.43	\$0.00	\$27.01
Administrative Expense PMPM	\$4.76	\$15.71	\$81.95	\$20.43	\$18.55	\$798.67	\$533.91	\$22.15	\$30.04	\$0.00	\$22.45
Operating Income / (Expense) PMPM	\$16.05	\$3.80	\$98.07	\$17.49	(\$53.50)	(\$5,707.22)	(\$2,453.26)	\$4.59	\$14.39	\$0.00	\$4.56
Other Income / (Expense) PMPM	\$1.04	\$3.62	\$19.38	\$4.79	\$4.32	\$194.39	\$128.98	\$5.19	\$5.80	\$0.00	\$5.20
Net Income / (Loss) PMPM	\$17.08	\$7.42	\$117.44	\$22.29	(\$49.18)	(\$5,512.83)	(\$2,324.28)	\$9.77	\$20.19	\$0.00	\$9.76
Ratio:											
Medical Loss Ratio	84.4%	94.1%	84.6%	90.3%	112.1%	150.1%	123.5%	93.1%	90.3%	0.0%	93.1%
Gross Margin Ratio	15.6%	5.9%	15.4%	9.7%	-12.1%	-50.1%	-23.5%	6.9%	9.7%	0.0%	6.9%
Administrative Expense Ratio	3.6%	4.7%	7.0%	5.2%	6.4%	8.2%	6.5%	5.7%	6.6%	0.0%	5.7%
Net Income Ratio	12.8%	2.2%	10.0%	5.7%	-17.0%	-56.3%	-28.4%	2.5%	4.4%	0.0%	2.5%

ALAMEDA ALLIANCE FOR HEALTH
ADMINISTRATIVE EXPENSE DETAIL
ACTUAL VS. BUDGET
FOR THE MONTH AND FISCAL YTD ENDED November 30, 2023

CURRENT MONTH									FISCAL YEAR TO DATE			
Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)	Account Description	Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)				
ADMINISTRATIVE EXPENSE SUMMARY												
\$6,045,939	\$6,748,481	\$702,542	10.4%	Personnel Expenses	\$24,104,252	\$24,806,794	\$702,542	2.8%				
56,828	60,752	3,924	6.5%	Benefits Administration Expense	1,111,723	1,115,647	3,924	0.4%				
798,063	1,405,615	607,552	43.2%	Purchased & Professional Services	5,464,438	6,071,990	607,551	10.0%				
513,920	539,845	25,925	4.8%	Occupancy	2,450,425	2,476,350	25,925	1.0%				
524,244	665,764	141,520	21.3%	Printing Postage & Promotion	2,061,130	2,202,650	141,520	6.4%				
(34,068)	772,867	806,935	104.4%	Licenses Insurance & Fees	2,392,840	3,199,775	806,935	25.2%				
9,035	31,691	22,655	71.5%	Supplies & Other Expenses	117,545	140,200	22,655	16.2%				
<u>\$1,868,022</u>	<u>\$3,476,533</u>	<u>\$1,608,511</u>	<u>46.3%</u>	Total Other Administrative Expense	<u>\$13,598,101</u>	<u>\$15,206,612</u>	<u>\$1,608,511</u>	<u>10.6%</u>				
<u>\$7,913,961</u>	<u>\$10,225,014</u>	<u>\$2,311,053</u>	<u>22.6%</u>	Total Administrative Expenses	<u>\$37,702,353</u>	<u>\$40,013,406</u>	<u>\$2,311,053</u>	<u>5.8%</u>				

ALAMEDA ALLIANCE FOR HEALTH
ADMINISTRATIVE EXPENSE DETAIL
ACTUAL VS. BUDGET
FOR THE MONTH AND FISCAL YTD ENDED November 30, 2023

CURRENT MONTH				FISCAL YEAR TO DATE				
Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)	Account Description	Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)
				Personnel Expenses				
3,362,108	2,951,377	(410,730)	(13.9%)	Salaries & Wages	15,492,759	15,082,029	(410,730)	(2.7%)
265,082	302,417	37,335	12.3%	Paid Time Off	1,560,491	1,597,826	37,335	2.3%
1,650	1,904,599	1,902,949	99.9%	Incentives	10,538	1,913,487	1,902,949	99.4%
6,160	0	(6,160)	0.0%	Severance Pay	6,160	0	(6,160)	0.0%
55,289	53,998	(1,291)	(2.4%)	Payroll Taxes	248,268	246,976	(1,291)	(0.5%)
43,913	23,866	(20,047)	(84.0%)	Overtime	166,108	146,061	(20,047)	(13.7%)
267,965	248,260	(19,705)	(7.9%)	CalPERS ER Match	1,311,077	1,291,372	(19,705)	(1.5%)
726,931	725,524	(1,407)	(0.2%)	Employee Benefits	3,443,026	3,441,619	(1,407)	0.0%
(2,638)	0	2,638	0.0%	Personal Floating Holiday	6	2,644	2,638	99.8%
50,694	21,750	(28,944)	(133.1%)	Premium Bi/Multilingual Pay	50,694	21,750	(28,944)	(133.1%)
123	0	(123)	0.0%	Prizes	123	0	(123)	0.0%
1,135,012	0	(1,135,012)	0.0%	Holiday Bonus	1,135,012	0	(1,135,012)	0.0%
5,653	70,059	64,406	91.9%	Employee Relations	35,962	100,368	64,406	64.2%
16,330	19,000	2,670	14.1%	Work from Home Stipend	79,150	81,820	2,670	3.3%
431	5,300	4,869	91.9%	Transportation Reimbursement	2,371	7,241	4,869	67.2%
12,449	58,391	45,942	78.7%	Travel & Lodging	56,625	102,567	45,942	44.8%
78,206	216,963	138,757	64.0%	Temporary Help Services	354,848	493,605	138,757	28.1%
14,420	140,947	126,526	89.8%	Staff Development/Training	81,067	207,593	126,526	60.9%
6,162	6,031	(131)	(2.2%)	Staff Recruitment/Advertising	69,967	69,836	(131)	(0.2%)
\$6,045,939	\$6,748,481	\$702,542	10.4%	Total Employee Expenses	\$24,104,252	\$24,806,794	\$702,542	2.8%
				Benefit Administration Expense				
17,687	21,644	3,958	18.3%	RX Administration Expense	98,866	102,824	3,958	3.8%
0	0	0	0.0%	Behavioral Hlth Administration Fees	817,710	817,710	0	0.0%
39,141	39,108	(33)	(0.1%)	Telemedicine Admin Fees	195,147	195,114	(33)	0.0%
\$56,828	\$60,752	\$3,924	6.5%	Total Benefit Administration Expenses	\$1,111,723	\$1,115,647	\$3,924	0.4%
				Purchased & Professional Services				
115,762	500,765	385,003	76.9%	Consultant Fees - Non Medical	1,605,852	1,990,855	385,003	19.3%
288,848	346,098	57,250	16.5%	Computer Support Services	1,739,377	1,796,627	57,250	3.2%
11,875	12,500	625	5.0%	Audit Fees	59,375	60,000	625	1.0%
0	33	33	100.0%	Consultant Fees - Medical	0	33	33	100.0%
204,104	104,065	(100,039)	(96.1%)	Other Purchased Services	850,352	750,314	(100,039)	(13.3%)
2,786	1,574	(1,212)	(77.0%)	Maint & Repair-Office Equipment	5,442	4,230	(1,212)	(28.7%)
0	0	0	0.0%	Maint.&Repair-Computer Hardware	1,180	1,180	0	0.0%
121,680	99,556	(22,124)	(22.2%)	Medical Refund Recovery Fees	570,236	548,112	(22,124)	(4.0%)
775	239,471	238,696	99.7%	Hardware (Non-Capital)	342,200	580,896	238,696	41.1%
38,865	41,702	2,837	6.8%	Provider Relations-Credentialing	151,690	154,528	2,837	1.8%
13,368	59,850	46,482	77.7%	Legal Fees	138,734	185,216	46,482	25.1%
\$798,063	\$1,405,615	\$607,552	43.2%	Total Purchased & Professional Services	\$5,464,438	\$6,071,990	\$607,551	10.0%
				Occupancy				
62,731	56,044	(6,687)	(11.9%)	Depreciation	289,139	282,451	(6,687)	(2.4%)
62,638	62,639	1	0.0%	Building Lease	311,033	311,033	1	0.0%
15,656	5,870	(9,786)	(166.7%)	Leased and Rented Office Equipment	48,075	38,289	(9,786)	(25.6%)
14,405	18,232	3,827	21.0%	Utilities	98,543	102,370	3,827	3.7%

ALAMEDA ALLIANCE FOR HEALTH
ADMINISTRATIVE EXPENSE DETAIL
ACTUAL VS. BUDGET
FOR THE MONTH AND FISCAL YTD ENDED November 30, 2023

CURRENT MONTH				FISCAL YEAR TO DATE				
Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)	Account Description	Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)
93,041	86,510	(6,531)	(7.5%)	Telephone	405,462	398,931	(6,531)	(1.6%)
35,962	61,415	25,452	41.4%	Building Maintenance	128,423	153,875	25,452	16.5%
229,486	249,136	19,649	7.9%	SBITA Amortization Expense-GASB 96	1,169,750	1,189,400	19,649	1.7%
\$513,920	\$539,845	\$25,925	4.8%	Total Occupancy	\$2,450,425	\$2,476,350	\$25,925	1.0%
				Printing Postage & Promotion				
21,985	119,859	97,874	81.7%	Postage	189,163	287,037	97,874	34.1%
5,739	5,700	(39)	(0.7%)	Design & Layout	22,254	22,216	(39)	(0.2%)
98,231	150,037	51,806	34.5%	Printing Services	428,890	480,696	51,806	10.8%
7,920	6,910	(1,010)	(14.6%)	Mailing Services	58,141	57,131	(1,010)	(1.8%)
11,152	10,187	(965)	(9.5%)	Courier/Delivery Service	48,392	47,427	(965)	(2.0%)
287	1,250	963	77.0%	Promotional Products	5,659	6,621	963	14.5%
0	3,150	3,150	100.0%	Promotional Services	1,450	4,600	3,150	68.5%
338,393	342,064	3,671	1.1%	Community Relations	1,206,929	1,210,599	3,671	0.3%
(60)	(60)	0	0.0%	Health Education-Member	0	0	0	0.0%
40,597	26,667	(13,930)	(52.2%)	Translation - Non-Clinical	100,252	86,322	(13,930)	(16.1%)
\$524,244	\$665,764	\$141,520	21.3%	Total Printing Postage & Promotion	\$2,061,130	\$2,202,650	\$141,520	6.4%
				Licenses Insurance & Fees				
80,000	0	(80,000)	0.0%	Regulatory Penalties	80,000	0	(80,000)	0.0%
30,172	28,000	(2,172)	(7.8%)	Bank Fees	137,759	135,587	(2,172)	(1.6%)
69,896	80,112	10,216	12.8%	Insurance Premium	398,694	408,910	10,216	2.5%
(254,939)	486,297	741,237	152.4%	Licenses, Permits and Fees	1,033,414	1,774,651	741,237	41.8%
40,804	178,458	137,654	77.1%	Subscriptions and Dues - NonIT	742,973	880,627	137,654	15.6%
(\$34,068)	\$772,867	\$806,935	104.4%	Total Licenses Insurance & Postage	\$2,392,840	\$3,199,775	\$806,935	25.2%
				Supplies & Other Expenses				
8,784	6,001	(2,783)	(46.4%)	Office and Other Supplies	45,212	42,429	(2,783)	(6.6%)
0	4,289	4,289	100.0%	Furniture and Equipment	12,364	16,653	4,289	25.8%
2,953	1,200	(1,753)	(146.1%)	Ergonomic Supplies	16,578	14,825	(1,753)	(11.8%)
3,245	19,734	16,489	83.6%	Commissary-Food & Beverage	16,540	33,029	16,489	49.9%
(5,948)	0	5,948	0.0%	Miscellaneous Expense	22,000	27,948	5,948	21.3%
0	0	0	0.0%	Member Incentive Expense	4,850	4,850	0	0.0%
0	100	100	100.0%	Covid-19 IT Expenses	0	100	100	100.0%
0	367	367	100.0%	Covid-19 Non IT Expenses	0	367	367	100.0%
\$9,035	\$31,691	\$22,655	71.5%	Total Supplies & Other Expense	\$117,545	\$140,200	\$22,655	16.2%
\$7,913,961	\$10,225,014	\$2,311,053	22.6%	TOTAL ADMINISTRATIVE EXPENSE	\$37,702,353	\$40,013,406	\$2,311,053	5.8%

ALAMEDA ALLIANCE FOR HEALTH
CAPITAL SPENDING INCLUDING CONSTRUCTION-IN-PROCESS
ACTUAL VS. BUDGET
FOR THE FISCAL YEAR-TO-DATE ENDED JUNE 30, 2024

	Project ID	Prior YTD Acquisitions	Current Month Acquisitions	Fiscal YTD Acquisitions	Capital Budget Total	\$ Variance Fav/(Unf.)
1. Hardware:						
	Cisco Catalyst 9300 - Catalyst Switches	IT-FY24-01	\$ -	\$ -	\$ -	\$ 50,000
	Cisco Catalyst 8500 - Routers	IT-FY24-02	\$ -	\$ -	\$ -	\$ 60,000
	Cisco AP-9166 - Access Point	IT-FY24-03	\$ -	\$ -	\$ -	\$ 10,000
	Cisco UCS-X M6 or M7 Blades x 6	IT-FY24-04	\$ 426,471	\$ -	\$ 426,471	\$ (100)
	PURE Storage array	IT-FY24-05	\$ -	\$ -	\$ -	\$ 300,000
	PKI management	IT-FY24-06	\$ -	\$ -	\$ -	\$ 20,000
	IBM Power Hardware Upgrade	IT-FY24-07	\$ 103,142	\$ 457,510	\$ 560,652	\$ (272,023)
	Misc Hardware	IT-FY24-08	\$ 7,119	\$ -	\$ 7,119	\$ 15,000
	Network / AV Cabling	IT-FY24-09	\$ 107,600	\$ -	\$ 107,600	\$ (77,600)
	Training Room Projector	IT-FY24-10	\$ -	\$ 12,546	\$ 12,546	\$ 454
	Conference room upgrades	IT-FY24-11	\$ -	\$ -	\$ -	\$ 107,701
	Hardware Subtotal		\$ 644,332	\$ 470,056	\$ 1,114,388	\$ 1,320,701
2. Software:						
	Zerto renewal and Tier 2 add	AC-FY24-01	\$ -	\$ -	\$ -	\$ 126,000
	Software Subtotal		\$ -	\$ -	\$ -	\$ 126,000
3. Building Improvement:						
	Appliances over 1k new/replacement (all buildings/suites)	FA-FY24-01	\$ -	\$ -	\$ -	\$ -
	ACME Security: Readers, HID boxes, Cameras, Doors (planned/unplanned)	FA-FY24-02	\$ -	\$ -	\$ -	\$ 20,000
	HVAC: Replace VAV boxes, duct work, replace old equipment	FA-FY24-03	\$ -	\$ 18,295	\$ 18,295	\$ 1,705
	Electrical work for projects, workstations requirement	FA-FY24-04	\$ -	\$ -	\$ -	\$ 10,000
	1240 Interior blinds replacement	FA-FY24-05	\$ -	\$ -	\$ -	\$ 25,000
	EV Charging stations, if not completed in FY23 and carried over to FY24	FA-FY24-06	\$ 17,494	\$ -	\$ 17,494	\$ 50,000
	Building Improvement Subtotal		\$ 17,494	\$ 18,295	\$ 35,789	\$ 125,000
4. Furniture & Equipment:						
	Office desks, cabinets, shelvings (all building/suites: new or replacement)	FA-FY24-17	\$ -	\$ -	\$ -	\$ 10,000
	Replace, reconfigure, re-design workstations	FA-FY24-18	\$ -	\$ -	\$ -	\$ 20,000
	Furniture & Equipment Subtotal		\$ -	\$ -	\$ -	\$ 30,000
	GRAND TOTAL		\$ 661,826	\$ 488,351	\$ 1,150,177	\$ 1,601,701
5. Reconciliation to Balance Sheet:						
	Fixed Assets @ Cost - 11/30/23			\$ 38,845,273		
	Fixed Assets @ Cost - 6/30/23			\$ 37,695,096		
	Fixed Assets Acquired YTD			\$ 1,150,177		

**ALAMEDA ALLIANCE FOR HEALTH
TANGIBLE NET EQUITY (TNE) AND LIQUID TNE ANALYSIS
SUMMARY - FISCAL YEAR 2024**

TANGIBLE NET EQUITY (TNE)

	Jul-23	Aug-23	QTR. END Sep-23	Oct-23	Nov-23
Current Month Net Income / (Loss)	\$9,746,933	\$2,343,460	\$5,514,335	\$3,776,499	\$3,440,910
YTD Net Income / (Loss)	\$9,746,933	\$12,090,393	\$17,604,728	\$21,381,227	\$24,822,137
Actual TNE					
Net Assets	\$333,703,974	\$336,047,435	\$341,561,770	\$345,338,268	\$348,779,178
Subordinated Debt & Interest	\$0	\$0	\$0	\$0	\$0
Total Actual TNE	\$333,703,974	\$336,047,435	\$341,561,770	\$345,338,268	\$348,779,178
Increase/(Decrease) in Actual TNE	\$9,746,933	\$2,343,460	\$5,514,335	\$3,776,499	\$3,440,910
Required TNE⁽¹⁾	\$46,228,233	\$46,744,204	\$46,352,062	\$49,676,617	\$49,894,371
Min. Req'd to Avoid Monthly Reporting (Increased from 130% to 150% of Required TNE effective July-2022)	\$69,342,350	\$70,116,307	\$69,528,093	\$74,514,926	\$74,841,557
TNE Excess / (Deficiency)	\$287,475,741	\$289,303,231	\$295,209,708	\$295,661,651	\$298,884,807
Actual TNE as a Multiple of Required	7.22	7.19	7.37	6.95	6.99

Note 1: Required TNE reflects quarterly DMHC calculations for quarter-end months (underlined) and monthly DMHC calculations (not underlined). Quarterly and Monthly Required TNE calculations differ slightly in calculation methodology.

LIQUID TANGIBLE NET EQUITY

Net Assets	\$333,703,974	\$336,047,435	\$341,561,770	\$345,338,268	\$348,779,178
Fixed Assets at Net Book Value	(5,169,098)	(5,539,264)	(5,608,622)	(5,653,388)	(6,079,010)
Net Lease Assets/Liabilities/Interest	(711,429)	(475,037)	(1,115,074)	(727,353)	(662,463)
CD Pledged to DMHC	(350,000)	(350,000)	(350,000)	(350,000)	(350,000)
Liquid TNE (Liquid Reserves)	\$328,184,876	\$330,158,171	\$335,603,148	\$339,334,880	\$342,350,168
Liquid TNE as Multiple of Required	7.10	7.06	7.24	6.83	6.86

**ALAMEDA ALLIANCE FOR HEALTH
TRENDED ENROLLMENT REPORTING
FOR THE FISCAL YEAR 2024**

	Actual Jul-23	Actual Aug-23	Actual Sep-23	Actual Oct-23	Actual Nov-23	Actual Dec-23	Actual Jan-24	Actual Feb-24	Actual Mar-24	Actual Apr-24	Actual May-24	Actual Jun-24	YTD Member Months
Enrollment by Plan & Aid Category:													
Medi-Cal Program:													
Child	102,463	101,393	100,038	101,120	101,243								506,257
Adult	52,550	52,102	51,499	52,396	52,151								260,698
SPD	31,055	30,840	30,592	30,888	30,865								154,240
ACA OE	123,707	121,819	120,016	121,430	120,573								607,545
Duals	41,688	41,715	41,629	41,496	40,997								207,525
MCAL LTC	141	138	139	135	137								690
MCAL LTC Duals	1,033	1,019	1,004	997	975								5,028
Medi-Cal Program	352,637	349,026	344,917	348,462	346,941								1,741,983
Group Care Program	5,669	5,645	5,631	5,605	5,585								28,135
Total	358,306	354,671	350,548	354,067	352,526								1,770,118

Month Over Month Enrollment Change:													
Medi-Cal Monthly Change													
Child	(1,207)	(1,070)	(1,355)	1,082	123								(2,427)
Adult	(624)	(448)	(603)	897	(245)								(1,023)
SPD	(225)	(215)	(248)	296	(23)								(415)
ACA OE	(1,260)	(1,888)	(1,803)	1,414	(857)								(4,394)
Duals	(43)	27	(86)	(133)	(499)								(734)
MCAL LTC	(9)	(3)	1	(4)	2								(13)
MCAL LTC Duals	4	(14)	(15)	(7)	(22)								(54)
Medi-Cal Program	(3,364)	(3,611)	(4,109)	3,545	(1,521)								(9,060)
Group Care Program	(15)	(24)	(14)	(26)	(20)								(99)
Total	(3,379)	(3,635)	(4,123)	3,519	(1,541)								(9,159)

Enrollment Percentages:													
Medi-Cal Program:													
Child % of Medi-Cal	29.1%	29.1%	29.0%	29.0%	29.2%								29.1%
Adult % of Medi-Cal	14.9%	14.9%	14.9%	15.0%	15.0%								15.0%
SPD % of Medi-Cal	8.8%	8.8%	8.9%	8.9%	8.9%								8.9%
ACA OE % of Medi-Cal	35.1%	34.9%	34.8%	34.8%	34.8%								34.9%
Duals % of Medi-Cal	11.8%	12.0%	12.1%	11.9%	11.8%								11.9%
Medi-Cal Program % of Total	98.4%	98.4%	98.4%	98.4%	98.4%								98.4%
Group Care Program % of Total	1.6%	1.6%	1.6%	1.6%	1.6%								1.6%
Total	100.0%	100.0%	100.0%	100.0%	100.0%								100.0%

**ALAMEDA ALLIANCE FOR HEALTH
TRENDED ENROLLMENT REPORTING
FOR THE FISCAL YEAR 2024**

	Actual Jul-23	Actual Aug-23	Actual Sep-23	Actual Oct-23	Actual Nov-23	Actual Dec-23	Actual Jan-24	Actual Feb-24	Actual Mar-24	Actual Apr-24	Actual May-24	Actual Jun-24	YTD Member Months
Current Direct/Delegate Enrollment:													
Directly-Contracted													
Directly Contracted (DCP)	74,547	73,027	72,504	78,530	75,141								373,749
Alameda Health System	66,089	65,344	64,133	63,271	63,903								322,740
	<u>140,636</u>	<u>138,371</u>	<u>136,637</u>	<u>141,801</u>	<u>139,044</u>								<u>696,489</u>
Delegated:													
CFMG	34,810	34,649	34,144	34,035	35,105								172,743
CHCN	130,230	129,183	127,430	126,705	127,641								641,189
Kaiser	52,630	52,468	52,337	51,526	50,736								259,697
Delegated Subtotal	<u>217,670</u>	<u>216,300</u>	<u>213,911</u>	<u>212,266</u>	<u>213,482</u>								<u>1,073,629</u>
Total	358,306	354,671	350,548	354,067	352,526								1,770,118
Direct/Delegate Month Over Month Enrollment Change:													
Directly-Contracted	(939)	(2,265)	(1,734)	5,164	(2,757)								(2,531)
Delegated:													
CFMG	(441)	(161)	(505)	(109)	1,070								(146)
CHCN	(1,721)	(1,047)	(1,753)	(725)	936								(4,310)
Kaiser	(278)	(162)	(131)	(811)	(790)								(2,172)
Delegated Subtotal	<u>(2,440)</u>	<u>(1,370)</u>	<u>(2,389)</u>	<u>(1,645)</u>	<u>1,216</u>								<u>(6,628)</u>
Total	(3,379)	(3,635)	(4,123)	3,519	(1,541)								(9,159)
Direct/Delegate Enrollment Percentages:													
Directly-Contracted	39.3%	39.0%	39.0%	40.0%	39.4%								39.3%
Delegated:													
CFMG	9.7%	9.8%	9.7%	9.6%	10.0%								9.8%
CHCN	36.3%	36.4%	36.4%	35.8%	36.2%								36.2%
Kaiser	14.7%	14.8%	14.9%	14.6%	14.4%								14.7%
Delegated Subtotal	<u>60.7%</u>	<u>61.0%</u>	<u>61.0%</u>	<u>60.0%</u>	<u>60.6%</u>								<u>60.7%</u>
Total	100.0%	100.0%	100.0%	100.0%	100.0%								100.0%

**ALAMEDA ALLIANCE FOR HEALTH
TRENDED ENROLLMENT REPORTING**

FOR THE FISCAL YEAR 2024	FINAL BUDGET												
	Budget Jul-23	Budget Aug-23	Budget Sep-23	Budget Oct-23	Budget Nov-23	Budget Dec-23	Budget Jan-24	Budget Feb-24	Budget Mar-24	Budget Apr-24	Budget May-24	Budget Jun-24	YTD Member Months
Enrollment by Plan & Aid Category:													
Medi-Cal Program by Category of Aid:													
Child	102,463	101,393	100,038	101,120	100,109	99,008	102,159	100,933	99,823	98,725	97,639	96,565	1,199,975
Adult	52,550	52,102	51,499	52,396	51,872	51,301	57,478	56,788	56,107	55,434	54,769	54,112	646,408
SPD	31,055	30,840	30,592	30,888	30,734	30,488	42,473	42,133	41,796	41,462	41,130	40,801	434,392
ACA OE	123,707	121,819	120,016	121,430	121,180	119,605	149,197	147,556	145,933	144,328	142,740	141,170	1,598,681
Duals	41,688	41,715	41,629	41,496	41,410	41,325	45,787	45,694	45,600	45,506	45,412	45,318	522,580
MCAL LTC	141	138	139	135	136	137	172	173	174	175	176	177	1,873
MCAL LTC Duals	1,033	1,019	1,004	997	985	971	1,194	1,176	1,159	1,142	1,125	1,108	12,913
Medi-Cal Program	352,637	349,026	344,917	348,462	346,426	342,835	398,460	394,453	390,592	386,772	382,991	379,251	4,416,822
Group Care Program	5,669	5,645	5,631	5,605	5,591	5,577	5,563	5,549	5,535	5,521	5,507	5,493	66,886
Total	358,306	354,671	350,548	354,067	352,017	348,412	404,023	400,002	396,127	392,293	388,498	384,744	4,483,708

Month Over Month Enrollment Change:

Medi-Cal Monthly Change													
Child	(1,207)	(1,070)	(1,355)	1,082	(1,011)	(1,101)	3,151	(1,226)	(1,110)	(1,098)	(1,086)	(1,074)	(7,105)
Adult	(624)	(448)	(603)	897	(524)	(571)	6,177	(690)	(681)	(673)	(665)	(657)	938
SPD	(225)	(215)	(248)	296	(154)	(246)	11,985	(340)	(337)	(334)	(332)	(329)	9,521
ACA OE	(1,260)	(1,888)	(1,803)	1,414	(250)	(1,575)	29,592	(1,641)	(1,623)	(1,605)	(1,588)	(1,570)	16,203
Duals	(43)	27	(86)	(133)	(86)	(85)	4,462	(93)	(94)	(94)	(94)	(94)	3,587
MCAL LTC	(9)	(3)	1	(4)	1	1	35	1	1	1	1	1	27
MCAL LTC Duals	4	(14)	(15)	(7)	(12)	(14)	223	(18)	(17)	(17)	(17)	(17)	79
Medi-Cal Program	(3,364)	(3,611)	(4,109)	3,545	(2,036)	(3,591)	55,625	(4,007)	(3,861)	(3,820)	(3,781)	(3,740)	23,250
Group Care Program	(15)	(24)	(14)	(26)	(14)	(14)	(14)	(14)	(14)	(14)	(14)	(14)	(191)
Total	(3,379)	(3,635)	(4,123)	3,519	(2,050)	(3,605)	55,611	(4,021)	(3,875)	(3,834)	(3,795)	(3,754)	23,059

Enrollment Percentages:

Medi-Cal Program:													
Child % (Medi-Cal)	29.1%	29.1%	29.0%	29.0%	28.9%	28.9%	25.6%	25.6%	25.6%	25.5%	25.5%	25.5%	27.2%
Adult % (Medi-Cal)	14.9%	14.9%	14.9%	15.0%	15.0%	15.0%	14.4%	14.4%	14.4%	14.3%	14.3%	14.3%	14.6%
SPD % (Medi-Cal)	8.8%	8.8%	8.9%	8.9%	8.9%	8.9%	10.7%	10.7%	10.7%	10.7%	10.7%	10.8%	9.8%
ACA OE % (Medi-Cal)	35.1%	34.9%	34.8%	34.8%	35.0%	34.9%	37.4%	37.4%	37.4%	37.3%	37.3%	37.2%	36.2%
Duals % (Medi-Cal)	11.8%	12.0%	12.1%	11.9%	12.0%	12.1%	11.5%	11.6%	11.7%	11.8%	11.9%	11.9%	11.8%
MCAL LTC % (Medi-Cal)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
MCAL LTC Duals % (Medi-Cal)	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%
Medi-Cal Program % of Total	98.4%	98.4%	98.4%	98.4%	98.4%	98.4%	98.6%	98.6%	98.6%	98.6%	98.6%	98.6%	98.5%
Group Care Program % of Total	1.6%	1.6%	1.6%	1.6%	1.6%	1.6%	1.4%	1.4%	1.4%	1.4%	1.4%	1.4%	1.5%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

**ALAMEDA ALLIANCE FOR HEALTH
TRENDED ENROLLMENT REPORTING
FOR THE FISCAL YEAR 2024**

	FINAL BUDGET												
	Budget Jul-23	Budget Aug-23	Budget Sep-23	Budget Oct-23	Budget Nov-23	Budget Dec-23	Budget Jan-24	Budget Feb-24	Budget Mar-24	Budget Apr-24	Budget May-24	Budget Jun-24	YTD Member Months
Current Direct/Delegate Enrollment:													
Directly-Contracted													
Directly Contracted (DCP)	74,547	73,027	72,504	78,530	78,174	77,543	103,987	103,154	102,341	101,536	100,739	99,949	1,066,031
Alameda Health System	66,089	65,344	64,133	63,271	62,977	62,254	86,850	85,925	85,022	84,129	83,245	82,371	891,610
	140,636	138,371	136,637	141,801	141,151	139,797	190,837	189,079	187,363	185,665	183,984	182,320	1,957,641
Delegated:													
CFMG	34,810	34,649	34,144	34,035	33,709	33,339	43,104	42,595	42,131	41,671	41,217	40,767	456,171
CHCN	130,230	129,183	127,430	126,705	125,969	124,637	170,082	168,328	166,633	164,957	163,297	161,657	1,759,108
Kaiser	52,630	52,468	52,337	51,526	51,188	50,639	0	0	0	0	0	0	310,788
Delegated Subtotal	217,670	216,300	213,911	212,266	210,866	208,615	213,186	210,923	208,764	206,628	204,514	202,424	2,526,067
Total	358,306	354,671	350,548	354,067	352,017	348,412	404,023	400,002	396,127	392,293	388,498	384,744	4,483,708
Direct/Delegate Month Over Month Enrollment Change:													
Directly-Contracted													
Directly Contracted (DCP)	305	(1,520)	(523)	6,026	(356)	(631)	26,444	(833)	(813)	(805)	(797)	(790)	25,707
Alameda Health System	(1,244)	(745)	(1,211)	(862)	(294)	(723)	24,596	(925)	(903)	(893)	(884)	(874)	15,038
	(939)	(2,265)	(1,734)	5,164	(650)	(1,354)	51,040	(1,758)	(1,716)	(1,698)	(1,681)	(1,664)	40,745
Delegated:													
CFMG	(441)	(161)	(505)	(109)	(326)	(370)	9,765	(509)	(464)	(460)	(454)	(450)	5,516
CHCN	(1,721)	(1,047)	(1,753)	(725)	(736)	(1,332)	45,445	(1,754)	(1,695)	(1,676)	(1,660)	(1,640)	29,706
Kaiser	(278)	(162)	(131)	(811)	(338)	(549)	0	0	0	0	0	0	(2,269)
Delegated Subtotal	(2,440)	(1,370)	(2,389)	(1,645)	(1,400)	(2,251)	55,210	(2,263)	(2,159)	(2,136)	(2,114)	(2,090)	32,953
Total	(3,379)	(1,370)	(2,389)	(1,645)	(1,400)	(2,251)	55,210	(2,263)	(2,159)	(2,136)	(2,114)	(2,090)	32,014
Direct/Delegate Enrollment Percentages:													
Directly-Contracted													
Directly Contracted (DCP)	20.8%	20.6%	20.7%	22.2%	22.2%	22.3%	25.7%	25.8%	25.8%	25.9%	25.9%	26.0%	23.8%
Alameda Health System	18.4%	18.4%	18.3%	17.9%	17.9%	17.9%	21.5%	21.5%	21.5%	21.4%	21.4%	21.4%	19.9%
	39.3%	39.0%	39.0%	40.0%	40.1%	40.1%	47.2%	47.3%	47.3%	47.3%	47.4%	47.4%	43.7%
Delegated:													
CFMG	9.7%	9.8%	9.7%	9.6%	9.6%	9.6%	10.7%	10.6%	10.6%	10.6%	10.6%	10.6%	10.2%
CHCN	36.3%	36.4%	36.4%	35.8%	35.8%	35.8%	42.1%	42.1%	42.1%	42.0%	42.0%	42.0%	39.2%
Kaiser	14.7%	14.8%	14.9%	14.6%	14.5%	14.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	6.9%
Delegated Subtotal	60.7%	61.0%	61.0%	60.0%	59.9%	59.9%	52.8%	52.7%	52.7%	52.7%	52.6%	52.6%	56.3%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

ALAMEDA ALLIANCE FOR HEALTH
 TRENDED ENROLLMENT REPORTING
 FOR THE FISCAL YEAR 2024

	Variance Jul-23	Variance Aug-23	Variance Sep-23	Variance Oct-23	Variance Nov-23	Variance Dec-23	Variance Jan-24	Variance Feb-24	Variance Mar-24	Variance Apr-24	Variance May-24	Variance Jun-24	YTD Member Month Variance
Enrollment Variance by Plan & Aid Category - Favorable/(Unfavorable)													
Medi-Cal Program:													
Child	0	0	0	0	1,134								1,134
Adult	0	0	0	0	279								279
SPD	0	0	0	0	131								131
ACA OE	0	0	0	0	(607)								(607)
Duals	0	0	0	0	(413)								(413)
MCAL LTC	0	0	0	0	1								1
MCAL LTC Duals	0	0	0	0	(10)								(10)
Medi-Cal Program	0	0	0	0	515								515
Group Care Program	0	0	0	0	(6)								(6)
Total	0	0	0	0	509								509
Current Direct/Delegate Enrollment Variance - Favorable/(Unfavorable)													
Directly-Contracted													
Directly Contracted (DCP)	0	0	0	0	(3,033)								(3,033)
Alameda Health System	0	0	0	0	926								926
	0	0	0	0	(2,107)								(2,107)
Delegated:													
CFMG	0	0	0	0	1,396								1,396
CHCN	0	0	0	0	1,672								1,672
Kaiser	0	0	0	0	(452)								(452)
Delegated Subtotal	0	0	0	0	2,616								2,616
Total	0	0	0	0	509								509

**ALAMEDA ALLIANCE FOR HEALTH
MEDICAL EXPENSE DETAIL
ACTUAL VS. BUDGET
FOR THE MONTH AND FISCAL YTD ENDED NOVEMBER 30, 2023**

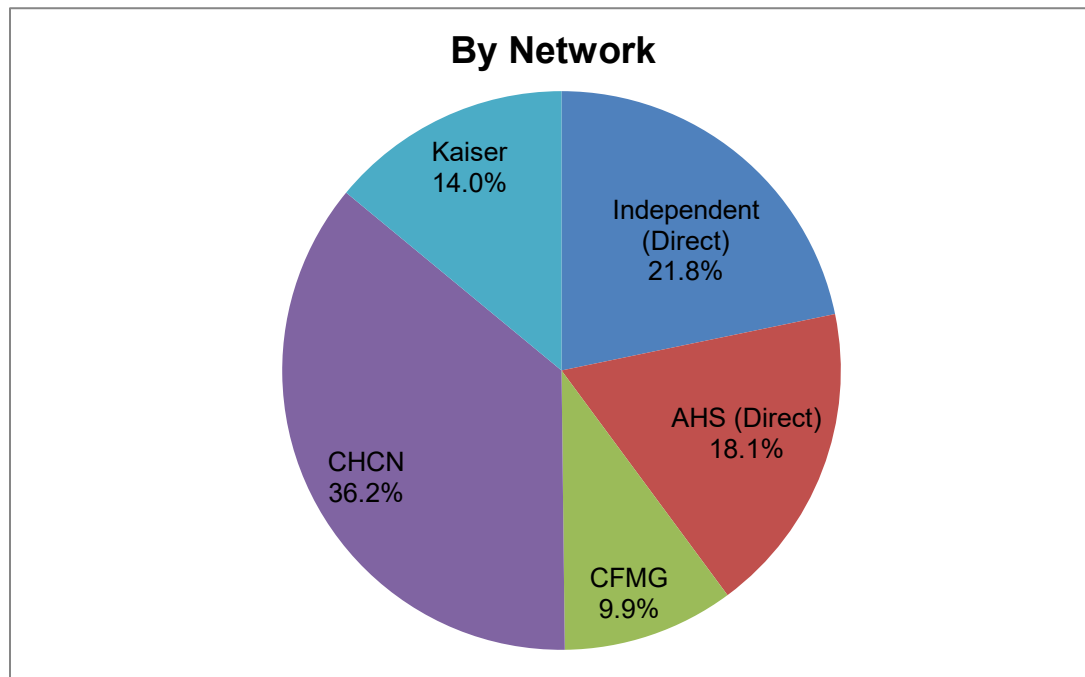
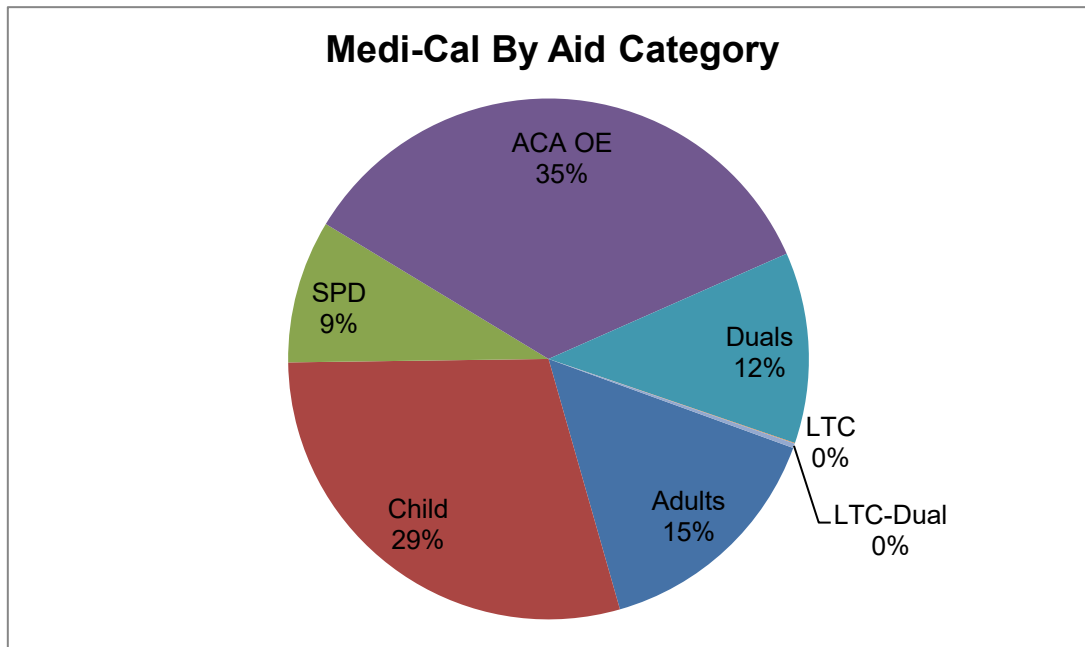
CURRENT MONTH				FISCAL YEAR TO DATE				
Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)	Account Description	Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)
\$1,192,125	\$1,133,956	(\$58,170)	(5.1%)	CAPITATED MEDICAL EXPENSES:	\$5,827,075	\$5,768,905	(\$58,170)	(1.0%)
4,368,692	4,535,887	167,196	3.7%	PCP Capitation	21,828,274	21,995,470	167,196	0.8%
307,124	292,794	(14,330)	(4.9%)	PCP Speciality FQHC	1,500,207	1,485,877	(14,330)	(1.0%)
3,799,335	3,973,166	173,831	4.4%	Speciality-Capitation	19,007,676	19,181,507	173,831	0.9%
497,616	544,437	46,821	8.6%	Laboratory Capitation	2,472,919	2,519,740	46,821	1.9%
254,510	251,820	(2,691)	(1.1%)	Vision Cap	1,267,226	1,264,535	(2,691)	(0.2%)
89,281	85,273	(4,007)	(4.7%)	CFMG Capitation	438,499	432,491	(4,007)	(0.9%)
188,347	106,654	8,307	4.2%	Anc IPA Admin Capitation FQHC	942,013	950,320	8,307	0.9%
13,750,824	13,857,097	106,273	0.8%	Kaiser Capitation	70,197,341	70,303,614	106,273	0.2%
409,975	613,935	203,960	33.2%	Maternity Supplemental Expense	1,500,135	1,704,095	203,960	12.0%
716,010	754,285	38,274	5.1%	DME Cap	3,578,474	3,616,748	38,274	1.1%
\$25,573,840	\$26,239,303	\$665,464	2.5%	5 - TOTAL CAPITATED EXPENSES	\$128,557,839	\$129,223,302	\$665,464	0.5%
				FREE FOR SERVICE MEDICAL EXPENSES:				
(1,401,050)	0	1,401,050	0.0%	IBNR Inpatient Services	(3,707,348)	(2,306,298)	1,401,050	(60.7%)
(42,031)	0	42,031	0.0%	IBNR Settlement (IP)	(111,219)	(69,188)	42,031	(60.7%)
(112,084)	0	112,084	0.0%	IBNR Claims Fluctuation (IP)	(296,588)	(184,504)	112,084	(60.7%)
30,013,888	34,099,906	4,086,018	12.0%	Inpatient Hospitalization FFS	150,159,024	154,245,042	4,086,018	2.6%
2,566,982	0	(2,566,982)	0.0%	IP OB - Mom & NB	10,029,615	7,462,632	(2,566,982)	(34.4%)
94,889	0	(94,889)	0.0%	IP Behavioral Health	990,373	695,483	(94,889)	(10.6%)
1,028,711	0	(1,028,711)	0.0%	IP Facility Rehab FFS	5,740,353	4,711,642	(1,028,711)	(21.8%)
\$32,149,305	\$34,099,906	\$1,950,600	5.7%	6 - Inpatient Hospital & SNF FFS Expense	\$162,804,210	\$164,754,811	\$1,950,600	1.2%
(465,621)	0	465,621	0.0%	IBNR PCP	(418,638)	46,983	465,621	991.0%
(13,969)	0	13,969	0.0%	IBNR Settlement (PCP)	(12,560)	1,409	13,969	991.4%
(37,249)	0	37,249	0.0%	IBNR Claims Fluctuation (PCP)	(33,490)	3,759	37,249	990.9%
2,297,895	1,992,540	(305,355)	(15.3%)	Primary Care Non-Contracted FF	9,833,487	9,528,132	(305,355)	(3.2%)
451,467	234,398	(217,070)	(92.6%)	PCP FQHC FFS	2,509,800	2,292,731	(217,070)	(9.5%)
(3,000)	0	3,000	0.0%	Phys Extended Hours Incentive	6,000	3,000	(3,000)	(50.0%)
2,313,561	3,208,010	894,449	27.9%	Prop 56 Physician Exp	11,518,134	12,412,584	894,449	7.2%
14,754	0	(14,754)	0.0%	Prop 56 Hyde Exp	73,011	58,257	(14,754)	(25.3%)
79,701	0	(79,701)	0.0%	Prop 56 Trauma Exp	396,646	316,945	(79,701)	(25.1%)
96,160	0	(96,160)	0.0%	Prop 56 Develop. Screening Exp	479,942	383,782	(96,160)	(25.1%)
728,504	0	(728,504)	0.0%	Prop 56 Family Planning Exp	3,634,179	2,905,675	(728,504)	(25.1%)
0	0	0	0.0%	Prop 56 VBP Exp	7,428	7,428	0	0.0%
\$5,462,202	\$5,434,948	(\$27,255)	(0.5%)	7 - Primary Care Physician FFS Expense	\$27,990,940	\$27,963,685	(\$27,255)	(0.1%)
(1,151,031)	0	1,151,031	0.0%	IBNR Specialist	(1,855,302)	(704,271)	1,151,031	(163.4%)
329,750	0	(329,750)	0.0%	Psychiatrist FFS	1,257,247	927,497	(329,750)	(35.6%)
2,836,697	5,474,313	2,637,616	48.2%	Specialty Care FFS	11,940,063	14,577,679	2,637,616	18.1%
147,024	0	(147,024)	0.0%	Specialty Anesthesiology	880,112	733,088	(147,024)	(20.1%)
1,331,334	0	(1,331,334)	0.0%	Specialty Imaging FFS	5,663,887	4,332,553	(1,331,334)	(30.7%)
19,439	0	(19,439)	0.0%	Obstetrics FFS	91,264	71,825	(19,439)	(27.1%)
348,903	0	(348,903)	0.0%	Specialty IP Surgery FFS	1,495,280	1,146,377	(348,903)	(30.4%)
698,440	0	(698,440)	0.0%	Specialty OP Surgery FFS	3,078,599	2,380,160	(698,440)	(29.3%)
484,172	0	(484,172)	0.0%	Spec IP Physician	2,289,117	1,804,945	(484,172)	(26.8%)
91,514	73,936	(17,578)	(23.8%)	SCP FQHC FFS	346,046	328,468	(17,578)	(5.4%)
(34,530)	0	34,530	0.0%	IBNR Settlement (SCP)	(55,657)	(21,127)	34,530	(163.4%)
(92,083)	0	92,083	0.0%	IBNR Claims Fluctuation (SCP)	(148,425)	(56,342)	92,083	(163.4%)
\$5,009,628	\$5,548,249	\$538,621	9.7%	8 - Specialty Care Physician Expense	\$24,982,231	\$25,520,851	\$538,621	2.1%
(1,152,163)	0	1,152,163	0.0%	IBNR Ancillary	970,392	2,122,555	1,152,163	54.3%
(34,566)	0	34,566	0.0%	IBNR Settlement (ANC)	29,111	63,677	34,566	54.3%
(92,173)	0	92,173	0.0%	IBNR Claims Fluctuation (ANC)	77,632	169,805	92,173	54.3%
70,970	0	(70,970)	0.0%	IBNR Transportation FFS	116,690	45,720	(70,970)	(155.2%)
1,438,435	0	(1,438,435)	0.0%	Behavioral Health Therapy FFS	6,389,561	4,951,126	(1,438,435)	(29.1%)
1,212,821	0	(1,212,821)	0.0%	Psychologist & Other MH Prof.	5,428,285	4,215,464	(1,212,821)	(28.8%)
282,733	0	(282,733)	0.0%	Acupuncture/Biofeedback	1,358,071	1,075,338	(282,733)	(26.3%)
68,598	0	(68,598)	0.0%	Hearing Devices	450,123	381,525	(68,598)	(18.0%)
45,612	0	(45,612)	0.0%	Imaging/MRI/CT Global	187,156	141,544	(45,612)	(32.2%)
51,883	0	(51,883)	0.0%	Vision FFS	216,477	164,593	(51,883)	(31.5%)
10	0	(10)	0.0%	Family Planning	40	30	(10)	(33.3%)
555,419	0	(555,419)	0.0%	Laboratory-FFS	2,473,032	1,917,612	(555,419)	(29.0%)
106,023	0	(106,023)	0.0%	ANC Therapist	501,223	395,200	(106,023)	(26.8%)
1,211,100	0	(1,211,100)	0.0%	Transportation (Ambulance)-FFS	4,957,586	3,746,485	(1,211,100)	(32.3%)
1,669,351	0	(1,669,351)	0.0%	Transportation (Other)-FFS	7,598,418	5,929,067	(1,669,351)	(28.2%)
1,565,173	0	(1,565,173)	0.0%	Hospice	7,345,156	5,779,983	(1,565,173)	(27.1%)
1,403,356	0	(1,403,356)	0.0%	Home Health Services	6,397,392	4,994,036	(1,403,356)	(28.1%)
0	9,176,053	9,176,053	100.0%	Other Medical-FFS	3,993	9,180,045	9,176,053	100.0%
(97,107)	0	97,107	0.0%	Medical Refunds through HMS	(407,069)	(309,963)	97,107	(31.3%)
(325,190)	0	325,190	0.0%	Medical Refunds	(890,273)	(565,083)	325,190	(57.5%)
32,009	0	(32,009)	0.0%	DME & Medical Supplies	148,698	116,689	(32,009)	(27.4%)
0	0	0	0.0%	GEMT FFS	(373,988)	(373,988)	0	0.0%
1,437,969	1,443,197	5,229	0.4%	ECM Base/Outreach FFS Anc.	6,568,770	6,573,999	5,229	0.1%
16,861	24,663	7,802	31.6%	CS Housing Deposits FFS Ancillary	103,697	111,499	7,802	7.0%
188,756	208,852	20,096	9.6%	CS Housing Tenancy FFS Ancillary	955,642	975,737	20,096	2.1%

**ALAMEDA ALLIANCE FOR HEALTH
MEDICAL EXPENSE DETAIL
ACTUAL VS. BUDGET
FOR THE MONTH AND FISCAL YTD ENDED NOVEMBER 30, 2023**

CURRENT MONTH				FISCAL YEAR TO DATE				
Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)	Account Description	Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)
47,311	43,161	(4,150)	(9.6%)	CS Housing Navigation Services FFS Ancillary	218,946	214,796	(4,150)	(1.9%)
72,490	56,240	(16,250)	(28.9%)	CS Medical Respite FFS Ancillary	336,306	322,056	(14,250)	(5.0%)
26,994	14,821	(12,173)	(82.1%)	CS Medically Tailored Meals FFS Ancillary	125,904	113,731	(12,173)	(10.7%)
3,677	49	(3,628)	(7,446.8%)	CS Asthma Remediation FFS Ancillary	15,227	11,599	(3,628)	(31.3%)
0	10,000	10,000	100.0%	MOT Wrap Around (Non Medical MOT Cost)	0	10,000	10,000	100.0%
616,458	0	(616,458)	0.0%	Community Based Adult Services (CBAS)	2,041,721	1,425,263	(616,458)	(43.3%)
0	7,646	7,646	100.0%	CS Pilot LTC Diversion Expense	0	7,646	7,646	100.0%
3,058	3,823	765	20.0%	CS Pilot LTC Transition Expense	19,114	19,879	765	3.8%
0	80,556	80,556	100.0%	Justice Involved Pilot	0	80,556	80,556	100.0%
\$10,425,866	\$11,069,059	\$643,193	5.8%	9 - Ancillary Medical Expense	\$53,365,030	\$54,008,223	\$643,193	1.2%
(1,078,548)	0	1,078,548	0.0%	IBNR Outpatient	(655,922)	422,626	1,078,548	255.2%
(32,357)	0	32,357	0.0%	IBNR Settlement (OP)	(19,680)	12,677	32,357	255.2%
(86,284)	0	86,284	0.0%	IBNR Claims Fluctuation (OP)	(52,473)	33,811	86,284	255.2%
1,866,284	8,144,834	6,278,550	77.1%	Out Patient FFS	8,357,804	14,636,354	6,278,550	42.9%
1,860,339	0	(1,860,339)	0.0%	OP Ambul Surgery FFS	8,797,735	6,937,396	(1,860,339)	(26.8%)
1,601,315	0	(1,601,315)	0.0%	OP Fac Imaging Services FFS	8,271,938	6,670,623	(1,601,315)	(24.0%)
36,169	0	(36,169)	0.0%	Behav Health FFS	14,202	(21,966)	(36,169)	164.7%
605,547	0	(605,547)	0.0%	OP Facility Lab FFS	2,687,411	2,081,864	(605,547)	(29.1%)
163,337	0	(163,337)	0.0%	OP Facility Cardio FFS	771,435	608,098	(163,337)	(26.9%)
542,845	0	(542,845)	0.0%	OP Facility PT/OT/ST FFS	813,076	270,230	(542,845)	(200.9%)
2,183,825	0	(2,183,825)	0.0%	OP Facility Dialysis FFS	10,563,320	8,379,495	(2,183,825)	(26.1%)
\$7,662,473	\$8,144,834	\$482,361	5.9%	10 - Outpatient Medical Expense Medical Expense	\$39,548,846	\$40,031,207	\$482,361	1.2%
(751,519)	0	751,519	0.0%	IBNR Emergency	(721,259)	30,260	751,519	2,483.5%
(22,545)	0	22,545	0.0%	IBNR Settlement (ER)	(21,635)	910	22,545	2,477.5%
(60,121)	0	60,121	0.0%	IBNR Claims Fluctuation (ER)	(57,698)	2,423	60,121	2,481.3%
905,596	0	(905,596)	0.0%	Special ER Physician FFS	3,962,391	3,056,795	(905,596)	(29.6%)
5,690,671	5,798,104	107,433	1.9%	ER Facility	25,268,018	25,375,451	107,433	0.4%
\$5,762,082	\$5,798,104	\$36,022	0.6%	11 - Emergency Expense	\$28,429,817	\$28,465,840	\$36,022	0.1%
(240,010)	0	240,010	0.0%	IBNR Pharmacy OP	(444,318)	(204,308)	240,010	(117.5%)
(7,200)	0	7,200	0.0%	IBNR Settlement (RX) OP	(13,333)	(6,133)	7,200	(117.4%)
(19,200)	0	19,200	0.0%	IBNR Claims Fluctuation (RX) OP	(35,545)	(16,345)	19,200	(117.5%)
472,479	371,017	(101,462)	(27.3%)	Pharmacy FFS	2,412,130	2,310,668	(101,462)	(4.4%)
116,903	8,616,517	8,499,614	98.6%	Pharmacy Non-PBM FFS-Other Anc	672,989	9,172,603	8,499,614	92.7%
5,608,292	0	(5,608,292)	0.0%	Pharmacy Non-PBM FFS-OP FAC	27,583,795	21,975,503	(5,608,292)	(25.5%)
252,568	0	(252,568)	0.0%	Pharmacy Non-PBM FFS-PCP	867,930	615,362	(252,568)	(41.0%)
2,290,912	0	(2,290,912)	0.0%	Pharmacy Non-PBM FFS-SCP	11,098,814	8,807,902	(2,290,912)	(26.0%)
5,299	0	(5,299)	0.0%	Pharmacy Non-PBM FFS-FQHC	46,458	41,158	(5,299)	(12.9%)
6,629	0	(6,629)	0.0%	Pharmacy Non-PBM FFS-IH	34,616	27,987	(6,629)	(23.7%)
0	0	0	0.0%	RX Refunds HMS	(63)	(63)	0	0.0%
(35,000)	31,858	66,858	209.9%	Pharmacy Rebate	(195,000)	(128,142)	66,858	(52.2%)
\$8,451,672	\$9,019,393	\$567,720	6.3%	12 - Pharmacy Expense	\$42,028,471	\$42,596,192	\$567,720	1.3%
1,100,140	0	(1,100,140)	0.0%	IBNR LTC	5,902,679	4,802,539	(1,100,140)	(22.9%)
33,005	0	(33,005)	0.0%	IBNR Settlement (LTC)	177,082	144,077	(33,005)	(22.9%)
88,012	0	(88,012)	0.0%	IBNR Claims Fluctuation (LTC)	472,214	384,202	(88,012)	(22.9%)
17,780,770	0	(17,780,770)	0.0%	LTC Custodial Care	81,172,947	63,392,176	(17,780,770)	(28.0%)
3,435,401	17,349,869	13,914,468	80.2%	LTC SNF	15,376,140	29,290,608	13,914,468	47.5%
\$22,437,328	\$17,349,869	(\$5,087,459)	(29.3%)	13 - Long Term Care FFS Expense	\$103,101,062	\$98,013,603	(\$5,087,459)	(5.2%)
\$97,360,557	\$96,464,361	(\$896,197)	(0.9%)	14 - TOTAL FFS MEDICAL EXPENSES	\$482,250,607	\$481,354,410	(\$896,197)	(0.2%)
0	9,350	9,350	100.0%	Clinical Vacancy	0	9,350	9,350	100.0%
101,876	486,548	384,672	79.1%	Quality Analytics	434,758	819,430	384,672	46.9%
948,437	902,818	(45,619)	(5.1%)	Health Plan Services Department Total	3,828,353	3,782,734	(45,619)	(1.2%)
711,681	600,855	(110,826)	(18.4%)	Case & Disease Management Department Total	2,815,704	2,704,878	(110,826)	(4.1%)
1,003,767	1,558,022	554,235	35.6%	Medical Services Department Total	9,664,943	10,219,178	554,235	5.4%
688,198	1,395,573	707,375	50.7%	Quality Management Department Total	3,689,726	4,397,101	707,375	16.1%
284,079	281,417	(2,662)	(0.9%)	HCS Behavioral Health Department Total	1,241,618	1,238,957	(2,662)	(0.2%)
173,707	144,009	(29,697)	(20.6%)	Pharmacy Services Department Total	700,077	670,380	(29,697)	(4.4%)
70,346	72,856	2,510	3.4%	Regulatory Readiness Total	319,459	321,970	2,510	0.8%
\$3,982,111	\$5,451,450	\$1,469,339	27.0%	15 - Other Benefits & Services	\$22,694,639	\$24,163,977	\$1,469,339	6.1%
(850,000)	(774,194)	75,806	(9.8%)	Reinsurance Recoveries	(4,575,001)	(4,499,194)	75,806	(1.7%)
1,228,865	1,032,258	(196,607)	(19.0%)	Reinsurance Premium	5,309,754	5,113,148	(196,607)	(3.8%)
\$378,865	\$258,065	(\$120,800)	(46.8%)	16 - Reinsurance Expense	\$734,754	\$613,953	(\$120,800)	(19.7%)
1,000,000	1,000,000	0	0.0%	P4P Risk Pool Provider Incenti	3,000,000	3,000,000	0	0.0%
\$1,000,000	\$1,000,000	\$0	0.0%	17 - Risk Pool Distribution	\$3,000,000	\$3,000,000	\$0	0.0%
\$128,295,373	\$129,413,178	\$1,117,805	0.9%	18 - TOTAL MEDICAL EXPENSES	\$637,237,838	\$638,355,643	\$1,117,806	0.2%

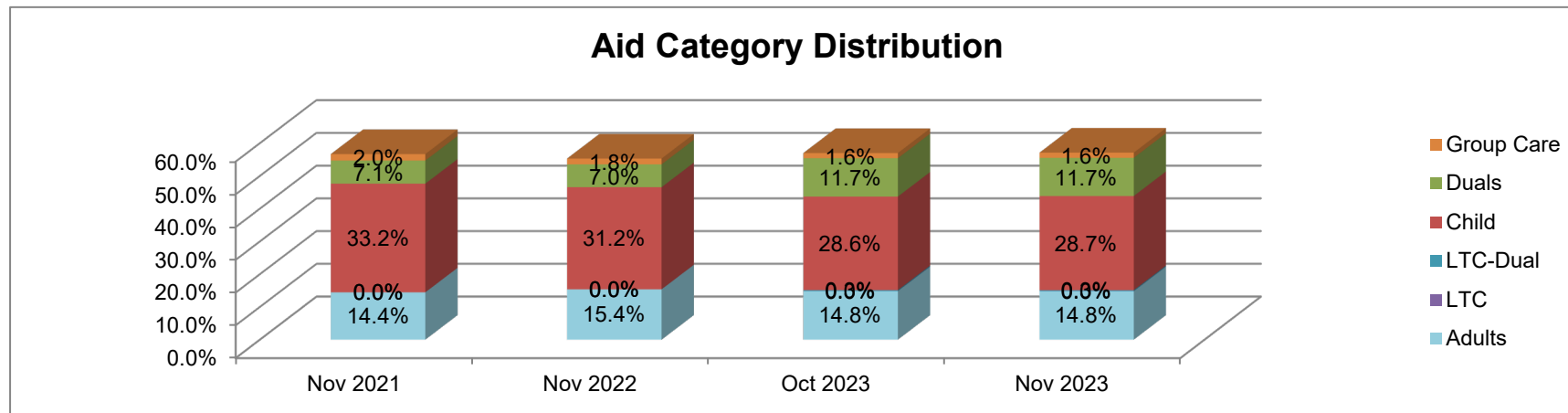
Alameda Alliance for Health - Analytics Supporting Documentation: Membership Profile

Category of Aid Trend							
Category of Aid	Nov 2023	% of Medi-Cal	Independent (Direct)	AHS (Direct)	CFMG	CHCN	Kaiser
Adults	52,222	15%	10,597	9,958	791	21,859	9,017
Child	101,557	29%	8,412	9,260	31,949	33,755	18,181
SPD	30,887	9%	10,201	4,432	1,130	12,871	2,253
ACA OE	120,666	35%	19,740	36,972	1,253	46,993	15,708
Duals	41,217	12%	24,616	2,513	1	9,746	4,341
LTC	139	0%	139	-	-	-	-
LTC-Dual	980	0%	979	-	-	-	1
Medi-Cal	347,668		74,684	63,135	35,124	125,224	49,501
Group Care	5,586		2,188	835	-	2,563	-
Total	353,254	100%	76,872	63,970	35,124	127,787	49,501
Medi-Cal %	98.4%		97.2%	98.7%	100.0%	98.0%	100.0%
Group Care %	1.6%		2.8%	1.3%	0.0%	2.0%	0.0%
<i>Network Distribution</i>			21.8%	18.1%	9.9%	36.2%	14.0%
			% Direct: 40%	% Delegated: 60%			

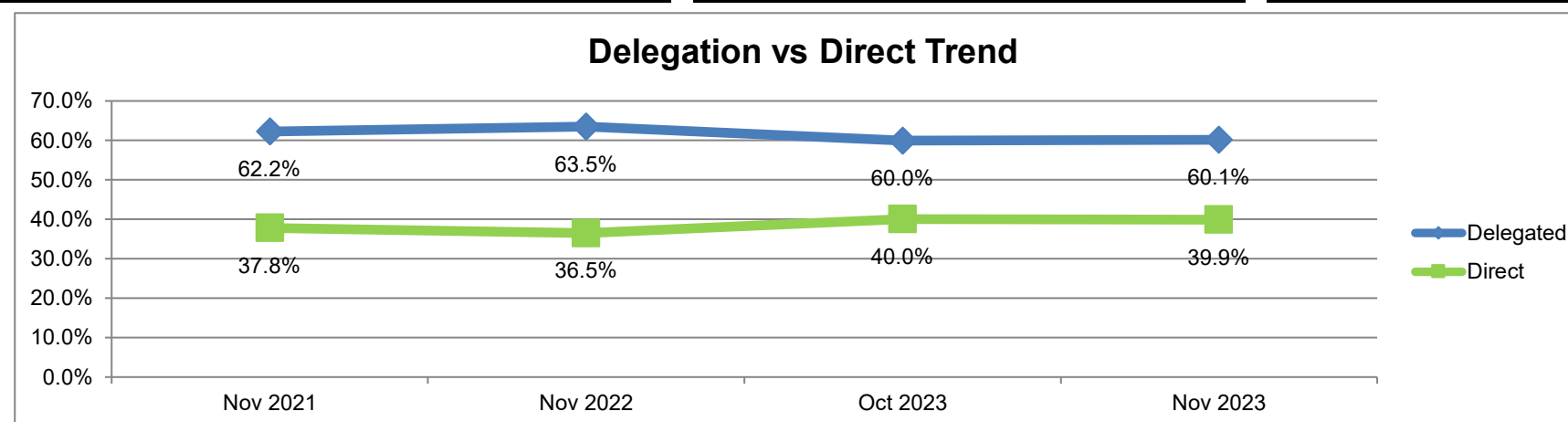


Alameda Alliance for Health - Analytics Supporting Documentation: Membership Profile

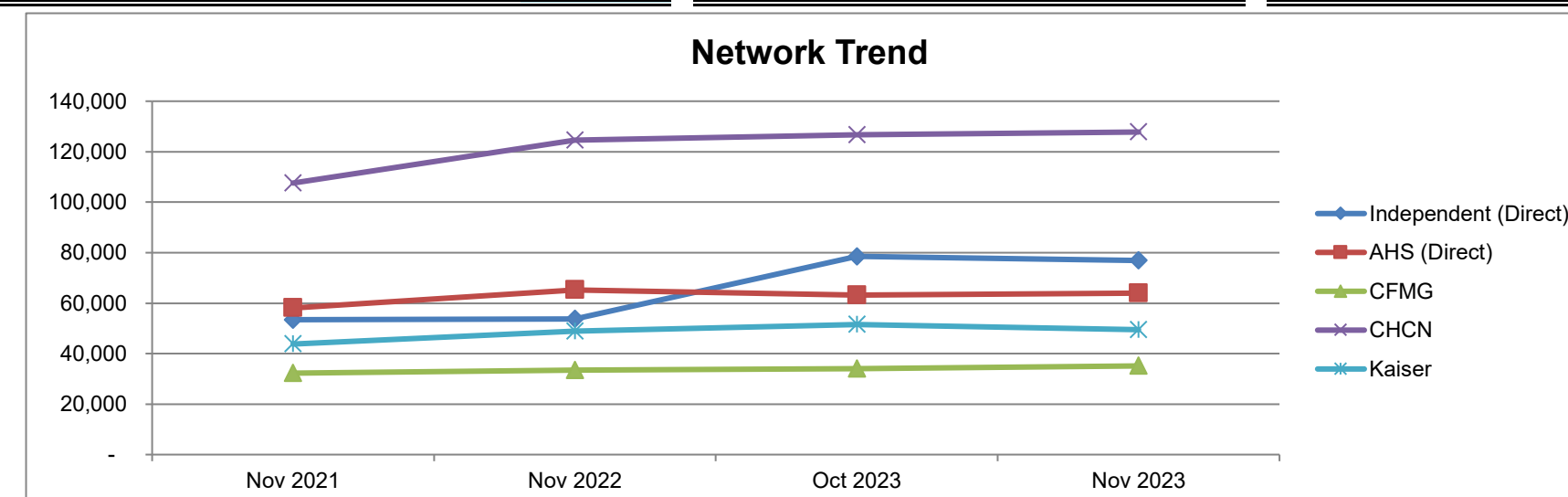
Category of Aid Trend												
Category of Aid	Members				% of Total (ie.Distribution)				% Growth (Loss)			
	Nov 2021	Nov 2022	Oct 2023	Nov 2023	Nov 2021	Nov 2022	Oct 2023	Nov 2023	Nov 2021 to Nov 2022	Nov 2022 to Nov 2023	Oct 2023 to Nov 2023	
Adults	42,623	50,069	52,396	52,222	14.4%	15.4%	14.8%	14.8%	17.5%	4.3%	-0.3%	
Child	97,935	101,653	101,120	101,557	33.2%	31.2%	28.6%	28.7%	3.8%	-0.1%	0.4%	
SPD	26,427	28,365	30,888	30,887	9.0%	8.7%	8.7%	8.7%	7.3%	8.9%	0.0%	
ACA OE	101,508	117,328	121,430	120,666	34.4%	36.0%	34.3%	34.2%	15.6%	2.8%	-0.6%	
Duals	20,832	22,719	41,496	41,217	7.1%	7.0%	11.7%	11.7%	9.1%	81.4%	-0.7%	
LTC	-	-	135	139	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	3.0%	
LTC-Dual	-	-	997	980	0.0%	0.0%	0.3%	0.3%	0.0%	0.0%	-1.7%	
Medi-Cal Total	289,325	320,134	348,462	347,668	98.0%	98.2%	98.4%	98.4%	10.6%	8.6%	-0.2%	
Group Care	5,826	5,791	5,605	5,586	2.0%	1.8%	1.6%	1.6%	-0.6%	-3.5%	-0.3%	
Total	295,151	325,925	354,067	353,254	100.0%	100.0%	100.0%	100.0%	10.4%	8.4%	-0.2%	



Delegation vs Direct Trend												
Members	Members				% of Total (ie.Distribution)				% Growth (Loss)			
	Nov 2021	Nov 2022	Oct 2023	Nov 2023	Nov 2021	Nov 2022	Oct 2023	Nov 2023	Nov 2021 to Nov 2022	Nov 2022 to Nov 2023	Oct 2023 to Nov 2023	
Delegated	183,640	206,973	212,266	212,412	62.2%	63.5%	60.0%	60.1%	12.7%	2.6%	0.1%	
Direct	111,511	118,952	141,801	140,842	37.8%	36.5%	40.0%	39.9%	6.7%	18.4%	-0.7%	
Total	295,151	325,925	354,067	353,254	100.0%	100.0%	100.0%	100.0%	10.4%	8.4%	-0.2%	



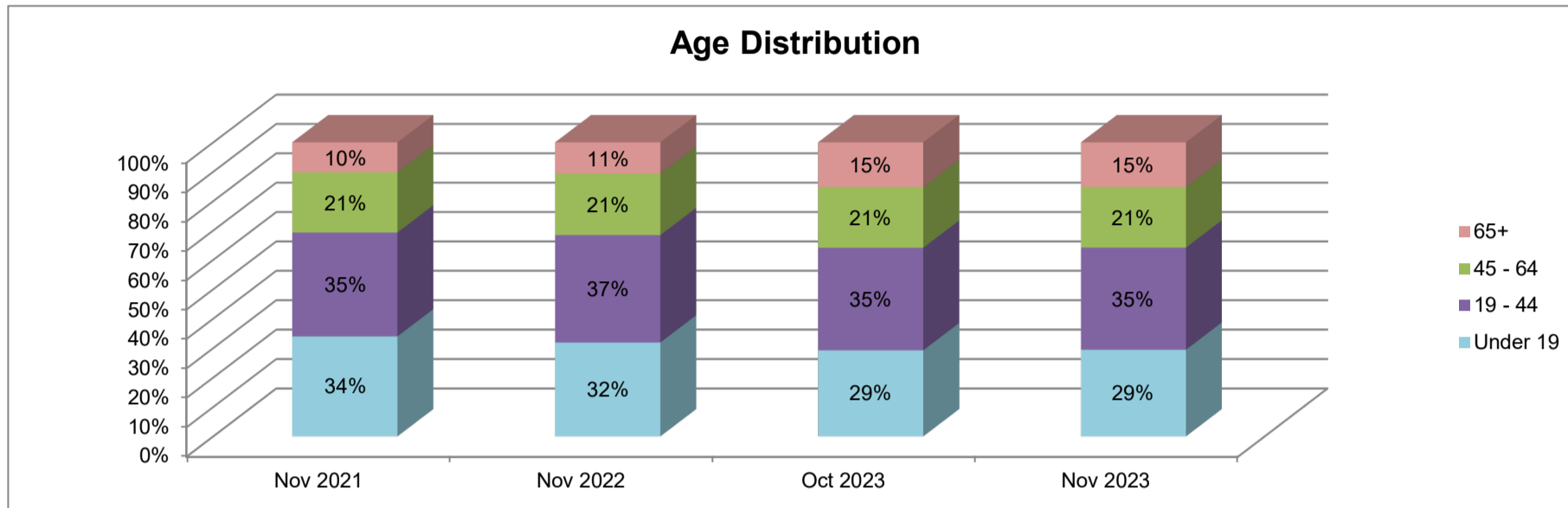
Network Trend												
Network	Members				% of Total (ie.Distribution)				% Growth (Loss)			
	Nov 2021	Nov 2022	Oct 2023	Nov 2023	Nov 2021	Nov 2022	Oct 2023	Nov 2023	Nov 2021 to Nov 2022	Nov 2022 to Nov 2023	Oct 2023 to Nov 2023	
Independent (Direct)	53,438	53,736	78,530	76,872	18.1%	16.5%	22.2%	21.8%	0.6%	43.1%	-2.1%	
AHS (Direct)	58,073	65,216	63,271	63,970	19.7%	20.0%	17.9%	18.1%	12.3%	-1.9%	1.1%	
CFMG	32,266	33,498	34,035	35,124	10.9%	10.3%	9.6%	9.9%	3.8%	4.9%	3.2%	
CHCN	107,583	124,637	126,705	127,787	36.5%	38.2%	35.8%	36.2%	15.9%	2.5%	0.9%	
Kaiser	43,791	48,838	51,526	49,501	14.8%	15.0%	14.6%	14.0%	11.5%	1.4%	-3.9%	
Total	295,151	325,925	354,067	353,254	100.0%	100.0%	100.0%	100.0%	10.4%	8.4%	-0.2%	



Alameda Alliance for Health - Analytics Supporting Documentation: Membership Profile

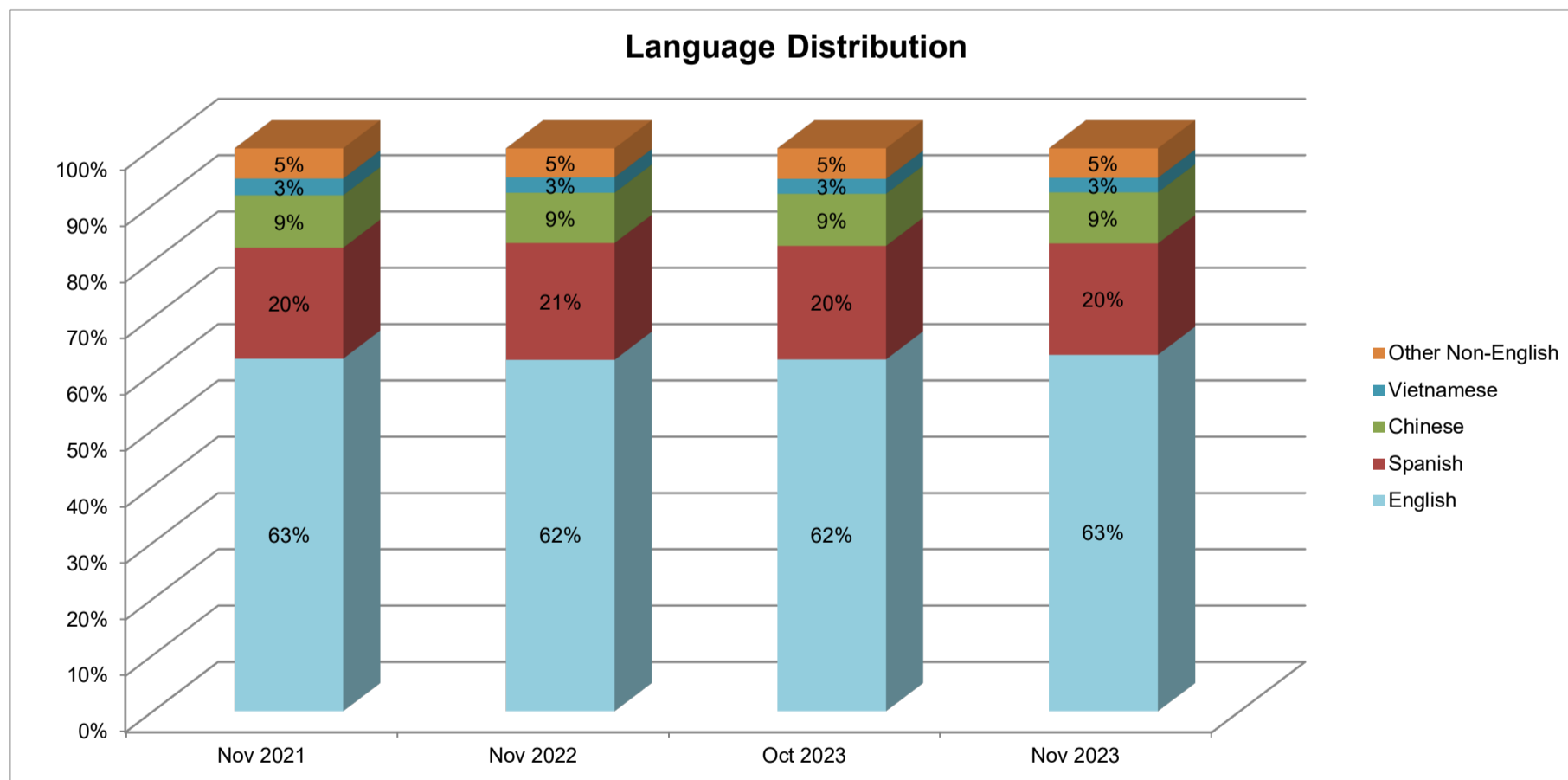
Age Category Trend

Age Category	Members				% of Total (ie.Distribution)				% Growth (Loss)		
	Nov 2021	Nov 2022	Oct 2023	Nov 2023	Nov 2021	Nov 2022	Oct 2023	Nov 2023	Nov 2021 to Nov 2022	Nov 2022 to Nov 2023	Oct 2023 to Nov 2023
Under 19	100,206	103,882	103,512	103,912	34%	32%	29%	29%	4%	0%	0%
19 - 44	104,239	119,055	123,390	122,668	35%	37%	35%	35%	14%	3%	-1%
45 - 64	60,571	68,281	73,229	72,865	21%	21%	21%	21%	13%	7%	0%
65+	30,135	34,707	53,936	53,745	10%	11%	15%	15%	15%	55%	0%
Total	295,151	325,925	354,067	353,190	100%	100%	100%	100%	10%	8%	0%



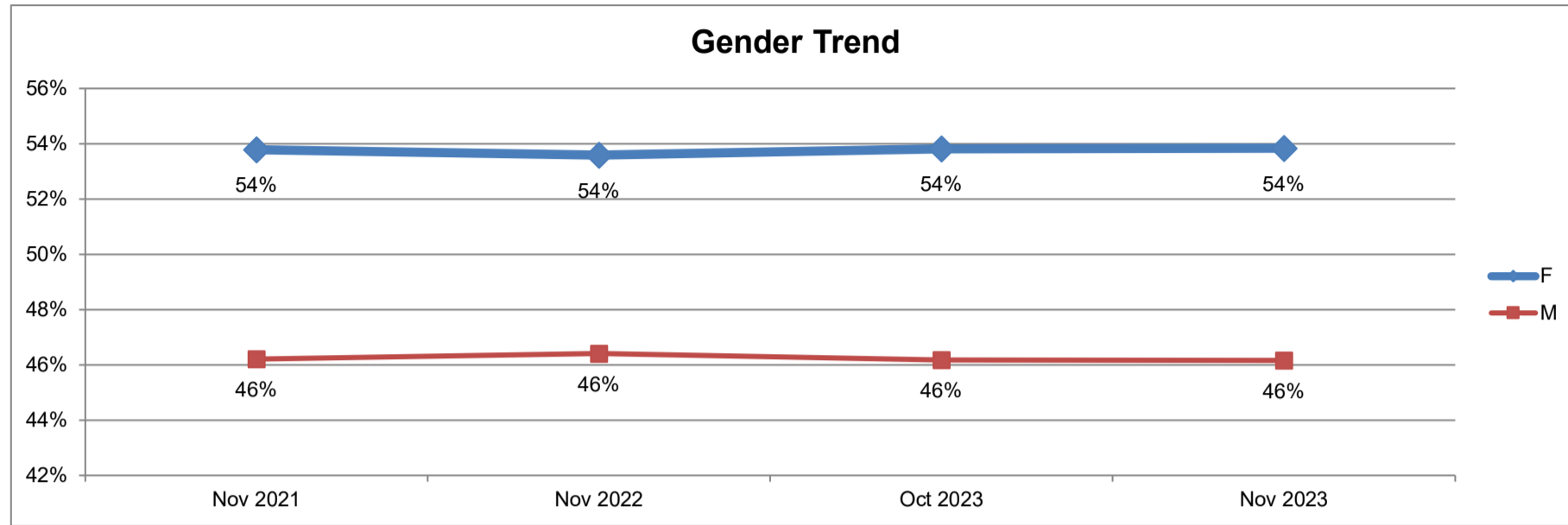
Language Trend

Language	Members				% of Total (ie.Distribution)				% Growth (Loss)		
	Nov 2021	Nov 2022	Oct 2023	Nov 2023	Nov 2021	Nov 2022	Oct 2023	Nov 2023	Nov 2021 to Nov 2022	Nov 2022 to Nov 2023	Oct 2023 to Nov 2023
English	184,858	203,441	221,283	223,617	63%	62%	62%	63%	10%	10%	1%
Spanish	58,130	67,653	71,409	69,914	20%	21%	20%	20%	16%	3%	-2%
Chinese	27,553	29,111	32,770	32,047	9%	9%	9%	9%	6%	10%	-2%
Vietnamese	8,737	8,906	9,405	9,104	3%	3%	3%	3%	2%	2%	-3%
Other Non-English	15,873	16,814	19,200	18,508	5%	5%	5%	5%	6%	10%	-4%
Total	295,151	325,925	354,067	353,190	100%	100%	100%	100%	10%	8%	0%

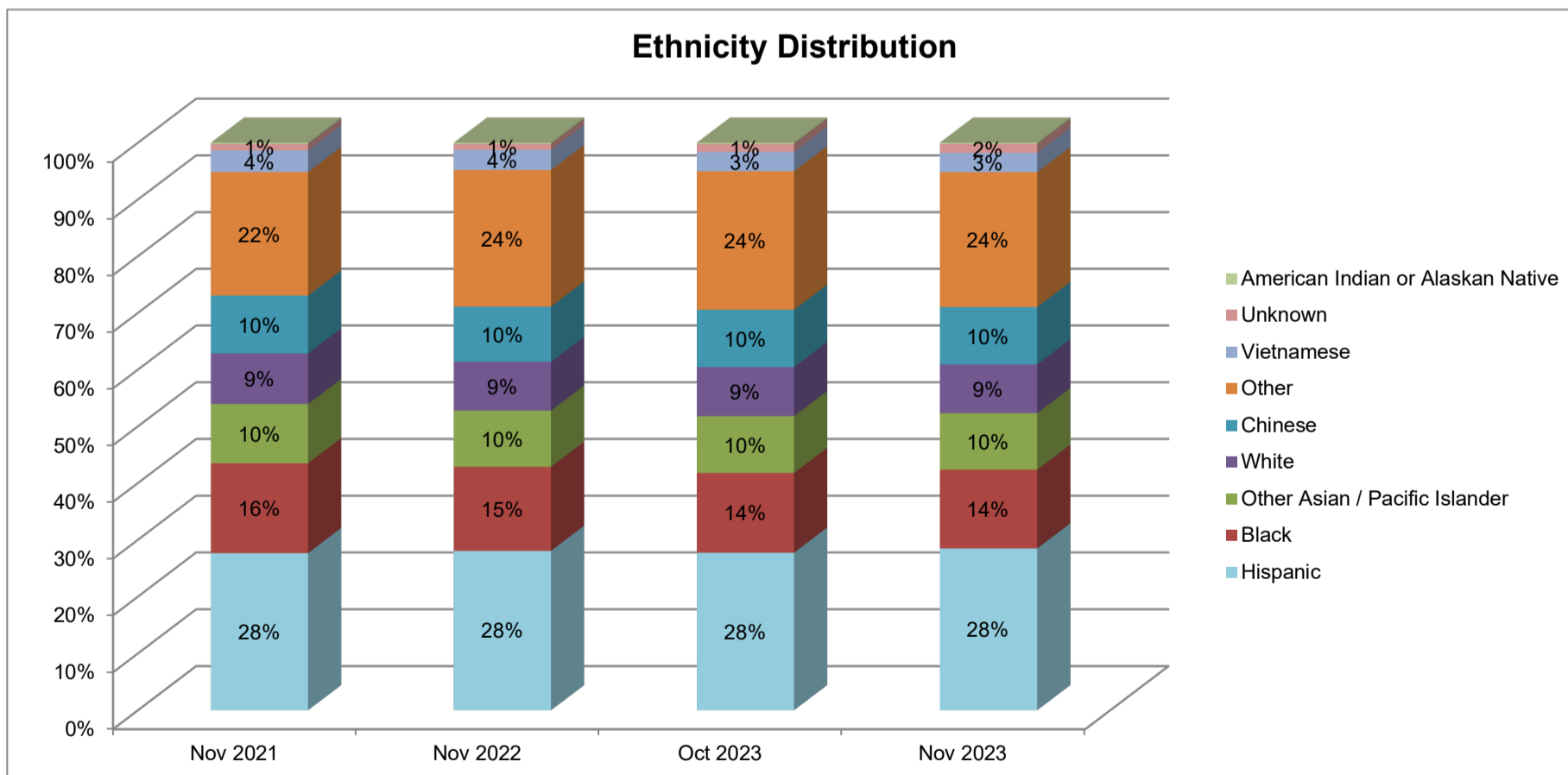


Alameda Alliance for Health - Analytics Supporting Documentation: Membership Profile

Gender Trend												
Gender	Members				% of Total (ie.Distribution)				% Growth (Loss)			
	Nov 2021	Nov 2022	Oct 2023	Nov 2023	Nov 2021	Nov 2022	Oct 2023	Nov 2023	Nov 2021 to Nov 2022	Nov 2022 to Nov 2023	Oct 2023 to Nov 2023	
F	158,755	174,661	190,566	190,159	54%	54%	54%	54%	10%	9%	0%	
M	136,396	151,264	163,501	163,031	46%	46%	46%	46%	11%	8%	0%	
Total	295,151	325,925	354,067	353,190	100%	100%	100%	100%	10%	8%	0%	



Ethnicity Trend												
Ethnicity	Members				% of Total (ie.Distribution)				% Growth (Loss)			
	Nov 2021	Nov 2022	Oct 2023	Nov 2023	Nov 2021	Nov 2022	Oct 2023	Nov 2023	Nov 2021 to Nov 2022	Nov 2022 to Nov 2023	Oct 2023 to Nov 2023	
Hispanic	81,601	91,418	98,158	100,583	28%	28%	28%	28%	12%	10%	2%	
Black	46,720	48,247	49,717	48,956	16%	15%	14%	14%	3%	1%	-2%	
Other Asian / Pacific Islander	30,820	32,346	35,487	35,233	10%	10%	10%	10%	5%	9%	-1%	
White	26,352	28,029	30,637	30,364	9%	9%	9%	9%	6%	8%	-1%	
Chinese	30,070	31,699	35,807	35,686	10%	10%	10%	10%	5%	13%	0%	
Other	64,332	78,525	86,487	84,093	22%	24%	24%	24%	22%	7%	-3%	
Vietnamese	11,226	11,442	12,050	11,990	4%	4%	3%	3%	2%	5%	0%	
Unknown	3,399	3,526	4,980	5,553	1%	1%	1%	2%	4%	57%	12%	
American Indian or Alaskan Native	631	693	744	732	0%	0%	0%	0%	10%	6%	-2%	
Total	295,151	325,925	354,067	353,190	100%	100%	100%	100%	10%	8%	0%	



Alameda Alliance for Health - Analytics Supporting Documentation: Membership Profile By City

Medi-Cal By City							
City	Nov 2023	% of Total	Independent (Direct)	AHS (Direct)	CFMG	CHCN	Kaiser
Oakland	133,506	38%	20,448	29,525	14,247	55,439	13,847
Hayward	54,529	16%	11,071	11,493	6,028	17,044	8,893
Fremont	32,757	9%	13,029	4,750	1,489	8,504	4,985
San Leandro	31,227	9%	6,714	4,272	3,514	11,241	5,486
Union City	14,516	4%	5,193	2,091	681	3,914	2,637
Alameda	13,482	4%	3,178	1,989	1,728	4,504	2,083
Berkeley	12,882	4%	2,953	1,507	1,332	5,234	1,856
Livermore	10,641	3%	1,652	536	1,794	4,833	1,826
Newark	8,264	2%	2,519	2,528	365	1,485	1,367
Castro Valley	8,805	3%	1,954	1,298	1,132	2,614	1,807
San Lorenzo	7,234	2%	1,328	1,231	672	2,596	1,407
Pleasanton	6,099	2%	1,440	331	541	2,753	1,034
Dublin	6,569	2%	1,560	380	657	2,844	1,128
Emeryville	2,424	1%	578	435	307	710	394
Albany	2,046	1%	386	182	366	709	403
Piedmont	439	0%	94	124	27	87	107
Sunol	73	0%	18	10	6	24	15
Antioch	65	0%	16	16	17	8	8
Other	2,110	1%	553	437	221	681	218
Total	347,668	100%	74,684	63,135	35,124	125,224	49,501

Group Care By City							
City	Nov 2023	% of Total	Independent (Direct)	AHS (Direct)	CFMG	CHCN	Kaiser
Oakland	1,764	32%	390	333	-	1,041	-
Hayward	629	11%	302	131	-	196	-
Fremont	598	11%	419	55	-	124	-
San Leandro	593	11%	241	81	-	271	-
Union City	304	5%	197	38	-	69	-
Alameda	284	5%	100	20	-	164	-
Berkeley	163	3%	50	12	-	101	-
Livermore	101	2%	31	3	-	67	-
Newark	133	2%	84	27	-	22	-
Castro Valley	195	3%	83	30	-	82	-
San Lorenzo	130	2%	43	17	-	70	-
Pleasanton	62	1%	21	3	-	38	-
Dublin	100	2%	35	7	-	58	-
Emeryville	34	1%	16	6	-	12	-
Albany	19	0%	8	1	-	10	-
Piedmont	10	0%	2	-	-	8	-
Sunol	-	0%	-	-	-	-	-
Antioch	23	0%	7	5	-	11	-
Other	444	8%	159	66	-	219	-
Total	5,586	100%	2,188	835	-	2,563	-

Total By City							
City	Nov 2023	% of Total	Independent (Direct)	AHS (Direct)	CFMG	CHCN	Kaiser
Oakland	135,270	38%	20,838	29,858	14,247	56,480	13,847
Hayward	55,158	16%	11,373	11,624	6,028	17,240	8,893
Fremont	33,355	9%	13,448	4,805	1,489	8,628	4,985
San Leandro	31,820	9%	6,955	4,353	3,514	11,512	5,486
Union City	14,820	4%	5,390	2,129	681	3,983	2,637
Alameda	13,766	4%	3,278	2,009	1,728	4,668	2,083
Berkeley	13,045	4%	3,003	1,519	1,332	5,335	1,856
Livermore	10,742	3%	1,683	539	1,794	4,900	1,826
Newark	8,397	2%	2,603	2,555	365	1,507	1,367
Castro Valley	9,000	3%	2,037	1,328	1,132	2,696	1,807
San Lorenzo	7,364	2%	1,371	1,248	672	2,666	1,407
Pleasanton	6,161	2%	1,461	334	541	2,791	1,034
Dublin	6,669	2%	1,595	387	657	2,902	1,128
Emeryville	2,458	1%	594	441	307	722	394
Albany	2,065	1%	394	183	366	719	403
Piedmont	449	0%	96	124	27	95	107
Sunol	73	0%	18	10	6	24	15
Antioch	88	0%	23	21	17	19	8
Other	2,554	1%	712	503	221	900	218
Total	353,254	100%	76,872	63,970	35,124	127,787	49,501

To: Alameda Alliance for Health, Finance Committee

From: Gil Riojas, Chief Financial Officer

Date: February 6th, 2024

Subject: Finance Report – December 2023

Executive Summary

- For the month ended December 31st, 2023, the Alliance had enrollment of 351,980 members, a Net Income of \$10.6 million and 724% of required Tangible Net Equity (TNE).

Overall Results: (in Thousands)		
	Month	YTD
Revenue	\$135,075	\$823,047
Medical Expense	122,174	759,412
Admin. Expense	7,007	44,709
Other Inc. / (Exp.)	4,670	16,460
Net Income	\$10,564	\$35,386

Net Income by Program: (in Thousands)		
	Month	YTD
Medi-Cal*	\$10,249	\$33,987
Group Care	315	1,399
	\$10,564	\$35,386

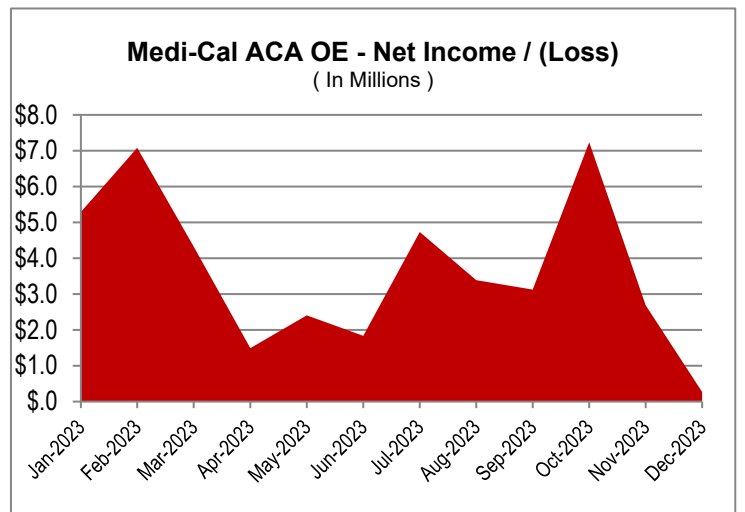
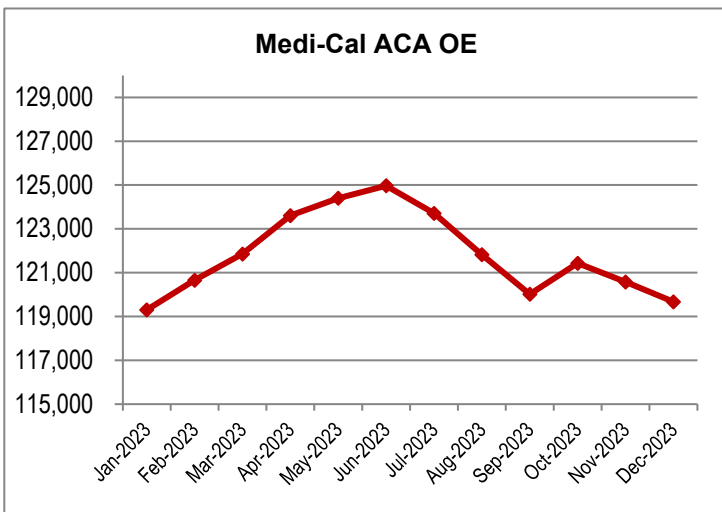
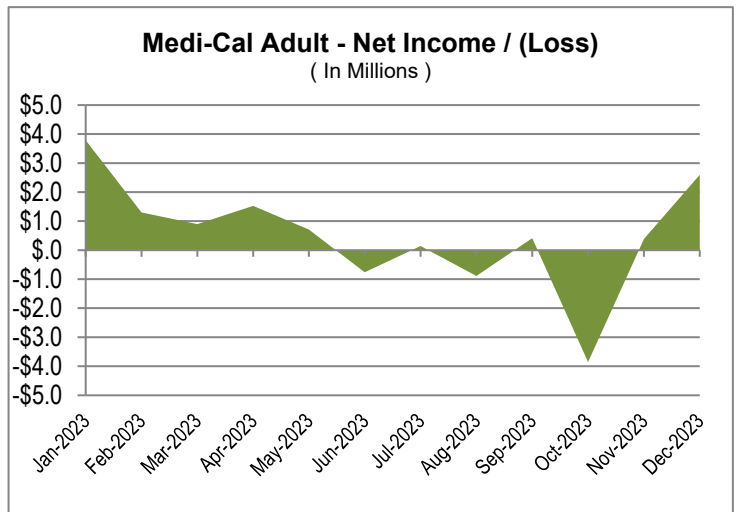
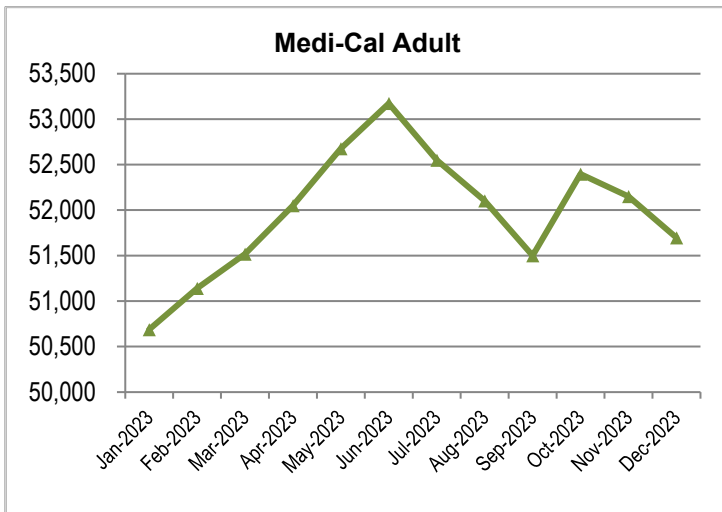
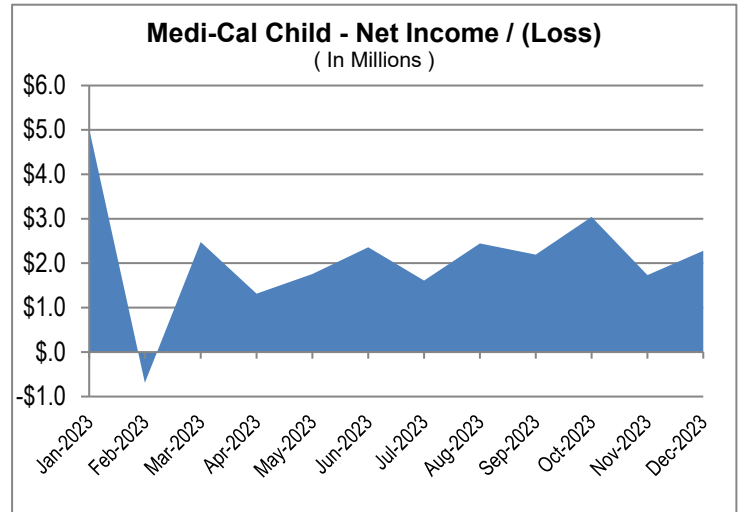
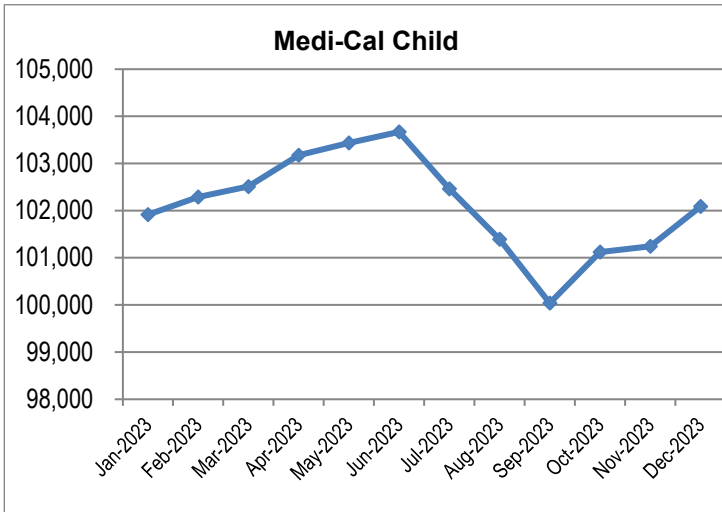
*Includes consulting cost for Medicare implementation.

Enrollment

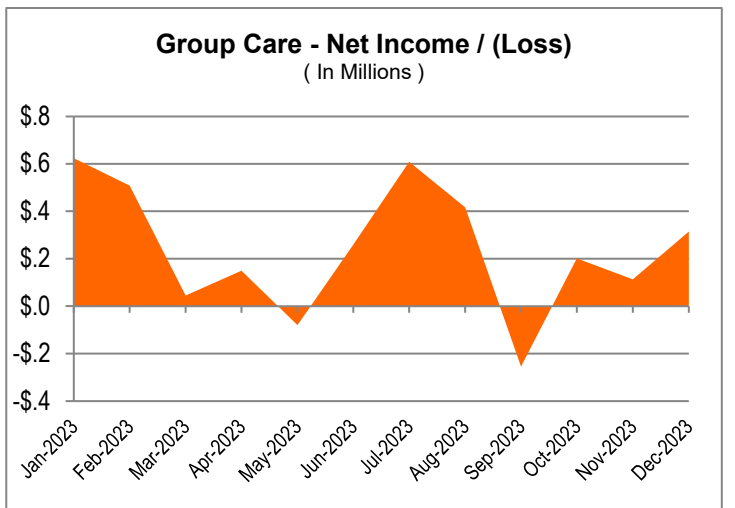
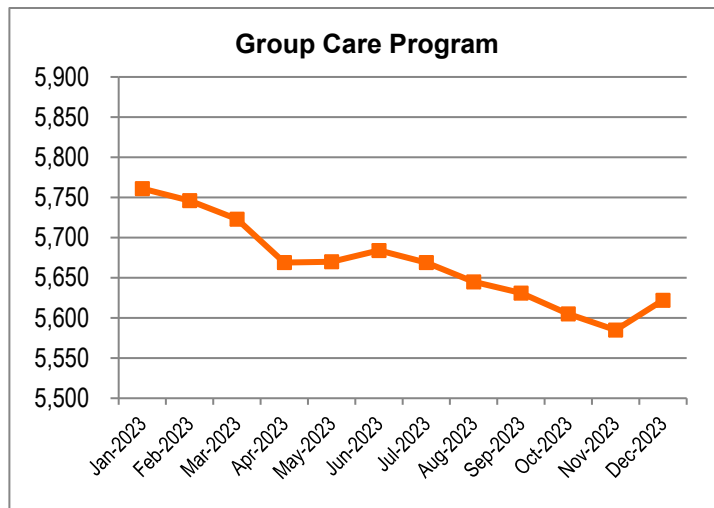
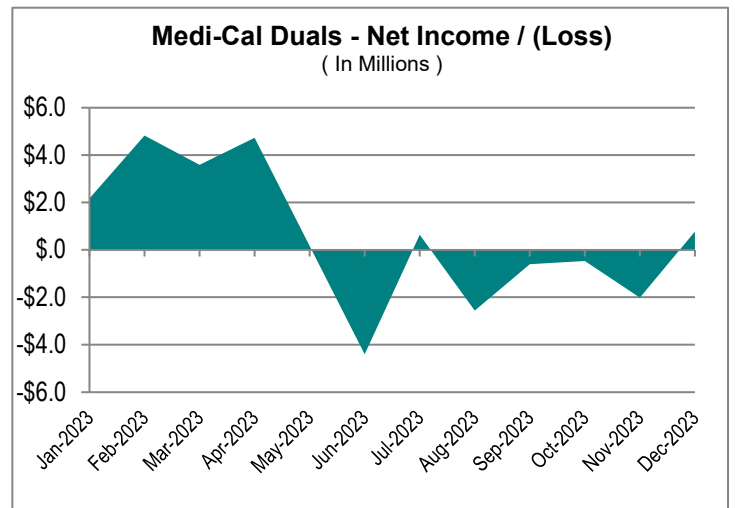
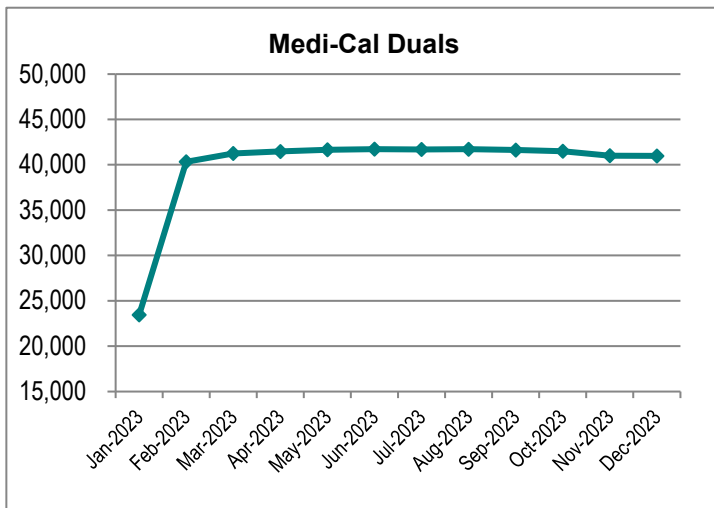
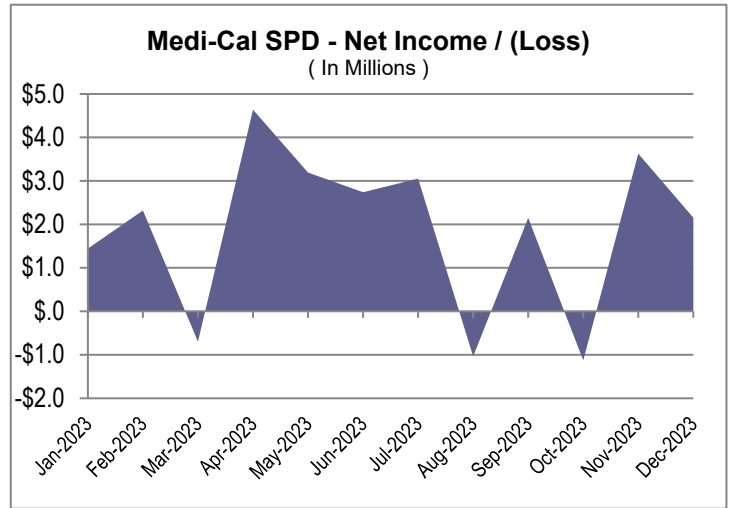
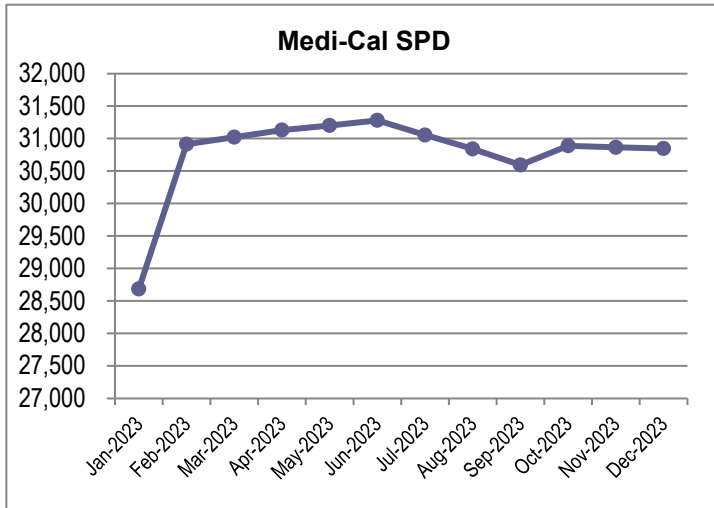
- Total enrollment decreased by 546 members since November 2023.
- Total enrollment decreased by 9,705 members since June 2023.

Monthly Membership and YTD Member Months									
Actual vs. Budget									
For the Month and Fiscal Year-to-Date									
Enrollment						Member Months			
December 2023						Year-to-Date			
Actual	Budget	Variance	Variance %	Actual		Budget	Variance	Variance %	
				Medi-Cal:					
51,696	51,301	395	0.8%	Adult	312,394	311,720	674	0.2%	
102,088	99,008	3,080	3.1%	Child	608,345	604,131	4,214	0.7%	
30,846	30,488	358	1.2%	SPD	185,086	184,597	489	0.3%	
40,974	41,325	(351)	-0.8%	Duals	248,499	249,263	(764)	-0.3%	
119,668	119,605	63	0.1%	ACA OE	727,213	727,757	(544)	-0.1%	
135	137	(2)	-1.5%	LTC	825	826	(1)	-0.1%	
951	971	(20)	-2.1%	LTC Duals	5,979	6,009	(30)	-0.5%	
346,358	342,835	3,523	1.0%	Medi-Cal Total	2,088,341	2,084,303	4,038	0.2%	
5,622	5,577	45	0.8%	Group Care	33,757	33,718	39	0.1%	
351,980	348,412	3,568	1.0%	Total	2,122,098	2,118,021	4,077	0.2%	

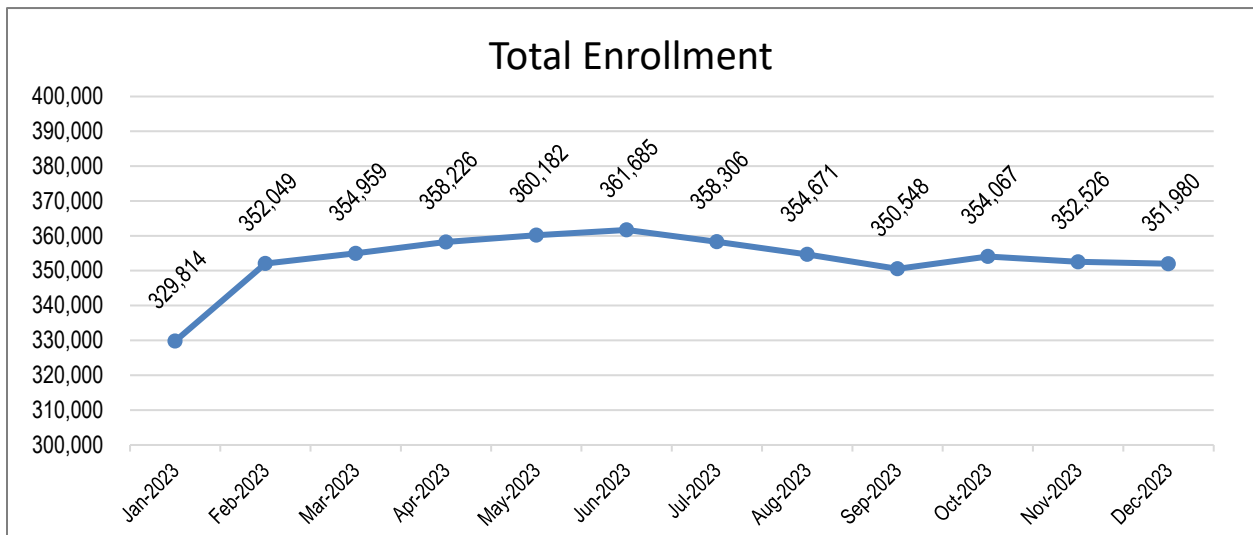
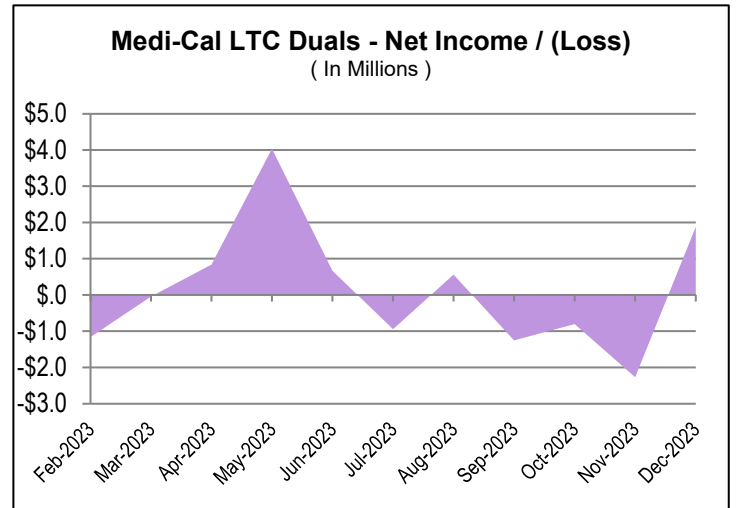
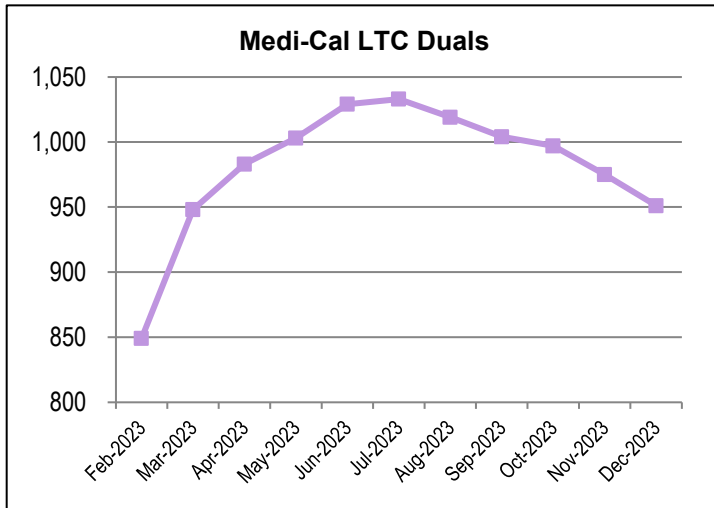
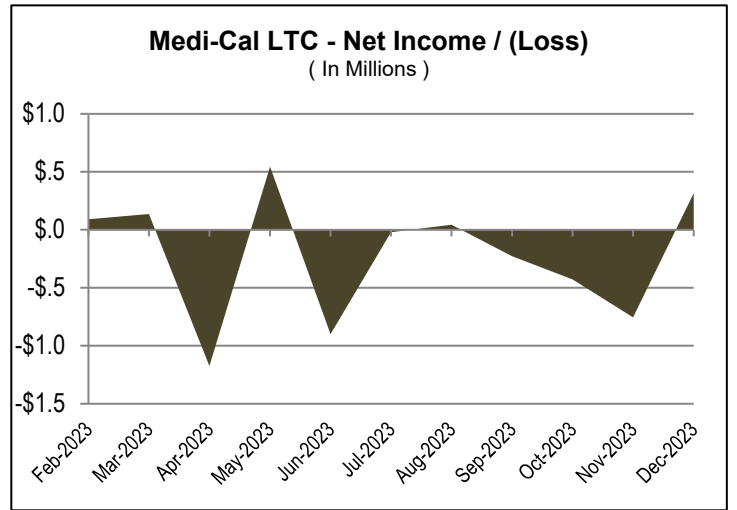
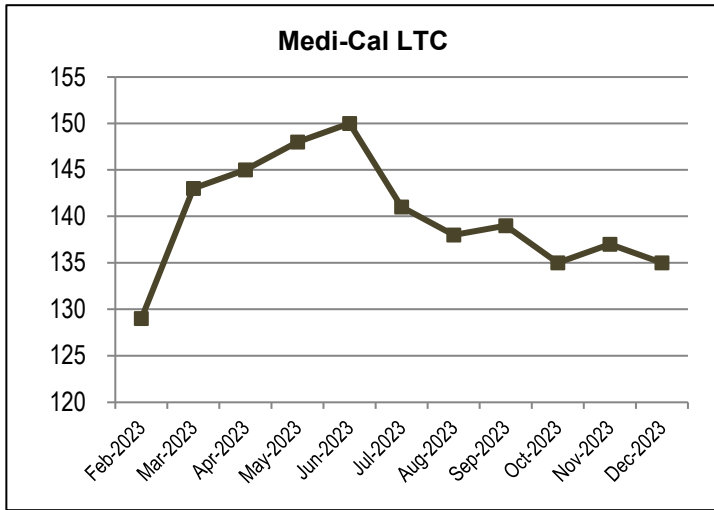
Enrollment and Profitability by Program and Category of Aid

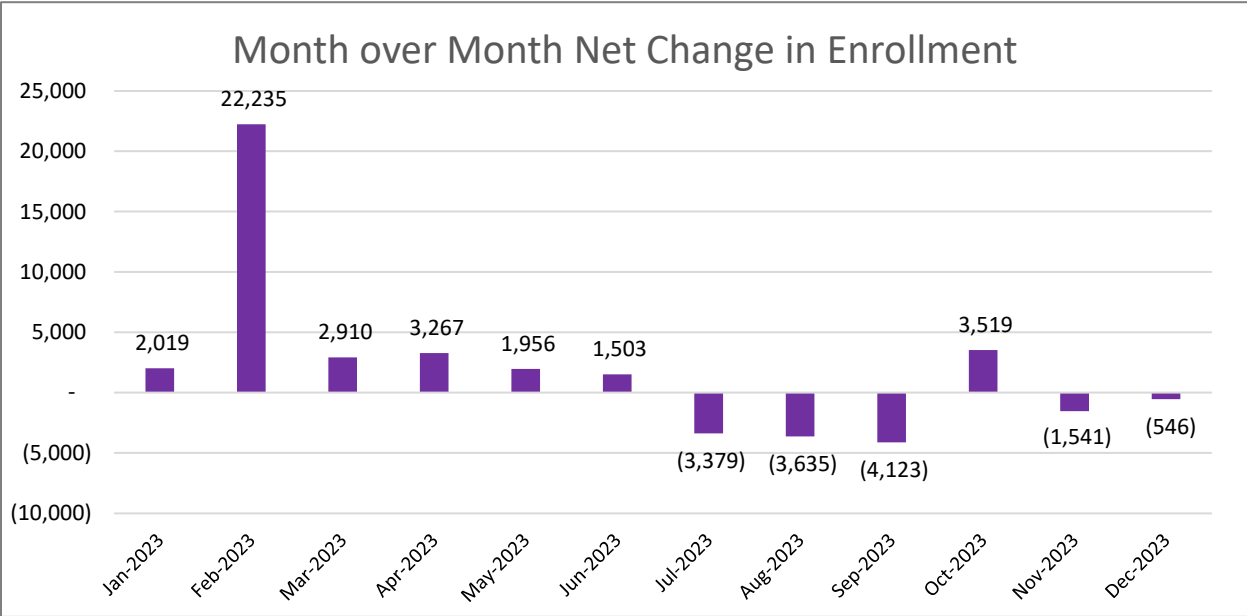


Enrollment and Profitability by Program and Category of Aid



Enrollment and Profitability by Program and Category of Aid

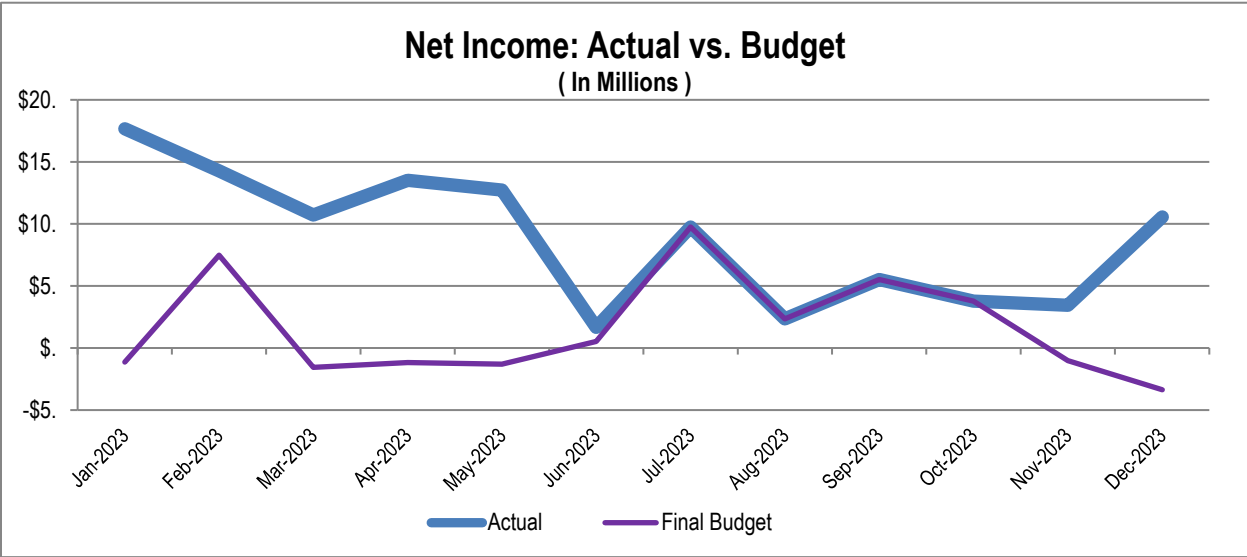




- The Public Health Emergency (PHE) ended May 2023. Disenrollments related to redetermination started in July 2023. In preparation for the Single Plan Model, DHCS is no longer assigning members to Anthem. New members are now all assigned to the Alliance.

Net Income

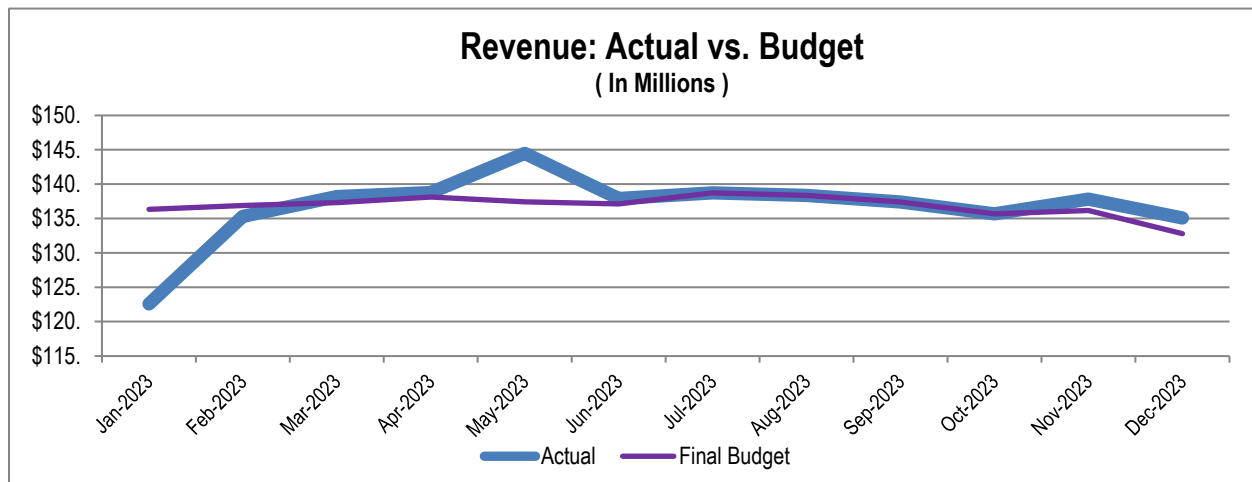
- For the month ended December 31st, 2023
 - Actual Net Income \$10.6 million.
 - Budgeted Net Loss \$3.4 million.
- For the fiscal YTD ended December 31st, 2023
 - Actual Net Income \$35.4 million.
 - Budgeted Net Income \$17.0 million.



- The favorable variance of \$13.9 million in the current month is primarily due to:
 - Favorable \$6.4 million lower than anticipated Medical Expense.
 - Favorable \$3.0 million lower than anticipated Administrative Expense.
 - Favorable \$2.3 million higher than anticipated Revenue.
 - Favorable \$2.2 million higher than anticipated Other Income/Expense.

Revenue

- For the month ended December 31st, 2023
 - Actual Revenue: \$135.1 million.
 - Budgeted Revenue: \$132.8 million.
- For the fiscal YTD ended December 31st, 2023
 - Actual Revenue: \$823.0 million.
 - Budgeted Revenue: \$819.1 million.

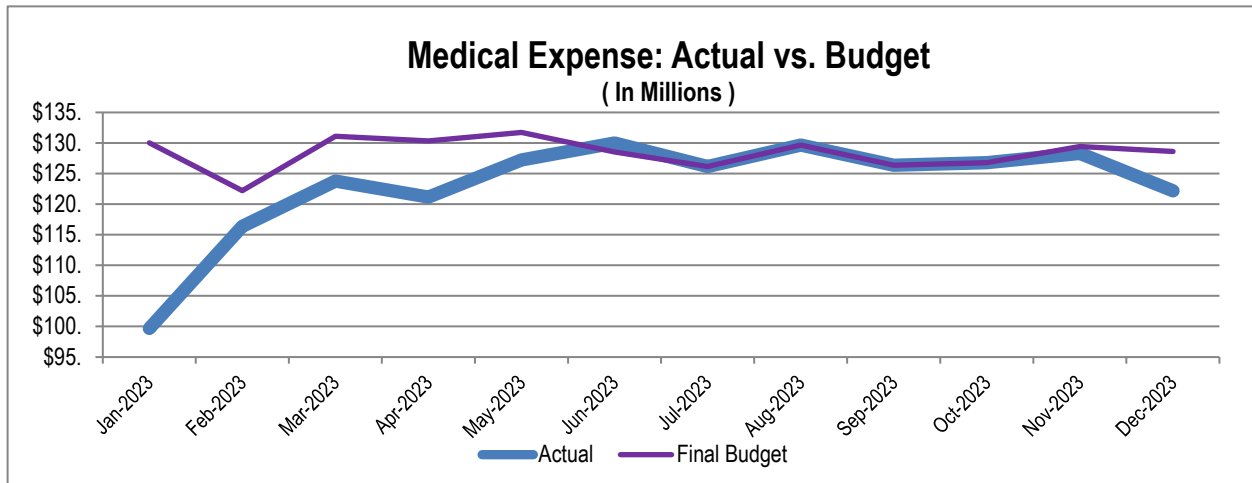


- For the month ended December 31st, 2023, the favorable revenue variance of \$2.3 million is primarily due to timing of revenue recognition:
 - Favorable Capitation Rate variance. Higher rates were received primarily due to differences in Satisfactory Immigration Status (SIS) and Unsatisfactory Immigration Status (UIS) membership distribution.
 - Favorable November Estimate to Actual true-up and large retroactive payments.
 - Favorable enrollment volume variance for December 2023.
 - Unfavorable accrual for Medical Loss Ratio payback for Fiscal Year 2014-2015 for the ACA OE population.
 - Unfavorable MCO Tax reconciliation by DHCS for Fiscal Year 2019 and prior periods.

Medical Expense

- For the month ended December 31st, 2023
 - Actual Medical Expense: \$122.2 million.
 - Budgeted Medical Expense: \$128.6 million.

- For the fiscal YTD ended December 31st, 2023
 - Actual Medical Expense: \$759.4 million.
 - Budgeted Medical Expense: \$767.0 million.



- Reported financial results include medical expense, which contains estimates for Incurred-But-Not-Paid (IBNP) claims. Calculation of monthly IBNP is based on historical trends and claims payment. The Alliance’s IBNP reserves are reviewed by our Actuarial Consultants.
- For December, updates to Fee-For-Service (FFS) decreased the estimate for prior period unpaid Medical Expenses by \$2.0 million. Year to date, the estimate for prior years increased by \$4.2 million (per table below).

Medical Expense - Actual vs. Budget (In Dollars)						
Adjusted to Eliminate the Impact of Prior Period IBNP Estimates						
	Actual			Budget	Variance Actual vs. Budget Favorable/(Unfavorable)	
	Adjusted	Change in IBNP	Reported		\$	%
Capitated Medical Expense	\$153,950,048	\$0	\$153,950,048	\$155,185,871	\$1,235,822	0.8%
Primary Care FFS	\$33,519,621	\$5,892	\$33,525,513	\$33,356,922	(\$162,698)	-0.5%
Specialty Care FFS	\$29,886,426	\$60,824	\$29,947,250	\$31,049,358	\$1,162,932	3.7%
Outpatient FFS	\$47,068,588	\$66,325	\$47,134,913	\$48,143,859	\$1,075,272	2.2%
Ancillary FFS	\$64,524,883	\$654,073	\$65,178,955	\$65,039,828	\$514,945	0.8%
Pharmacy FFS	\$49,227,087	\$43,910	\$49,270,998	\$51,572,865	\$2,345,777	4.5%
ER Services FFS	\$33,984,220	\$1,017	\$33,985,237	\$34,241,988	\$257,768	0.8%
Inpatient Hospital & SNF FFS	\$193,459,008	\$1,125,624	\$194,584,632	\$198,700,397	\$5,241,389	2.6%
Long Term Care FFS	\$118,715,410	\$2,280,115	\$120,995,525	\$115,298,322	(\$3,417,088)	-3.0%
Other Benefits & Services	\$27,387,911	\$0	\$27,387,911	\$30,511,986	\$3,124,075	10.2%
Net Reinsurance	\$451,052	\$0	\$451,052	\$869,388	\$418,336	48.1%
Provider Incentive	\$3,000,000	\$0	\$3,000,000	\$3,000,000	\$0	0.0%
	\$755,174,253	\$4,237,782	\$759,412,034	\$766,970,784	\$11,796,531	1.5%

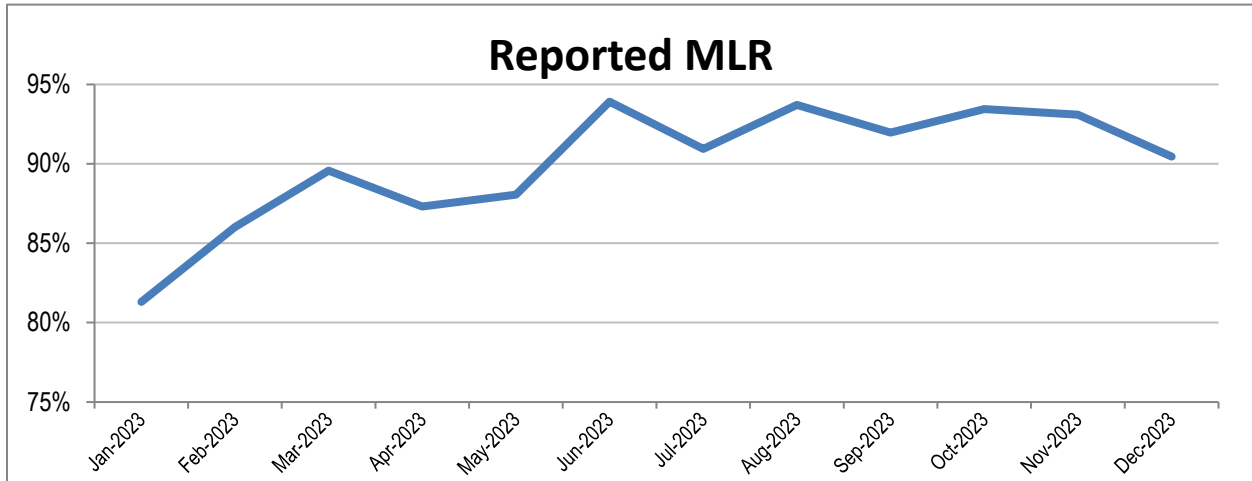
Medical Expense - Actual vs. Budget (Per Member Per Month)							
Adjusted to Eliminate the Impact of Prior Year IBNP Estimates							
	Actual			Budget	Variance Actual vs. Budget Favorable/(Unfavorable)		
	Adjusted	Change in IBNP	Reported		\$	%	
Capitated Medical Expense	\$72.55	\$0.00	\$72.55	\$73.27	\$0.72	1.0%	
Primary Care FFS	\$15.80	\$0.00	\$15.80	\$15.75	(\$0.05)	-0.3%	
Specialty Care FFS	\$14.08	\$0.03	\$14.11	\$14.66	\$0.58	3.9%	
Outpatient FFS	\$22.18	\$0.03	\$22.21	\$22.73	\$0.55	2.4%	
Ancillary FFS	\$30.41	\$0.31	\$30.71	\$30.71	\$0.30	1.0%	
Pharmacy FFS	\$23.20	\$0.02	\$23.22	\$24.35	\$1.15	4.7%	
ER Services FFS	\$16.01	\$0.00	\$16.01	\$16.17	\$0.15	0.9%	
Inpatient Hospital & SNF FFS	\$91.16	\$0.53	\$91.69	\$93.81	\$2.65	2.8%	
Long Term Care FFS	\$55.94	\$1.07	\$57.02	\$54.44	(\$1.51)	-2.8%	
Other Benefits & Services	\$12.91	\$0.00	\$12.91	\$14.41	\$1.50	10.4%	
Net Reinsurance	\$0.21	\$0.00	\$0.21	\$0.41	\$0.20	48.2%	
Provider Incentive	\$1.41	\$0.00	\$1.41	\$1.42	\$0.00	0.2%	
	\$355.86	\$2.00	\$357.86	\$362.12	\$6.25	1.7%	

- Excluding the impact of prior year estimates for IBNP, year-to-date medical expense variance is \$11.8 million favorable to budget. On a PMPM basis, medical expense is 1.7% favorable to budget. For per-member-per-month expense:
 - Capitated Expense is slightly under budget, largely driven by favorable Supplemental Maternity, FQHC, and Global Subcontract expenses.
 - Primary Care Expense is slightly above budget driven mostly by the higher ACA OE and SPD utilization.
 - Specialty Care Expense is below budget, driven mostly by lower SPD and Duals utilization.
 - Outpatient Expense is under budget due to lower facility other and dialysis utilization.
 - Ancillary Expense is under budget mostly due to lower unit cost in the Child, SPD and Dual member groups.
 - Pharmacy Expense is under budget mostly due to lower Non-PBM expense driven by lower utilization by SPDs and ACA OEs.
 - Emergency Room Expense is under budget driven mostly by lower utilization in SPDs.
 - Inpatient Expense is under budget mostly driven by lower utilization and unit cost by SPD and Adult categories of aid.
 - Long Term Care Expense is over budget mostly due to higher utilization and unit cost in the SPD, ACA OE and Duals populations.
 - Other Benefits & Services is under budget, due to favorable Cal AIM Incentive, community relations, other purchased services and employee expense.

- Net Reinsurance year-to-date is under budget because more recoveries were received than expected.

Medical Loss Ratio (MLR)

The Medical Loss Ratio (total reported medical expense divided by operating revenue) was 90.4% for the month and 92.3% for the fiscal year-to-date.



Administrative Expense

- For the month ended December 31, 2023
 - Actual Administrative Expense: \$7.0 million.
 - Budgeted Administrative Expense: \$10.0 million.
- For the fiscal YTD ended December 31, 2023
 - Actual Administrative Expense: \$44.7 million.
 - Budgeted Administrative Expense: \$50.0 million.

Summary of Administrative Expense (In Dollars)								
For the Month and Fiscal Year-to-Date								
				Favorable/(Unfavorable)				
Month				Year-to-Date				
Actual	Budget	Variance \$	Variance %		Actual	Budget	Variance \$	Variance %
\$4,586,613	\$6,596,917	\$2,010,304	30.5%	Employee Expense	\$28,690,864	\$31,403,711	\$2,712,846	8.6%
65,983	60,325	(5,658)	-9.4%	Medical Benefits Admin Expense	1,177,706	1,175,972	(1,734)	-0.1%
517,860	1,075,146	557,286	51.8%	Purchased & Professional Services	5,982,298	7,147,136	1,164,838	16.3%
1,836,226	2,285,225	448,998	19.6%	Other Admin Expense	8,858,166	10,304,200	1,446,033	14.0%
\$7,006,682	\$10,017,613	\$3,010,931	30.1%	Total Administrative Expense	\$44,709,035	\$50,031,018	\$5,321,984	10.6%

The year-to-date variances include:

- Favorable impact of delayed timing of start dates for Consulting for new projects and Computer Support Services.
- Favorable FTE and Temporary Services variances and delayed Training, Travel, Recruitment, and other employee-related expenses.

The Administrative Loss Ratio (ALR) is 5.2% of net revenue for the month and 5.4% of net revenue year-to-date.

Other Income / (Expense)

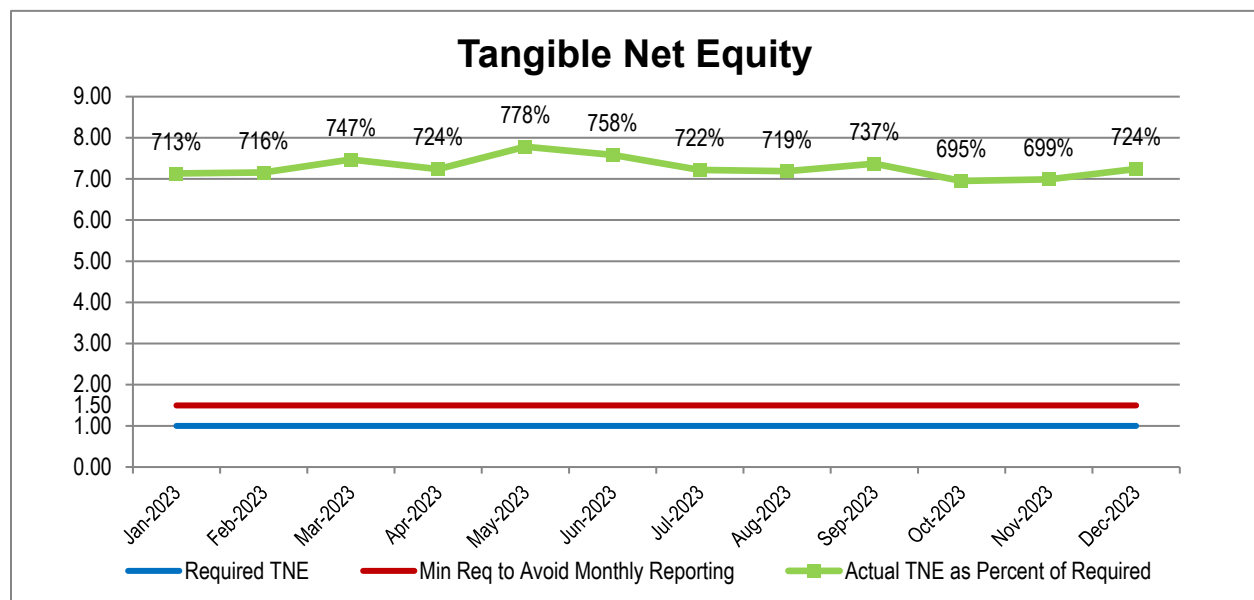
Other Income & Expense is comprised of investment income and claims interest.

- Fiscal year-to-date net investments show a gain of \$16.8 million.
- Fiscal year-to-date claims interest expense, due to delayed payment of certain claims, or recalculated interest on previously paid claims is \$294,000.

Tangible Net Equity (TNE)

- The Department of Managed Health Care (DMHC) monitors the financial stability of health plans to ensure that they can meet their financial obligations to providers. TNE is a calculation of a company's total tangible assets minus a percentage of fee-for-service medical expenses. The Alliance exceeds DMHC's required TNE.

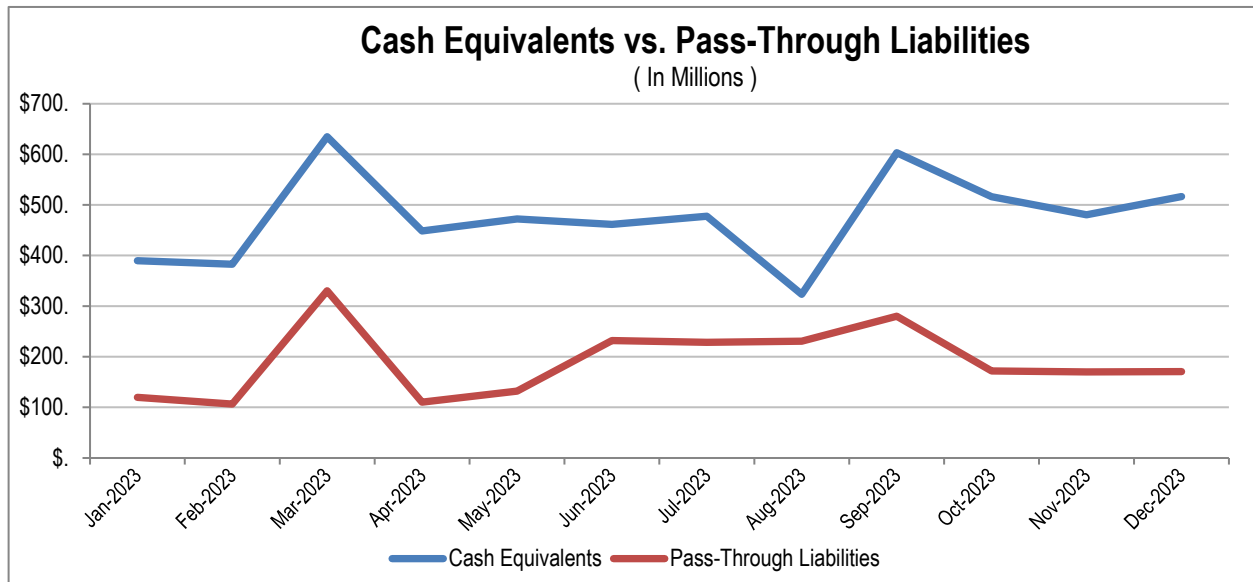
- Required TNE \$49.6 million
- Actual TNE \$359.3 million
- Excess TNE \$309.7 million
- TNE % of Required TNE 724%



- To ensure appropriate liquidity and limit risk, the majority of Alliance financial assets are kept in short-term investments.

- Key Metrics

- Cash & Cash Equivalents \$516.0 million
- Pass-Through Liabilities \$170.7 million
- Uncommitted Cash \$345.3 million
- Working Capital \$344.1 million
- Current Ratio 1.82 (regulatory minimum is 1.00)



Capital Investment

- Fiscal year-to-date capital assets acquired: \$1.1 million.
- Annual capital budget: \$1.6 million.
- A summary of year-to-date capital asset acquisitions is included in this monthly financial statement package.

Caveats to Financial Statements

- We continue to caveat these financial statements that, due to challenges of projecting medical expense and liabilities based on incomplete claims experience, financial results are subject to revision.
- The full set of financial statements and reports are included in the Board of Governors Report. This is a high-level summary of key components of those statements, which are unaudited.

Finance

Supporting Documents

ALAMEDA ALLIANCE FOR HEALTH
STATEMENT OF REVENUE & EXPENSES
ACTUAL VS. BUDGET
COMBINED BASIS (RESTRICTED & UNRESTRICTED FUNDS)
FOR THE MONTH AND FISCAL YTD ENDED DECEMBER 31, 2023

CURRENT MONTH				FISCAL YEAR TO DATE				
Actual	Budget	\$ Variance	% Variance	Account Description	Actual	Budget	\$ Variance	% Variance
		(Unfavorable)	(Unfavorable)				(Unfavorable)	(Unfavorable)
				MEMBERSHIP				
346,358	342,835	3,523	1.0%	1- Medi-Cal	2,088,341	2,084,303	4,038	0.2%
5,622	5,577	45	0.8%	2- GroupCare	33,757	33,718	39	0.1%
351,980	348,412	3,568	1.0%	3- TOTAL MEMBER MONTHS	2,122,098	2,118,021	4,077	0.2%
				REVENUE				
\$135,075,053	\$132,807,117	\$2,267,937	1.7%	4- TOTAL REVENUE	\$823,047,115	\$819,115,281	\$3,931,834	0.5%
				MEDICAL EXPENSES				
				<u>Capitated Medical Expenses:</u>				
\$25,392,210	\$25,962,568	\$570,359	2.2%	5- Capitated Medical Expense	\$153,950,048	\$155,185,871	\$1,235,822	0.8%
				<u>Fee for Service Medical Expenses:</u>				
\$31,780,422	\$33,945,587	\$2,165,165	6.4%	6- Inpatient Hospital Expense	\$194,584,632	\$198,700,397	\$4,115,765	2.1%
\$5,534,573	\$5,393,238	(\$141,336)	(2.6%)	7- Primary Care Physician Expense	\$33,525,513	\$33,356,922	(\$168,590)	(0.5%)
\$4,965,019	\$5,528,507	\$563,488	10.2%	8- Specialty Care Physician Expense	\$29,947,250	\$31,049,358	\$1,102,109	3.5%
\$11,813,926	\$11,031,605	(\$782,321)	(7.1%)	9- Ancillary Medical Expense	\$65,178,955	\$65,039,828	(\$139,128)	(0.2%)
\$7,586,067	\$8,112,653	\$526,586	6.5%	10- Outpatient Medical Expense	\$47,134,913	\$48,143,859	\$1,008,946	2.1%
\$5,555,420	\$5,776,148	\$220,728	3.8%	11- Emergency Expense	\$33,985,237	\$34,241,988	\$256,751	0.7%
\$7,242,527	\$8,976,673	\$1,734,146	19.3%	12- Pharmacy Expense	\$49,270,998	\$51,572,865	\$2,301,867	4.5%
\$17,894,464	\$17,284,719	(\$609,745)	(3.5%)	13- Long Term Care Expense	\$120,995,525	\$115,298,322	(\$5,697,204)	(4.9%)
\$92,372,417	\$96,049,129	\$3,676,712	3.8%	14- Total Fee for Service Expense	\$574,623,024	\$577,403,539	\$2,780,516	0.5%
\$4,693,272	\$6,348,009	\$1,654,737	26.1%	15- Other Benefits & Services	\$27,387,911	\$30,511,986	\$3,124,076	10.2%
(\$283,702)	\$255,435	\$539,137	211.1%	16- Reinsurance Expense	\$451,052	\$869,388	\$418,336	48.1%
\$0	\$0	\$0	0.0%	17- Risk Pool Distribution	\$3,000,000	\$3,000,000	\$0	(0.0%)
\$122,174,197	\$128,615,141	\$6,440,944	5.0%	18- TOTAL MEDICAL EXPENSES	\$759,412,034	\$766,970,784	\$7,558,750	1.0%
\$12,900,857	\$4,191,976	\$8,708,881	207.8%	19- GROSS MARGIN	\$63,635,081	\$52,144,496	\$11,490,584	22.0%
				ADMINISTRATIVE EXPENSES				
\$4,586,613	\$6,596,917	\$2,010,304	30.5%	20- Personnel Expense	\$28,690,864	\$31,403,711	\$2,712,847	8.6%
\$65,983	\$60,325	(\$5,658)	(9.4%)	21- Benefits Administration Expense	\$1,177,706	\$1,175,972	(\$1,734)	(0.1%)
\$517,860	\$1,075,146	\$557,286	51.8%	22- Purchased & Professional Services	\$5,982,298	\$7,147,136	\$1,164,838	16.3%
\$1,836,226	\$2,285,225	\$448,998	19.6%	23- Other Administrative Expense	\$8,858,166	\$10,304,200	\$1,446,033	14.0%
\$7,006,682	\$10,017,613	\$3,010,931	30.1%	24- TOTAL ADMINISTRATIVE EXPENSES	\$44,709,035	\$50,031,019	\$5,321,985	10.6%
\$5,894,175	(\$5,825,638)	\$11,719,812	201.2%	25- NET OPERATING INCOME / (LOSS)	\$18,926,046	\$2,113,477	\$16,812,569	795.5%
				OTHER INCOME / EXPENSES				
\$4,669,592	\$2,460,000	\$2,209,592	89.8%	26- TOTAL OTHER INCOME / (EXPENSES)	\$16,459,858	\$14,878,587	\$1,581,270	10.6%
\$10,563,766	(\$3,365,638)	\$13,929,404	413.9%	27- NET INCOME / (LOSS)	\$35,385,904	\$16,992,065	\$18,393,839	108.2%
90.4%	96.8%	6.4%	6.6%	28- Medical Loss Ratio	92.3%	93.6%	1.3%	1.4%
9.6%	3.2%	6.4%	200.0%	29- Gross Margin Ratio	7.7%	6.4%	1.3%	20.3%
5.2%	7.5%	2.3%	30.7%	30- Administrative Expense Ratio	5.4%	6.1%	0.7%	11.5%
7.8%	-2.5%	10.3%	412.0%	31- Net Income / (Loss) Ratio	4.3%	2.1%	2.2%	104.8%

**ALAMEDA ALLIANCE FOR HEALTH
BALANCE SHEETS
CURRENT MONTH VS. PRIOR MONTH
FOR THE MONTH AND FISCAL YTD ENDED DECEMBER 31, 2023**

	12/31/2023	11/30/2023	Difference	% Difference
CURRENT ASSETS:				
Cash & Equivalents				
Cash	(\$104,562,280)	\$24,020,681	(\$128,582,961)	-535.30%
Short-Term Investments	620,592,043	456,476,983	164,115,061	35.95%
Interest Receivable	3,986,756	941,384	3,045,372	323.50%
Premium Receivables	227,060,158	246,298,660	(19,238,502)	-7.81%
Reinsurance Receivables	4,267,742	3,649,520	618,222	16.94%
Other Receivables	679,492	289,506	389,986	134.71%
Prepaid Expenses	3,736,069	4,104,927	(368,858)	-8.99%
CalPERS Net Pension Assets	(5,286,448)	(5,286,448)	0	0.00%
Deferred Outflow	14,099,056	14,099,056	0	0.00%
TOTAL CURRENT ASSETS	\$764,572,587	\$744,594,269	\$19,978,319	2.68%
OTHER ASSETS:				
Long-Term Investments	4,738,227	7,098,007	(2,359,780)	-33.25%
Restricted Assets	350,000	350,000	0	0.00%
GASB 87-Lease Assets (Net)	1,202,404	1,268,317	(65,913)	-5.20%
GASB 96-SBITA Assets (Net)	4,613,515	4,850,009	(236,494)	-4.88%
TOTAL OTHER ASSETS	\$10,904,146	\$13,566,333	(\$2,662,187)	-19.62%
PROPERTY AND EQUIPMENT:				
Land, Building & Improvements	10,149,359	10,149,359	0	0.00%
Furniture And Equipment	12,958,278	12,969,465	(11,187)	-0.09%
Leasehold Improvement	902,447	902,447	0	0.00%
Internally Developed Software	14,824,002	14,824,002	0	0.00%
Fixed Assets at Cost	\$38,834,086	\$38,845,273	(\$11,187)	-0.03%
Less: Accumulated Depreciation	(\$32,836,353)	(\$32,766,263)	(\$70,090)	0.21%
NET PROPERTY AND EQUIPMENT	\$5,997,733	\$6,079,009	(\$81,276)	-1.34%
TOTAL ASSETS	\$781,474,466	\$764,239,612	\$17,234,855	2.26%
CURRENT LIABILITIES:				
Accounts Payable	5,522,051	2,278,704	3,243,347	142.33%
Other Accrued Liabilities	24,634,929	23,668,841	966,088	4.08%
GASB 87 ST Lease Liabilities	901,070	778,049	123,021	15.81%
GASB 96 ST SBITA Liabilities	2,160,890	2,132,894	27,996	1.31%
Claims Payable	30,091,843	30,584,248	(492,405)	-1.61%
IBNP Reserves	168,142,497	163,472,423	4,670,074	2.86%
Pass-Through Liabilities	170,713,987	169,810,295	903,692	0.53%
Risk Sharing - Providers	6,629,337	6,629,337	0	0.00%
Payroll Liabilities	6,711,455	8,555,738	(1,844,283)	-21.56%
Deferred Inflow	5,004,985	5,004,985	0	0.00%
TOTAL CURRENT LIABILITIES	\$420,513,043	\$412,915,513	\$7,597,530	1.84%
LONG TERM LIABILITIES:				
GASB 87 LT Lease Liabilities	472,201	552,032	(79,831)	-14.46%
GASB 96 LT SBITA Liabilities	1,146,277	1,992,888	(846,611)	-42.48%
TOTAL LONG TERM LIABILITIES	\$1,618,478	\$2,544,920	(\$926,442)	-36.40%
TOTAL LIABILITIES	\$422,131,521	\$415,460,433	\$6,671,088	1.61%
NET WORTH:				
Contributed Capital	840,233	840,233	0	0.00%
Restricted & Unrestricted Funds	323,116,808	323,116,808	0	0.00%
Year-to Date Net Income / (Loss)	35,385,904	24,822,137	10,563,766	42.56%
TOTAL NET WORTH	\$359,342,945	\$348,779,179	\$10,563,766	3.03%
TOTAL LIABILITIES AND NET WORTH	\$781,474,466	\$764,239,612	\$17,234,855	2.26%
Cash Equivalents	\$516,029,763	\$480,497,664	\$35,532,100	7.39%
Pass-Through	\$170,713,987	\$169,810,295	\$903,692	0.53%
Uncommitted Cash	\$345,315,777	\$310,687,369	\$34,628,408	11.15%
Working Capital	\$344,059,545	\$331,678,756	\$12,380,788	3.73%
Current Ratio	181.8%	180.3%	1.5%	0.8%

**ALAMEDA ALLIANCE FOR HEALTH
CASH FLOW STATEMENT**

FOR THE MONTH AND FISCAL YTD ENDED 12/31/2023

	MONTH	3 MONTHS	6 MONTHS	YTD
CASH FLOWS FROM OPERATING ACTIVITIES				
Commercial Premium Cash Flows				
Commercial Premium Revenue	\$2,572,834	\$7,688,322	\$15,434,713	\$15,434,713
Total	2,572,834	7,688,322	15,434,713	15,434,713
Medi-Cal Premium Cash Flows				
Medi-Cal Revenue	132,502,117	400,870,273	807,611,997	807,611,997
Premium Receivable	19,238,503	(15,889,372)	69,302,263	69,302,263
Total	151,740,620	384,980,901	876,914,260	876,914,260
Investment & Other Income Cash Flows				
Other Revenue (Grants)	101,252	222,648	513,318	513,318
Investment Income	4,695,315	9,955,301	16,361,742	16,361,742
Interest Receivable	(3,045,372)	(3,536,618)	(3,272,180)	(3,272,180)
Total	1,751,195	6,641,331	13,602,880	13,602,880
Medical & Hospital Cash Flows				
Total Medical Expenses	(122,174,195)	(377,244,084)	(759,412,034)	(759,412,034)
Other Receivable	(1,008,207)	(2,272,218)	(1,088,170)	(1,088,170)
Claims Payable	(492,404)	(930,628)	(8,608,081)	(8,608,081)
IBNP Payable	4,670,074	11,247,271	3,638,094	3,638,094
Risk Share Payable	0	2,000,000	1,022,154	1,022,154
Health Program	0	11,640	0	0
Other Liabilities	0	1	1	1
Total	(119,004,732)	(367,188,018)	(764,448,036)	(764,448,036)
Administrative Cash Flows				
Total Administrative Expenses	(7,133,553)	(23,711,286)	(45,123,832)	(45,123,832)
Prepaid Expenses	368,859	1,823,970	1,164,650	1,164,650
CalPERS Pension Asset	0	0	0	0
CalPERS Deferred Outflow	0	0	0	0
Trade Accounts Payable	(790,565)	1,440,447	2,215,033	2,215,033
Other Accrued Liabilities	0	0	0	0
Payroll Liabilities	(1,844,283)	(369,334)	781,568	781,568
Net Lease Assets/Liabilities (Short term & Long term)	(473,017)	(896,468)	(630,545)	(630,545)
Depreciation Expense	70,091	190,931	359,228	359,228
Total	(9,802,468)	(21,521,740)	(41,233,898)	(41,233,898)
Interest Paid				
Debt Interest Expense	0	0	0	0
Total Cash Flows from Operating Activities	27,257,449	10,600,796	100,269,919	100,269,919

ALAMEDA ALLIANCE FOR HEALTH
CASH FLOW STATEMENT

FOR THE MONTH AND FISCAL YTD ENDED 12/31/2023

	MONTH	3 MONTHS	6 MONTHS	YTD
CASH FLOWS FROM INVESTING ACTIVITIES				
Investment Cash Flows				
Long Term Investments	2,359,780	2,289,337	6,822,310	6,822,310
	<u>2,359,780</u>	<u>2,289,337</u>	<u>6,822,310</u>	<u>6,822,310</u>
Restricted Cash & Other Asset Cash Flows				
Provider Pass-Thru-Liabilities	5,903,692	(99,430,962)	(51,308,890)	(51,308,890)
Restricted Cash	0	0	0	0
	<u>5,903,692</u>	<u>(99,430,962)</u>	<u>(51,308,890)</u>	<u>(51,308,890)</u>
Fixed Asset Cash Flows				
Depreciation expense	70,091	190,931	359,228	359,228
Fixed Asset Acquisitions	11,187	(580,042)	(1,138,990)	(1,138,990)
Change in A/D	(70,091)	(190,931)	(359,228)	(359,228)
	<u>11,187</u>	<u>(580,042)</u>	<u>(1,138,990)</u>	<u>(1,138,990)</u>
Total Cash Flows from Investing Activities	<u>8,274,659</u>	<u>(97,721,667)</u>	<u>(45,625,570)</u>	<u>(45,625,570)</u>
Financing Cash Flows				
Subordinated Debt Proceeds	0	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Cash Flows	<u>35,532,108</u>	<u>(87,120,871)</u>	<u>54,644,349</u>	<u>54,644,349</u>
Rounding	(9)	0	(1)	(1)
Cash @ Beginning of Period	480,497,664	603,150,634	461,385,415	461,385,415
Cash @ End of Period	<u>\$516,029,763</u>	<u>\$516,029,763</u>	<u>\$516,029,763</u>	<u>\$516,029,763</u>
Difference (rounding)	0	0	0	0

ALAMEDA ALLIANCE FOR HEALTH
CASH FLOW STATEMENT

FOR THE MONTH AND FISCAL YTD ENDED **12/31/2023**

	MONTH	3 MONTHS	6 MONTHS	YTD
NET INCOME RECONCILIATION				
Net Income / (Loss)	\$10,563,762	\$17,781,175	\$35,385,904	\$35,385,904
Add back: Depreciation	70,091	190,931	359,228	359,228
Receivables				
Premiums Receivable	19,238,503	(15,889,372)	69,302,263	69,302,263
Interest Receivable	(3,045,372)	(3,536,618)	(3,272,180)	(3,272,180)
Other Receivable	(1,008,207)	(2,272,218)	(1,088,170)	(1,088,170)
Total	<u>15,184,924</u>	<u>(21,698,208)</u>	<u>64,941,913</u>	<u>64,941,913</u>
Prepaid Expenses	368,859	1,823,970	1,164,650	1,164,650
Trade Payables	(790,565)	1,440,447	2,215,033	2,215,033
Claims Payable, IBNR & Risk Share				
IBNP	4,670,074	11,247,271	3,638,094	3,638,094
Claims Payable	(492,404)	(930,628)	(8,608,081)	(8,608,081)
Risk Share Payable	0	2,000,000	1,022,154	1,022,154
Other Liabilities	0	1	1	1
Total	<u>4,177,670</u>	<u>12,316,644</u>	<u>(3,947,832)</u>	<u>(3,947,832)</u>
Unearned Revenue				
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Other Liabilities				
Accrued Expenses	0	0	0	0
Payroll Liabilities	(1,844,283)	(369,334)	781,568	781,568
Net Lease Assets/Liabilities (Short term & Long term)	(473,017)	(896,468)	(630,545)	(630,545)
Health Program	0	11,640	0	0
Accrued Sub Debt Interest	0	0	0	0
Total Change in Other Liabilities	<u>(2,317,300)</u>	<u>(1,254,162)</u>	<u>151,023</u>	<u>151,023</u>
Cash Flows from Operating Activities	<u>\$27,257,441</u>	<u>\$10,600,797</u>	<u>\$100,269,919</u>	<u>\$100,269,919</u>
Difference (rounding)	(8)	1	0	0

**ALAMEDA ALLIANCE FOR HEALTH
CASH FLOW STATEMENT**

FOR THE MONTH AND FISCAL YTD ENDED 12/31/2023

	<u>MONTH</u>	<u>3 MONTHS</u>	<u>6 MONTHS</u>	<u>YTD</u>
CASH FLOW STATEMENT:				
Cash Flows from Operating Activities:				
Cash Received From:				
Capitation Received from State of CA	\$151,740,620	\$384,980,901	\$876,914,260	\$876,914,260
Commercial Premium Revenue	2,572,834	7,688,322	15,434,713	15,434,713
Other Income	101,252	222,648	513,318	513,318
Investment Income	1,649,943	6,418,683	13,089,562	13,089,562
Cash Paid To:				
Medical Expenses	(119,004,732)	(367,188,018)	(764,448,036)	(764,448,036)
Vendor & Employee Expenses	(9,802,468)	(21,521,740)	(41,233,898)	(41,233,898)
Interest Paid	0	0	0	0
Net Cash Provided By (Used In) Operating Activities	<u>27,257,449</u>	<u>10,600,796</u>	<u>100,269,919</u>	<u>100,269,919</u>
Cash Flows from Financing Activities:				
Purchases of Fixed Assets				
	<u>11,187</u>	<u>(580,042)</u>	<u>(1,138,990)</u>	<u>(1,138,990)</u>
Net Cash Provided By (Used In) Financing Activities	<u>11,187</u>	<u>(580,042)</u>	<u>(1,138,990)</u>	<u>(1,138,990)</u>
Cash Flows from Investing Activities:				
Changes in Investments				
	<u>2,359,780</u>	<u>2,289,337</u>	<u>6,822,310</u>	<u>6,822,310</u>
Restricted Cash	<u>5,903,692</u>	<u>(99,430,962)</u>	<u>(51,308,890)</u>	<u>(51,308,890)</u>
Net Cash Provided By (Used In) Investing Activities	<u>8,263,472</u>	<u>(97,141,625)</u>	<u>(44,486,580)</u>	<u>(44,486,580)</u>
Financial Cash Flows				
Subordinated Debt Proceeds	0	0	0	0
Net Change in Cash	35,532,108	(87,120,871)	54,644,349	54,644,349
Cash @ Beginning of Period	480,497,664	603,150,634	461,385,415	461,385,415
Subtotal	<u>\$516,029,772</u>	<u>\$516,029,763</u>	<u>\$516,029,764</u>	<u>\$516,029,764</u>
Rounding	<u>(9)</u>	<u>0</u>	<u>(1)</u>	<u>(1)</u>
Cash @ End of Period	\$516,029,763	\$516,029,763	\$516,029,763	\$516,029,763

RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES:

Net Income / (Loss)	\$10,563,762	\$17,781,175	\$35,385,904	\$35,385,904
Depreciation	70,091	190,931	359,228	359,228
Net Change in Operating Assets & Liabilities:				
Premium & Other Receivables	15,184,924	(21,698,208)	64,941,913	64,941,913
Prepaid Expenses	368,859	1,823,970	1,164,650	1,164,650
Trade Payables	(790,565)	1,440,447	2,215,033	2,215,033
Claims payable & IBNP	4,177,670	12,316,644	(3,947,832)	(3,947,832)
Deferred Revenue	0	0	0	0
Accrued Interest	0	0	0	0
Other Liabilities	(2,317,300)	(1,254,162)	151,023	151,023
Subtotal	<u>27,257,441</u>	<u>10,600,797</u>	<u>100,269,919</u>	<u>100,269,919</u>
Rounding	<u>8</u>	<u>(1)</u>	<u>0</u>	<u>0</u>
Cash Flows from Operating Activities	\$27,257,449	\$10,600,796	\$100,269,919	\$100,269,919
Rounding Difference	8	(1)	0	0

**ALAMEDA ALLIANCE FOR HEALTH
OPERATING STATEMENT BY CATEGORY OF AID**

**GAAP BASIS
FOR THE MONTH OF DECEMBER 2023**

	Medi-Cal Child	Medi-Cal Adult	Medi-Cal SPD	Medi-Cal ACA OE	Medi-Cal Duals	Medi-Cal LTC	Medi-Cal LTC Duals	Medi-Cal Total	Group Care	Medicare	Grand Total
Enrollments	102,088	51,696	30,846	119,668	40,974	135	951	346,358	5,622	-	351,980
Net Revenue	\$13,589,814	\$16,911,597	\$35,039,365	\$44,613,737	\$11,944,713	\$1,718,250	\$8,684,744	\$132,502,220	\$2,572,833	\$0	\$135,075,053
Medical Expense	\$11,150,941	\$14,071,994	\$32,167,246	\$43,624,000	\$10,935,603	\$1,372,517	\$6,657,234	\$119,979,534	\$2,194,662	\$0	\$122,174,197
Gross Margin	\$2,438,873	\$2,839,603	\$2,872,119	\$989,737	\$1,009,110	\$345,733	\$2,027,510	\$12,522,686	\$378,171	\$0	\$12,900,857
Administrative Expense	\$433,268	\$731,688	\$2,244,297	\$2,198,997	\$679,303	\$97,490	\$463,816	\$6,848,858	\$145,471	\$12,353	\$7,006,682
Operating Income / (Expense)	\$2,005,605	\$2,107,915	\$627,823	(\$1,209,260)	\$329,807	\$248,243	\$1,563,694	\$5,673,827	\$232,700	(\$12,353)	\$5,894,175
Other Income / (Expense)	\$272,113	\$487,927	\$1,526,122	\$1,477,067	\$442,467	\$66,177	\$315,868	\$4,587,740	\$81,852	\$0	\$4,669,592
Net Income / (Loss)	\$2,277,718	\$2,595,842	\$2,153,945	\$267,806	\$772,274	\$314,420	\$1,879,562	\$10,261,568	\$314,551	(\$12,353)	\$10,563,766
PMPM Metrics:											
Revenue PMPM	\$133.12	\$327.14	\$1,135.95	\$372.81	\$291.52	\$12,727.78	\$9,132.22	\$382.56	\$457.64	\$0.00	\$383.76
Medical Expense PMPM	\$109.23	\$272.21	\$1,042.83	\$364.54	\$266.89	\$10,166.79	\$7,000.25	\$346.40	\$390.37	\$0.00	\$347.11
Gross Margin PMPM	\$23.89	\$54.93	\$93.11	\$8.27	\$24.63	\$2,560.99	\$2,131.98	\$36.16	\$67.27	\$0.00	\$36.65
Administrative Expense PMPM	\$4.24	\$14.15	\$72.76	\$18.38	\$16.58	\$722.15	\$487.71	\$19.77	\$25.88	\$0.00	\$19.91
Operating Income / (Expense) PMPM	\$19.65	\$40.78	\$20.35	(\$10.11)	\$8.05	\$1,838.84	\$1,644.26	\$16.38	\$41.39	\$0.00	\$16.75
Other Income / (Expense) PMPM	\$2.67	\$9.44	\$49.48	\$12.34	\$10.80	\$490.20	\$332.14	\$13.25	\$14.56	\$0.00	\$13.27
Net Income / (Loss) PMPM	\$22.31	\$50.21	\$69.83	\$2.24	\$18.85	\$2,329.04	\$1,976.41	\$29.63	\$55.95	\$0.00	\$30.01
Ratio:											
Medical Loss Ratio	82.1%	83.2%	91.8%	97.8%	91.6%	79.9%	76.7%	90.5%	85.3%	0.0%	90.4%
Gross Margin Ratio	17.9%	16.8%	8.2%	2.2%	8.4%	20.1%	23.3%	9.5%	14.7%	0.0%	9.6%
Administrative Expense Ratio	3.2%	4.3%	6.4%	4.9%	5.7%	5.7%	5.3%	5.2%	5.7%	0.0%	5.2%
Net Income Ratio	16.8%	15.3%	6.1%	0.6%	6.5%	18.3%	21.6%	7.7%	12.2%	0.0%	7.8%

**ALAMEDA ALLIANCE FOR HEALTH
OPERATING STATEMENT BY CATEGORY OF AID**

**GAAP BASIS
FOR THE FISCAL YEAR TO DATE DECEMBER 2023**

	Medi-Cal Child	Medi-Cal Adult	Medi-Cal SPD	Medi-Cal ACA OE	Medi-Cal Duals	Medi-Cal LTC	Medi-Cal LTC Duals	Medi-Cal Total	Group Care	Medicare	Grand Total
Enrollments/Member Months	608,345	312,394	185,086	727,213	248,499	825	5,979	2,088,341	33,757	-	2,122,098
Net Revenue	\$81,227,770	\$98,746,962	\$213,037,913	\$283,961,798	\$72,224,102	\$8,533,166	\$49,880,692	\$807,612,402	\$15,434,713	\$0	\$823,047,115
Medical Expense	\$65,976,942	\$96,984,328	\$195,447,814	\$253,713,437	\$73,719,237	\$9,238,301	\$50,942,614	\$746,022,673	\$13,389,362	\$0	\$759,412,034
Gross Margin	\$15,250,828	\$1,762,634	\$17,590,099	\$30,248,361	(\$1,495,135)	(\$705,135)	(\$1,061,922)	\$61,589,729	\$2,045,352	\$0	\$63,635,081
Administrative Expense	\$2,917,825	\$4,678,334	\$14,126,954	\$14,009,809	\$4,339,436	\$609,186	\$2,898,262	\$43,579,805	\$936,139	\$193,090	\$44,709,035
Operating Income / (Expense)	\$12,333,003	(\$2,915,700)	\$3,463,145	\$16,238,552	(\$5,834,571)	(\$1,314,321)	(\$3,960,184)	\$18,009,924	\$1,109,212	(\$193,090)	\$18,926,046
Other Income / (Expense)	\$959,806	\$1,712,827	\$5,349,017	\$5,194,274	\$1,589,297	\$237,217	\$1,127,798	\$16,170,236	\$289,622	\$0	\$16,459,858
Net Income / (Loss)	\$13,292,808	(\$1,202,873)	\$8,812,162	\$21,432,827	(\$4,245,274)	(\$1,077,104)	(\$2,832,386)	\$34,180,160	\$1,398,834	(\$193,090)	\$35,385,904
PMPM Metrics:											
Revenue PMPM	\$133.52	\$316.10	\$1,151.02	\$390.48	\$290.64	\$10,343.23	\$8,342.65	\$386.72	\$457.23	\$0.00	\$387.85
Medical Expense PMPM	\$108.45	\$310.46	\$1,055.98	\$348.88	\$296.66	\$11,197.94	\$8,520.26	\$357.23	\$396.64	\$0.00	\$357.86
Gross Margin PMPM	\$25.07	\$5.64	\$95.04	\$41.59	(\$6.02)	(\$854.71)	(\$177.61)	\$29.49	\$60.59	\$0.00	\$29.99
Administrative Expense PMPM	\$4.80	\$14.98	\$76.33	\$19.27	\$17.46	\$738.41	\$484.74	\$20.87	\$27.73	\$0.00	\$21.07
Operating Income / (Expense) PMPM	\$20.27	(\$9.33)	\$18.71	\$22.33	(\$23.48)	(\$1,593.12)	(\$662.35)	\$8.62	\$32.86	\$0.00	\$8.92
Other Income / (Expense) PMPM	\$1.58	\$5.48	\$28.90	\$7.14	\$6.40	\$287.54	\$188.63	\$7.74	\$8.58	\$0.00	\$7.76
Net Income / (Loss) PMPM	\$21.85	(\$3.85)	\$47.61	\$29.47	(\$17.08)	(\$1,305.58)	(\$473.72)	\$16.37	\$41.44	\$0.00	\$16.67
Ratio:											
Medical Loss Ratio	81.2%	98.2%	91.7%	89.3%	102.1%	108.3%	102.1%	92.4%	86.7%	0.0%	92.3%
Gross Margin Ratio	18.8%	1.8%	8.3%	10.7%	-2.1%	-8.3%	-2.1%	7.6%	13.3%	0.0%	7.7%
Administrative Expense Ratio	3.6%	4.7%	6.6%	4.9%	6.0%	7.1%	5.8%	5.4%	6.1%	0.0%	5.4%
Net Income Ratio	16.4%	-1.2%	4.1%	7.5%	-5.9%	-12.6%	-5.7%	4.2%	9.1%	0.0%	4.3%

ALAMEDA ALLIANCE FOR HEALTH
ADMINISTRATIVE EXPENSE DETAIL
ACTUAL VS. BUDGET
FOR THE MONTH AND FISCAL YTD ENDED December 31, 2023

CURRENT MONTH				FISCAL YEAR TO DATE				
Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)	Account Description	Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)
ADMINISTRATIVE EXPENSE SUMMARY								
\$4,586,613	\$6,596,917	\$2,010,304	30.5%	Personnel Expenses	\$28,690,864	\$31,403,711	\$2,712,847	8.6%
65,983	60,325	(5,658)	(9.4%)	Benefits Administration Expense	1,177,706	1,175,972	(1,734)	(0.1%)
517,860	1,075,146	557,286	51.8%	Purchased & Professional Services	5,982,298	7,147,136	1,164,838	16.3%
372,592	522,013	149,421	28.6%	Occupancy	2,823,017	2,998,362	175,345	5.8%
460,270	742,753	282,483	38.0%	Printing Postage & Promotion	2,521,400	2,945,403	424,003	14.4%
983,988	993,097	9,109	0.9%	Licenses Insurance & Fees	3,376,829	4,192,873	816,044	19.5%
19,376	27,362	7,986	29.2%	Supplies & Other Expenses	136,921	167,562	30,641	18.3%
\$2,420,069	\$3,420,696	\$1,000,627	29.3%	Total Other Administrative Expense	\$16,018,170	\$18,627,308	\$2,609,138	14.0%
\$7,006,682	\$10,017,613	\$3,010,931	30.1%	Total Administrative Expenses	\$44,709,035	\$50,031,019	\$5,321,985	10.6%

ALAMEDA ALLIANCE FOR HEALTH
ADMINISTRATIVE EXPENSE DETAIL
ACTUAL VS. BUDGET
FOR THE MONTH AND FISCAL YTD ENDED December 31, 2023

CURRENT MONTH				FISCAL YEAR TO DATE				
Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)	Account Description	Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)
				Personnel Expenses				
3,179,885	4,383,823	1,203,937	27.5%	Salaries & Wages	18,672,645	19,465,852	793,207	4.1%
241,873	466,357	224,484	48.1%	Paid Time Off	1,802,364	2,064,182	261,818	12.7%
2,425	5,860	3,435	58.6%	Incentives	12,963	1,919,347	1,906,384	99.3%
0	0	0	0.0%	Severance Pay	6,160	0	(6,160)	0.0%
69,565	75,675	6,109	8.1%	Payroll Taxes	317,833	322,651	4,818	1.5%
14,376	18,767	4,391	23.4%	Overtime	180,484	164,828	(15,656)	(9.5%)
232,756	370,137	137,380	37.1%	CalPERS ER Match	1,543,833	1,661,508	117,675	7.1%
759,953	827,403	67,450	8.2%	Employee Benefits	4,202,979	4,269,022	66,043	1.5%
5,451	0	(5,451)	0.0%	Personal Floating Holiday	5,457	2,644	(2,813)	(106.4%)
13,146	24,750	11,604	46.9%	Premium Bi/Multilingual Pay	63,840	46,500	(17,340)	(37.3%)
(72)	0	72	0.0%	Prizes	51	0	(51)	0.0%
0	0	0	0.0%	Holiday Bonus	1,135,012	0	(1,135,012)	0.0%
21,689	36,925	15,236	41.3%	Employee Relations	57,651	137,293	79,642	58.0%
16,730	20,875	4,145	19.9%	Work from Home Stipend	95,880	102,695	6,815	6.6%
1,826	4,518	2,692	59.6%	Transportation Reimbursement	4,198	11,759	7,561	64.3%
11,985	23,027	11,042	48.0%	Travel & Lodging	68,610	125,594	56,984	45.4%
(4,728)	222,221	226,949	102.1%	Temporary Help Services	350,120	715,826	365,706	51.1%
17,967	65,550	47,582	72.6%	Staff Development/Training	99,034	273,143	174,109	63.7%
1,785	51,031	49,247	96.5%	Staff Recruitment/Advertising	71,751	120,867	49,116	40.6%
\$4,586,613	\$6,596,917	\$2,010,304	30.5%	Total Employee Expenses	\$28,690,864	\$31,403,711	\$2,712,847	8.6%
				Benefit Administration Expense				
26,840	21,615	(5,225)	(24.2%)	RX Administration Expense	125,706	124,438	(1,268)	(1.0%)
0	0	0	0.0%	Behavioral Hlth Administration Fees	817,710	817,710	0	0.0%
39,143	38,710	(432)	(1.1%)	Telemedicine Admin Fees	234,290	233,824	(466)	(0.2%)
\$65,983	\$60,325	(\$5,658)	(9.4%)	Total Benefit Administration Expenses	\$1,177,706	\$1,175,972	(\$1,734)	(0.1%)
				Purchased & Professional Services				
(102,489)	305,446	407,935	133.6%	Consultant Fees - Non Medical	1,503,363	2,296,301	792,938	34.5%
588,552	541,779	(46,773)	(8.6%)	Computer Support Services	2,327,929	2,338,406	10,477	0.4%
11,875	12,500	625	5.0%	Audit Fees	71,250	72,500	1,250	1.7%
0	33	33	100.0%	Consultant Fees - Medical	0	67	67	100.0%
113,806	2,314	(111,492)	(4,818.2%)	Other Purchased Services	964,159	752,628	(211,531)	(28.1%)
4,734	1,574	(3,160)	(200.8%)	Maint. & Repair-Office Equipment	10,176	5,804	(4,372)	(75.3%)
0	0	0	0.0%	Maint.&Repair-Computer Hardware	1,180	1,180	0	0.0%
(211,873)	98,698	310,571	314.7%	Medical Refund Recovery Fees	358,362	646,810	288,447	44.6%
10,990	0	(10,990)	0.0%	Software - IT Licenses & Subsc	10,990	0	(10,990)	0.0%
70,000	18,750	(51,250)	(273.3%)	Hardware (Non-Capital)	412,200	599,646	187,446	31.3%
29,758	41,702	11,943	28.6%	Provider Relations-Credentialing	181,449	196,229	14,781	7.5%
2,507	52,350	49,843	95.2%	Legal Fees	141,240	237,566	96,326	40.5%
\$517,860	\$1,075,146	\$557,286	51.8%	Total Purchased & Professional Services	\$5,982,298	\$7,147,136	\$1,164,838	16.3%
				Occupancy				
70,090	55,894	(14,196)	(25.4%)	Depreciation	359,228	338,345	(20,883)	(6.2%)
62,638	62,639	1	0.0%	Building Lease	373,671	373,672	1	0.0%
(19,325)	5,870	25,195	429.2%	Leased and Rented Office Equipment	28,750	44,159	15,408	34.9%
30,050	18,932	(11,118)	(58.7%)	Utilities	128,594	121,302	(7,291)	(6.0%)
103,469	86,510	(16,959)	(19.6%)	Telephone	508,931	485,441	(23,490)	(4.8%)

ALAMEDA ALLIANCE FOR HEALTH
ADMINISTRATIVE EXPENSE DETAIL
ACTUAL VS. BUDGET
FOR THE MONTH AND FISCAL YTD ENDED December 31, 2023

CURRENT MONTH				FISCAL YEAR TO DATE				
Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)	Account Description	Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)
52,953	43,032	(9,921)	(23.1%)	Building Maintenance	181,376	196,907	15,531	7.9%
72,716	249,136	176,419	70.8%	SBITA Amortization Expense-GASB 96	1,242,467	1,438,535	196,069	13.6%
\$372,592	\$522,013	\$149,421	28.6%	Total Occupancy	\$2,823,017	\$2,998,362	\$175,345	5.8%
				Printing Postage & Promotion				
(15,714)	212,584	228,298	107.4%	Postage	173,449	499,621	326,173	65.3%
4,504	5,300	796	15.0%	Design & Layout	26,759	27,516	757	2.8%
(87,164)	304,202	391,366	128.7%	Printing Services	341,726	784,898	443,172	56.5%
(3,476)	6,910	10,386	150.3%	Mailing Services	54,665	64,041	9,376	14.6%
9,576	9,462	(114)	(1.2%)	Courier/Delivery Service	57,969	56,889	(1,080)	(1.9%)
888	0	(888)	0.0%	Pre-Printed Materials and Publications	888	0	(888)	0.0%
0	16,250	16,250	100.0%	Promotional Products	5,659	22,871	17,213	75.3%
197	150	(47)	(31.1%)	Promotional Services	1,647	4,750	3,103	65.3%
505,835	169,562	(336,273)	(198.3%)	Community Relations	1,712,764	1,380,161	(332,602)	(24.1%)
45,625	18,333	(27,291)	(148.9%)	Translation - Non-Clinical	145,876	104,655	(41,221)	(39.4%)
\$460,270	\$742,753	\$282,483	38.0%	Total Printing Postage & Promotion	\$2,521,400	\$2,945,403	\$424,003	14.4%
				Licenses Insurance & Fees				
0	250,000	250,000	100.0%	Regulatory Penalties	80,000	250,000	170,000	68.0%
62,787	28,000	(34,787)	(124.2%)	Bank Fees	200,545	163,587	(36,959)	(22.6%)
83,393	80,112	(3,281)	(4.1%)	Insurance Premium	482,087	489,022	6,936	1.4%
632,902	423,057	(209,845)	(49.6%)	Licenses, Permits and Fees	1,666,316	2,197,708	531,392	24.2%
204,906	211,928	7,021	3.3%	Subscriptions and Dues - NonIT	947,880	1,092,555	144,675	13.2%
\$983,988	\$993,097	\$9,109	0.9%	Total Licenses Insurance & Postage	\$3,376,829	\$4,192,873	\$816,044	19.5%
				Supplies & Other Expenses				
13,876	5,909	(7,967)	(134.8%)	Office and Other Supplies	59,088	48,338	(10,750)	(22.2%)
0	2,500	2,500	100.0%	Furniture and Equipment	12,364	19,153	6,789	35.4%
1,539	1,200	(339)	(28.2%)	Ergonomic Supplies	18,117	16,025	(2,092)	(13.1%)
3,961	12,186	8,225	67.5%	Commissary-Food & Beverage	20,501	45,215	24,714	54.7%
0	0	0	0.0%	Miscellaneous Expense	22,000	27,948	5,948	21.3%
0	4,850	4,850	100.0%	Member Incentive Expense	4,850	9,700	4,850	50.0%
0	100	100	100.0%	Covid-19 IT Expenses	0	200	200	100.0%
0	617	617	100.0%	Covid-19 Non IT Expenses	0	983	983	100.0%
\$19,376	\$27,362	\$7,986	29.2%	Total Supplies & Other Expense	\$136,921	\$167,562	\$30,641	18.3%
\$7,006,682	\$10,017,613	\$3,010,931	30.1%	TOTAL ADMINISTRATIVE EXPENSE	\$44,709,035	\$50,031,019	\$5,321,985	10.6%

ALAMEDA ALLIANCE FOR HEALTH
CAPITAL SPENDING INCLUDING CONSTRUCTION-IN-PROCESS
ACTUAL VS. BUDGET
FOR THE FISCAL YEAR-TO-DATE ENDED JUNE 30, 2024

	Project ID	Prior YTD Acquisitions	Current Month Acquisitions	Fiscal YTD Acquisitions	Capital Budget Total	\$ Variance Fav/(Unf.)
1. Hardware:						
	Cisco Catalyst 9300 - Catalyst Switches	IT-FY24-01	\$ -	\$ -	\$ -	\$ 50,000
	Cisco Catalyst 8500 - Routers	IT-FY24-02	\$ -	\$ -	\$ -	\$ 60,000
	Cisco AP-9166 - Access Point	IT-FY24-03	\$ -	\$ -	\$ -	\$ 10,000
	Cisco UCS-X M6 or M7 Blades x 6	IT-FY24-04	\$ 426,471	\$ -	\$ 426,471	\$ (100)
	PURE Storage array	IT-FY24-05	\$ -	\$ -	\$ -	\$ 300,000
	PKI management	IT-FY24-06	\$ -	\$ -	\$ -	\$ 20,000
	IBM Power Hardware Upgrade	IT-FY24-07	\$ 560,652	\$ -	\$ 560,652	\$ (272,023)
	Misc Hardware	IT-FY24-08	\$ 7,119	\$ -	\$ 7,119	\$ 15,000
	Network / AV Cabling	IT-FY24-09	\$ 107,600	\$ -	\$ 107,600	\$ (77,600)
	Training Room Projector	IT-FY24-10	\$ 12,546	\$ (11,187)	\$ 1,359	\$ 13,000
	Conference room upgrades	IT-FY24-11	\$ -	\$ -	\$ -	\$ 107,701
	Hardware Subtotal		\$ 1,114,388	\$ (11,187)	\$ 1,103,201	\$ 1,320,701
2. Software:						
	Zerto renewal and Tier 2 add	AC-FY24-01	\$ -	\$ -	\$ -	\$ 126,000
	Software Subtotal		\$ -	\$ -	\$ -	\$ 126,000
3. Building Improvement:						
	Appliances over 1k new/replacement (all buildings/suites)	FA-FY24-01	\$ -	\$ -	\$ -	\$ -
	ACME Security: Readers, HID boxes, Cameras, Doors (planned/unplanned)	FA-FY24-02	\$ -	\$ -	\$ -	\$ 20,000
	HVAC: Replace VAV boxes, duct work, replace old equipment	FA-FY24-03	\$ 18,295	\$ -	\$ 18,295	\$ 20,000
	Electrical work for projects, workstations requirement	FA-FY24-04	\$ -	\$ -	\$ -	\$ 10,000
	1240 Interior blinds replacement	FA-FY24-05	\$ -	\$ -	\$ -	\$ 25,000
	EV Charging stations, if not completed in FY23 and carried over to FY24	FA-FY24-06	\$ 17,494	\$ -	\$ 17,494	\$ 50,000
	Building Improvement Subtotal		\$ 35,789	\$ -	\$ 35,789	\$ 125,000
4. Furniture & Equipment:						
	Office desks, cabinets, shelvings (all building/suites: new or replacement)	FA-FY24-17	\$ -	\$ -	\$ -	\$ 10,000
	Replace, reconfigure, re-design workstations	FA-FY24-18	\$ -	\$ -	\$ -	\$ 20,000
	Furniture & Equipment Subtotal		\$ -	\$ -	\$ -	\$ 30,000
	GRAND TOTAL		\$ 1,150,177	\$ (11,187)	\$ 1,138,990	\$ 1,601,701
5. Reconciliation to Balance Sheet:						
	Fixed Assets @ Cost - 12/31/23			\$ 38,834,086		
	Fixed Assets @ Cost - 6/30/23			\$ 37,695,096		
	Fixed Assets Acquired YTD			\$ 1,138,990		

**ALAMEDA ALLIANCE FOR HEALTH
TANGIBLE NET EQUITY (TNE) AND LIQUID TNE ANALYSIS
SUMMARY - FISCAL YEAR 2024**

<u>TANGIBLE NET EQUITY (TNE)</u>	Jul-23	Aug-23	QTR. END Sep-23	Oct-23	Nov-23	QTR. END Dec-23
Current Month Net Income / (Loss)	\$9,746,933	\$2,343,460	\$5,514,335	\$3,776,499	\$3,440,910	\$10,563,766
YTD Net Income / (Loss)	\$9,746,933	\$12,090,393	\$17,604,728	\$21,381,227	\$24,822,137	\$35,385,903
Actual TNE						
Net Assets	\$333,703,974	\$336,047,435	\$341,561,770	\$345,338,268	\$348,779,178	\$359,342,945
Subordinated Debt & Interest	\$0	\$0	\$0	\$0	\$0	\$0
Total Actual TNE	\$333,703,974	\$336,047,435	\$341,561,770	\$345,338,268	\$348,779,178	\$359,342,945
Increase/(Decrease) in Actual TNE	\$9,746,933	\$2,343,460	\$5,514,335	\$3,776,499	\$3,440,910	\$10,563,766
Required TNE⁽¹⁾	\$46,228,233	\$46,744,204	\$46,352,062	\$49,676,617	\$49,894,371	\$49,622,261
Min. Req'd to Avoid Monthly Reporting (Increased from 130% to 150% of Required TNE effective July-2022)	\$69,342,350	\$70,116,307	\$69,528,093	\$74,514,926	\$74,841,557	\$74,433,391
TNE Excess / (Deficiency)	\$287,475,741	\$289,303,231	\$295,209,708	\$295,661,651	\$298,884,807	\$309,720,684
Actual TNE as a Multiple of Required	7.22	7.19	7.37	6.95	6.99	7.24

Note 1: Required TNE reflects quarterly DMHC calculations for quarter-end months (underlined) and monthly DMHC calculations (not underlined). Quarterly and Monthly Required TNE calculations differ slightly in calculation methodology.

LIQUID TANGIBLE NET EQUITY

Net Assets	\$333,703,974	\$336,047,435	\$341,561,770	\$345,338,268	\$348,779,178	\$359,342,945
Fixed Assets at Net Book Value	(5,169,098)	(5,539,264)	(5,608,622)	(5,653,388)	(6,079,010)	(5,997,733)
Net Lease Assets/Liabilities/Interest	(711,429)	(475,037)	(1,115,074)	(727,353)	(662,463)	(1,135,481)
CD Pledged to DMHC	(350,000)	(350,000)	(350,000)	(350,000)	(350,000)	(350,000)
Liquid TNE (Liquid Reserves)	\$328,184,876	\$330,158,171	\$335,603,148	\$339,334,880	\$342,350,168	\$352,995,212
Liquid TNE as Multiple of Required	7.10	7.06	7.24	6.83	6.86	7.11

**ALAMEDA ALLIANCE FOR HEALTH
TRENDED ENROLLMENT REPORTING
FOR THE FISCAL YEAR 2024**

	Actual Jul-23	Actual Aug-23	Actual Sep-23	Actual Oct-23	Actual Nov-23	Actual Dec-23	Actual Jan-24	Actual Feb-24	Actual Mar-24	Actual Apr-24	Actual May-24	Actual Jun-24	YTD Member Months
Enrollment by Plan & Aid Category:													
Medi-Cal Program:													
Child	102,463	101,393	100,038	101,120	101,243	102,088							608,345
Adult	52,550	52,102	51,499	52,396	52,151	51,696							312,394
SPD	31,055	30,840	30,592	30,888	30,865	30,846							185,086
ACA OE	123,707	121,819	120,016	121,430	120,573	119,668							727,213
Duals	41,688	41,715	41,629	41,496	40,997	40,974							248,499
MCAL LTC	141	138	139	135	137	135							825
MCAL LTC Duals	1,033	1,019	1,004	997	975	951							5,979
Medi-Cal Program	352,637	349,026	344,917	348,462	346,941	346,358							2,088,341
Group Care Program	5,669	5,645	5,631	5,605	5,585	5,622							33,757
Total	358,306	354,671	350,548	354,067	352,526	351,980							2,122,098

Month Over Month Enrollment Change:													
Medi-Cal Monthly Change													
Child	(1,207)	(1,070)	(1,355)	1,082	123	845							(1,582)
Adult	(624)	(448)	(603)	897	(245)	(455)							(1,478)
SPD	(225)	(215)	(248)	296	(23)	(19)							(434)
ACA OE	(1,260)	(1,888)	(1,803)	1,414	(857)	(905)							(5,299)
Duals	(43)	27	(86)	(133)	(499)	(23)							(757)
MCAL LTC	(9)	(3)	1	(4)	2	(2)							(15)
MCAL LTC Duals	4	(14)	(15)	(7)	(22)	(24)							(78)
Medi-Cal Program	(3,364)	(3,611)	(4,109)	3,545	(1,521)	(583)							(9,643)
Group Care Program	(15)	(24)	(14)	(26)	(20)	37							(62)
Total	(3,379)	(3,635)	(4,123)	3,519	(1,541)	(546)							(9,705)

Enrollment Percentages:													
Medi-Cal Program:													
Child % of Medi-Cal	29.1%	29.1%	29.0%	29.0%	29.2%	29.5%							29.1%
Adult % of Medi-Cal	14.9%	14.9%	14.9%	15.0%	15.0%	14.9%							15.0%
SPD % of Medi-Cal	8.8%	8.8%	8.9%	8.9%	8.9%	8.9%							8.9%
ACA OE % of Medi-Cal	35.1%	34.9%	34.8%	34.8%	34.8%	34.6%							34.8%
Duals % of Medi-Cal	11.8%	12.0%	12.1%	11.9%	11.8%	11.8%							11.9%
Medi-Cal Program % of Total	98.4%	98.4%	98.4%	98.4%	98.4%	98.4%							98.4%
Group Care Program % of Total	1.6%	1.6%	1.6%	1.6%	1.6%	1.6%							1.6%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%							100.0%

**ALAMEDA ALLIANCE FOR HEALTH
TRENDED ENROLLMENT REPORTING
FOR THE FISCAL YEAR 2024**

	Actual Jul-23	Actual Aug-23	Actual Sep-23	Actual Oct-23	Actual Nov-23	Actual Dec-23	Actual Jan-24	Actual Feb-24	Actual Mar-24	Actual Apr-24	Actual May-24	Actual Jun-24	YTD Member Months
Current Direct/Delegate Enrollment:													
Directly-Contracted													
Directly Contracted (DCP)	74,547	73,027	72,504	78,530	75,141	76,228							449,977
Alameda Health System	66,089	65,344	64,133	63,271	63,903	63,545							386,285
	<u>140,636</u>	<u>138,371</u>	<u>136,637</u>	<u>141,801</u>	<u>139,044</u>	<u>139,773</u>							<u>836,262</u>
Delegated:													
CFMG	34,810	34,649	34,144	34,035	35,105	35,399							208,142
CHCN	130,230	129,183	127,430	126,705	127,641	128,331							769,520
Kaiser	52,630	52,468	52,337	51,526	50,736	48,477							308,174
Delegated Subtotal	<u>217,670</u>	<u>216,300</u>	<u>213,911</u>	<u>212,266</u>	<u>213,482</u>	<u>212,207</u>							<u>1,285,836</u>
Total	<u>358,306</u>	<u>354,671</u>	<u>350,548</u>	<u>354,067</u>	<u>352,526</u>	<u>351,980</u>							<u>2,122,098</u>
Direct/Delegate Month Over Month Enrollment Change:													
Directly-Contracted													
	(939)	(2,265)	(1,734)	5,164	(2,757)	729							(1,802)
Delegated:													
CFMG	(441)	(161)	(505)	(109)	1,070	294							148
CHCN	(1,721)	(1,047)	(1,753)	(725)	936	690							(3,620)
Kaiser	(278)	(162)	(131)	(811)	(790)	(2,259)							(4,431)
Delegated Subtotal	<u>(2,440)</u>	<u>(1,370)</u>	<u>(2,389)</u>	<u>(1,645)</u>	<u>1,216</u>	<u>(1,275)</u>							<u>(7,903)</u>
Total	<u>(3,379)</u>	<u>(3,635)</u>	<u>(4,123)</u>	<u>3,519</u>	<u>(1,541)</u>	<u>(546)</u>							<u>(9,705)</u>
Direct/Delegate Enrollment Percentages:													
Directly-Contracted													
	39.3%	39.0%	39.0%	40.0%	39.4%	39.7%							39.4%
Delegated:													
CFMG	9.7%	9.8%	9.7%	9.6%	10.0%	10.1%							9.8%
CHCN	36.3%	36.4%	36.4%	35.8%	36.2%	36.5%							36.3%
Kaiser	14.7%	14.8%	14.9%	14.6%	14.4%	13.8%							14.5%
Delegated Subtotal	<u>60.7%</u>	<u>61.0%</u>	<u>61.0%</u>	<u>60.0%</u>	<u>60.6%</u>	<u>60.3%</u>							<u>60.6%</u>
Total	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>	<u>100.0%</u>							<u>100.0%</u>

**ALAMEDA ALLIANCE FOR HEALTH
TRENDED ENROLLMENT REPORTING**

FOR THE FISCAL YEAR 2024	FINAL BUDGET													YTD Member Months
	Budget Jul-23	Budget Aug-23	Budget Sep-23	Budget Oct-23	Budget Nov-23	Budget Dec-23	Budget Jan-24	Budget Feb-24	Budget Mar-24	Budget Apr-24	Budget May-24	Budget Jun-24		
Enrollment by Plan & Aid Category:														
Medi-Cal Program by Category of Aid:														
Child	102,463	101,393	100,038	101,120	100,109	99,008	102,159	100,933	99,823	98,725	97,639	96,565	1,199,975	
Adult	52,550	52,102	51,499	52,396	51,872	51,301	57,478	56,788	56,107	55,434	54,769	54,112	646,408	
SPD	31,055	30,840	30,592	30,888	30,734	30,488	42,473	42,133	41,796	41,462	41,130	40,801	434,392	
ACA OE	123,707	121,819	120,016	121,430	121,180	119,605	149,197	147,556	145,933	144,328	142,740	141,170	1,598,681	
Duals	41,688	41,715	41,629	41,496	41,410	41,325	45,787	45,694	45,600	45,506	45,412	45,318	522,580	
MCAL LTC	141	138	139	135	136	137	172	173	174	175	176	177	1,873	
MCAL LTC Duals	1,033	1,019	1,004	997	985	971	1,194	1,176	1,159	1,142	1,125	1,108	12,913	
Medi-Cal Program	352,637	349,026	344,917	348,462	346,426	342,835	398,460	394,453	390,592	386,772	382,991	379,251	4,416,822	
Group Care Program	5,669	5,645	5,631	5,605	5,591	5,577	5,563	5,549	5,535	5,521	5,507	5,493	66,886	
Total	358,306	354,671	350,548	354,067	352,017	348,412	404,023	400,002	396,127	392,293	388,498	384,744	4,483,708	

Month Over Month Enrollment Change:

Medi-Cal Monthly Change													
Child	(1,207)	(1,070)	(1,355)	1,082	(1,011)	(1,101)	3,151	(1,226)	(1,110)	(1,098)	(1,086)	(1,074)	(7,105)
Adult	(624)	(448)	(603)	897	(524)	(571)	6,177	(690)	(681)	(673)	(665)	(657)	938
SPD	(225)	(215)	(248)	296	(154)	(246)	11,985	(340)	(337)	(334)	(332)	(329)	9,521
ACA OE	(1,260)	(1,888)	(1,803)	1,414	(250)	(1,575)	29,592	(1,641)	(1,623)	(1,605)	(1,588)	(1,570)	16,203
Duals	(43)	27	(86)	(133)	(86)	(85)	4,462	(93)	(94)	(94)	(94)	(94)	3,587
MCAL LTC	(9)	(3)	1	(4)	1	1	35	1	1	1	1	1	27
MCAL LTC Duals	4	(14)	(15)	(7)	(12)	(14)	223	(18)	(17)	(17)	(17)	(17)	79
Medi-Cal Program	(3,364)	(3,611)	(4,109)	3,545	(2,036)	(3,591)	55,625	(4,007)	(3,861)	(3,820)	(3,781)	(3,740)	23,250
Group Care Program	(15)	(24)	(14)	(26)	(14)	(14)	(14)	(14)	(14)	(14)	(14)	(14)	(191)
Total	(3,379)	(3,635)	(4,123)	3,519	(2,050)	(3,605)	55,611	(4,021)	(3,875)	(3,834)	(3,795)	(3,754)	23,059

Enrollment Percentages:

Medi-Cal Program:													
Child % (Medi-Cal)	29.1%	29.1%	29.0%	29.0%	28.9%	28.9%	25.6%	25.6%	25.6%	25.5%	25.5%	25.5%	27.2%
Adult % (Medi-Cal)	14.9%	14.9%	14.9%	15.0%	15.0%	15.0%	14.4%	14.4%	14.4%	14.3%	14.3%	14.3%	14.6%
SPD % (Medi-Cal)	8.8%	8.8%	8.9%	8.9%	8.9%	8.9%	10.7%	10.7%	10.7%	10.7%	10.7%	10.8%	9.8%
ACA OE % (Medi-Cal)	35.1%	34.9%	34.8%	34.8%	35.0%	34.9%	37.4%	37.4%	37.4%	37.3%	37.3%	37.2%	36.2%
Duals % (Medi-Cal)	11.8%	12.0%	12.1%	11.9%	12.0%	12.1%	11.5%	11.6%	11.7%	11.8%	11.9%	11.9%	11.8%
MCAL LTC % (Medi-Cal)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
MCAL LTC Duals % (Medi-Cal)	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%
Medi-Cal Program % of Total	98.4%	98.4%	98.4%	98.4%	98.4%	98.4%	98.6%	98.6%	98.6%	98.6%	98.6%	98.6%	98.5%
Group Care Program % of Total	1.6%	1.6%	1.6%	1.6%	1.6%	1.6%	1.4%	1.4%	1.4%	1.4%	1.4%	1.4%	1.5%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

**ALAMEDA ALLIANCE FOR HEALTH
TRENDED ENROLLMENT REPORTING
FOR THE FISCAL YEAR 2024**

	FINAL BUDGET												
	Budget Jul-23	Budget Aug-23	Budget Sep-23	Budget Oct-23	Budget Nov-23	Budget Dec-23	Budget Jan-24	Budget Feb-24	Budget Mar-24	Budget Apr-24	Budget May-24	Budget Jun-24	YTD Member Months
Current Direct/Delegate Enrollment:													
Directly-Contracted													
Directly Contracted (DCP)	74,547	73,027	72,504	78,530	78,174	77,543	103,987	103,154	102,341	101,536	100,739	99,949	1,066,031
Alameda Health System	66,089	65,344	64,133	63,271	62,977	62,254	86,850	85,925	85,022	84,129	83,245	82,371	891,610
	140,636	138,371	136,637	141,801	141,151	139,797	190,837	189,079	187,363	185,665	183,984	182,320	1,957,641
Delegated:													
CFMG	34,810	34,649	34,144	34,035	33,709	33,339	43,104	42,595	42,131	41,671	41,217	40,767	456,171
CHCN	130,230	129,183	127,430	126,705	125,969	124,637	170,082	168,328	166,633	164,957	163,297	161,657	1,759,108
Kaiser	52,630	52,468	52,337	51,526	51,188	50,639	0	0	0	0	0	0	310,788
Delegated Subtotal	217,670	216,300	213,911	212,266	210,866	208,615	213,186	210,923	208,764	206,628	204,514	202,424	2,526,067
Total	358,306	354,671	350,548	354,067	352,017	348,412	404,023	400,002	396,127	392,293	388,498	384,744	4,483,708
Direct/Delegate Month Over Month Enrollment Change:													
Directly-Contracted													
Directly Contracted (DCP)	305	(1,520)	(523)	6,026	(356)	(631)	26,444	(833)	(813)	(805)	(797)	(790)	25,707
Alameda Health System	(1,244)	(745)	(1,211)	(862)	(294)	(723)	24,596	(925)	(903)	(893)	(884)	(874)	15,038
	(939)	(2,265)	(1,734)	5,164	(650)	(1,354)	51,040	(1,758)	(1,716)	(1,698)	(1,681)	(1,664)	40,745
Delegated:													
CFMG	(441)	(161)	(505)	(109)	(326)	(370)	9,765	(509)	(464)	(460)	(454)	(450)	5,516
CHCN	(1,721)	(1,047)	(1,753)	(725)	(736)	(1,332)	45,445	(1,754)	(1,695)	(1,676)	(1,660)	(1,640)	29,706
Kaiser	(278)	(162)	(131)	(811)	(338)	(549)	0	0	0	0	0	0	(2,269)
Delegated Subtotal	(2,440)	(1,370)	(2,389)	(1,645)	(1,400)	(2,251)	55,210	(2,263)	(2,159)	(2,136)	(2,114)	(2,090)	32,953
Total	(3,379)	(1,370)	(2,389)	(1,645)	(1,400)	(2,251)	55,210	(2,263)	(2,159)	(2,136)	(2,114)	(2,090)	32,014
Direct/Delegate Enrollment Percentages:													
Directly-Contracted													
Directly Contracted (DCP)	20.8%	20.6%	20.7%	22.2%	22.2%	22.3%	25.7%	25.8%	25.8%	25.9%	25.9%	26.0%	23.8%
Alameda Health System	18.4%	18.4%	18.3%	17.9%	17.9%	17.9%	21.5%	21.5%	21.5%	21.4%	21.4%	21.4%	19.9%
	39.3%	39.0%	39.0%	40.0%	40.1%	40.1%	47.2%	47.3%	47.3%	47.3%	47.4%	47.4%	43.7%
Delegated:													
CFMG	9.7%	9.8%	9.7%	9.6%	9.6%	9.6%	10.7%	10.6%	10.6%	10.6%	10.6%	10.6%	10.2%
CHCN	36.3%	36.4%	36.4%	35.8%	35.8%	35.8%	42.1%	42.1%	42.1%	42.0%	42.0%	42.0%	39.2%
Kaiser	14.7%	14.8%	14.9%	14.6%	14.5%	14.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	6.9%
Delegated Subtotal	60.7%	61.0%	61.0%	60.0%	59.9%	59.9%	52.8%	52.7%	52.7%	52.7%	52.6%	52.6%	56.3%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

ALAMEDA ALLIANCE FOR HEALTH
 TRENDED ENROLLMENT REPORTING
 FOR THE FISCAL YEAR 2024

	Variance Jul-23	Variance Aug-23	Variance Sep-23	Variance Oct-23	Variance Nov-23	Variance Dec-23	Variance Jan-24	Variance Feb-24	Variance Mar-24	Variance Apr-24	Variance May-24	Variance Jun-24	YTD Member Month Variance
Enrollment Variance by Plan & Aid Category - Favorable/(Unfavorable)													
Medi-Cal Program:													
Child	0	0	0	0	1,134	3,080							4,214
Adult	0	0	0	0	279	395							674
SPD	0	0	0	0	131	358							489
ACA OE	0	0	0	0	(607)	63							(544)
Duals	0	0	0	0	(413)	(351)							(764)
MCAL LTC	0	0	0	0	1	(2)							(1)
MCAL LTC Duals	0	0	0	0	(10)	(20)							(30)
Medi-Cal Program	0	0	0	0	515	3,523							4,038
Group Care Program	0	0	0	0	(6)	45							39
Total	0	0	0	0	509	3,568							4,077
Current Direct/Delegate Enrollment Variance - Favorable/(Unfavorable)													
Directly-Contracted													
Directly Contracted (DCP)	0	0	0	0	(3,033)	(1,315)							0
Alameda Health System	0	0	0	0	926	1,291							(4,348)
	0	0	0	0	(2,107)	(24)							2,217
													(2,131)
Delegated:													
CFMG	0	0	0	0	1,396	2,060							3,456
CHCN	0	0	0	0	1,672	3,694							5,366
Kaiser	0	0	0	0	(452)	(2,162)							(2,614)
Delegated Subtotal	0	0	0	0	2,616	3,592							6,208
Total	0	0	0	0	509	3,568							4,077

**ALAMEDA ALLIANCE FOR HEALTH
MEDICAL EXPENSE DETAIL
ACTUAL VS. BUDGET
FOR THE MONTH AND FISCAL YTD ENDED DECEMBER 31, 2023**

CURRENT MONTH				FISCAL YEAR TO DATE				
Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)	Account Description	Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)
\$1,200,054	\$1,121,783	(\$78,271)	(7.0%)	CAPITATED MEDICAL EXPENSES:	\$7,027,129	\$6,890,688	(\$136,441)	(2.0%)
4,389,758	4,486,426	96,668	2.2%	PCP Capitation	26,218,033	26,481,896	263,863	1.0%
309,957	289,580	(20,377)	(7.0%)	PCP Capitation FQHC	1,810,164	1,775,457	(34,707)	(2.0%)
3,821,425	3,929,810	108,385	2.8%	Specialty-Capitation	22,829,101	23,111,317	282,216	1.2%
539,443	539,093	(350)	(0.1%)	Specialty-Capitation FQHC	3,012,362	3,058,833	46,471	1.5%
254,677	249,193	(5,484)	(2.2%)	Laboratory Capitation	1,521,903	1,513,728	(8,175)	(0.5%)
90,089	84,337	(5,752)	(6.8%)	Vision Cap	526,588	516,828	(9,759)	(1.9%)
189,360	194,521	5,161	2.7%	CFMG Capitation	1,131,373	1,144,841	13,468	1.2%
13,559,396	13,711,975	152,579	1.1%	Anc IPA Admin Capitation FQHC	83,756,737	84,015,590	258,852	0.3%
4,672	0	(4,672)	0.0%	Kaiser Capitation	4,672	0	(4,672)	0.0%
318,004	607,007	289,003	47.6%	BHT Supplemental Expense	1,818,139	2,311,103	492,963	21.3%
715,374	748,843	33,469	4.5%	Maternity Supplemental Expense	4,293,848	4,365,591	71,743	1.6%
\$25,392,210	\$25,962,568	\$570,359	2.2%	5 - TOTAL CAPITATED EXPENSES	\$153,950,048	\$155,185,871	\$1,235,822	0.8%
				FEE FOR SERVICE MEDICAL EXPENSES:				
3,448,971	0	(3,448,971)	0.0%	IBNR Inpatient Services	(258,377)	(2,306,298)	(2,047,921)	88.8%
103,469	0	(103,469)	0.0%	IBNR Settlement (IP)	(7,750)	(69,188)	(61,438)	88.8%
275,919	0	(275,919)	0.0%	IBNR Claims Fluctuation (IP)	(20,669)	(184,504)	(163,835)	88.8%
25,359,745	33,945,587	8,585,842	25.3%	Inpatient Hospitalization FFS	175,518,769	188,190,629	12,671,860	6.7%
1,611,684	0	(1,611,684)	0.0%	IP OB - Mom & NB	11,641,299	7,462,632	(4,178,666)	(56.0%)
90,591	0	(90,591)	0.0%	IP Behavioral Health	1,080,963	895,483	(185,480)	(20.7%)
890,044	0	(890,044)	0.0%	IP Facility Rehab FFS	6,630,397	4,711,642	(1,918,755)	(40.7%)
\$31,780,422	\$33,945,587	\$2,165,165	6.4%	6 - Inpatient Hospital & SNF Expense	\$194,584,632	\$198,700,397	\$4,115,765	2.1%
259,347	0	(259,347)	0.0%	IBNR PCP	(159,291)	46,983	206,274	439.0%
7,781	0	(7,781)	0.0%	IBNR Settlement (PCP)	(4,779)	1,409	6,188	439.2%
20,748	0	(20,748)	0.0%	IBNR Claims Fluctuation (PCP)	(12,742)	3,759	16,501	439.0%
1,719,909	1,987,769	267,860	13.5%	Primary Care Non-Contracted FF	11,553,395	11,515,900	(37,495)	(0.3%)
299,971	233,830	(66,142)	(28.3%)	PCP FQHC FFS	2,809,771	2,526,560	(283,211)	(11.2%)
0	0	0	0.0%	Phys Extended Hours Incentive	3,000	3,000	0	50.0%
2,308,724	3,171,639	862,915	27.2%	Prop 56 Physician Exp	13,826,858	15,584,223	1,757,364	11.3%
14,717	0	(14,717)	0.0%	Prop 56 Hyde Exp	87,728	58,257	(29,470)	(50.6%)
79,903	0	(79,903)	0.0%	Prop 56 Trauma Exp	476,549	316,945	(159,604)	(50.4%)
96,628	0	(96,628)	0.0%	Prop 56 Develop. Screening Exp	576,570	383,782	(192,788)	(50.2%)
726,846	0	(726,846)	0.0%	Prop 56 Family Planning Exp	4,361,025	2,905,675	(1,455,350)	(50.1%)
0	0	0	0.0%	Prop 56 VBP Exp	7,428	7,428	0	0.0%
\$5,534,573	\$5,393,238	(\$141,336)	(2.6%)	7 - Primary Care Physician Expense	\$33,525,513	\$33,356,922	(\$168,590)	(0.5%)
342,126	0	(342,126)	0.0%	IBNR Specialist	(1,513,176)	(704,271)	808,905	(114.9%)
256,506	0	(256,506)	0.0%	Psychiatrist FFS	1,513,753	927,497	(586,256)	(63.2%)
2,071,398	5,454,841	3,383,443	62.0%	Specialty Care FFS	14,011,460	20,032,520	6,021,059	30.1%
141,895	0	(141,895)	0.0%	Specialty Anesthesiology	1,022,007	733,088	(288,919)	(39.4%)
1,012,140	0	(1,012,140)	0.0%	Specialty Imaging FFS	6,676,028	4,332,553	(2,343,474)	(54.1%)
12,451	0	(12,451)	0.0%	Obstetrics FFS	103,715	71,825	(31,890)	(44.4%)
118,011	0	(118,011)	0.0%	Specialty IP Surgery FFS	1,613,291	1,146,377	(466,914)	(40.7%)
531,280	0	(531,280)	0.0%	Specialty OP Surgery FFS	3,609,879	2,380,160	(1,229,719)	(51.7%)
374,515	0	(374,515)	0.0%	Spec IP Physician	2,663,632	1,804,945	(858,687)	(47.6%)
67,064	73,666	6,602	9.0%	SCP FQHC FFS	413,110	402,134	(10,976)	(2.7%)
10,263	0	(10,263)	0.0%	IBNR Settlement (SCP)	(45,394)	(21,127)	24,267	(114.9%)
27,369	0	(27,369)	0.0%	IBNR Claims Fluctuation (SCP)	(121,056)	(56,342)	64,714	(114.9%)
\$4,965,019	\$5,528,507	\$563,488	10.2%	8 - Specialty Care Physician Expense	\$29,947,250	\$31,049,358	\$1,102,109	3.5%
1,050,319	0	(1,050,319)	0.0%	IBNR Ancillary	2,020,711	2,122,555	101,844	4.8%
31,510	0	(31,510)	0.0%	IBNR Settlement (ANC)	60,621	63,677	3,056	4.8%
84,026	0	(84,026)	0.0%	IBNR Claims Fluctuation (ANC)	161,658	169,805	8,147	4.8%
(1,566,386)	0	1,566,386	0.0%	IBNR Transportation FFS	(1,449,696)	45,720	1,495,415	3,270.8%
1,122,376	0	(1,122,376)	0.0%	Behavioral Health Therapy FFS	7,511,937	4,951,126	(2,560,811)	(51.7%)
1,000,585	0	(1,000,585)	0.0%	Psychologist & Other MH Prof.	6,428,870	4,215,464	(2,213,406)	(52.5%)
211,686	0	(211,686)	0.0%	Acupuncture/Biofeedback	1,569,757	1,075,338	(494,418)	(46.0%)
75,589	0	(75,589)	0.0%	Hearing Devices	525,712	381,525	(144,187)	(37.8%)
13,465	0	(13,465)	0.0%	Imaging/MRI/CT Global	200,622	141,544	(59,077)	(41.7%)
62,704	0	(62,704)	0.0%	Vision FFS	279,181	164,593	(114,587)	(69.6%)
10	0	(10)	0.0%	Family Planning	50	30	(20)	(66.7%)
479,986	0	(479,986)	0.0%	Laboratory-FFS	2,953,018	1,917,612	(1,035,406)	(54.0%)
43,349	0	(43,349)	0.0%	ANC Therapist	544,571	395,200	(149,372)	(37.8%)
1,121,625	0	(1,121,625)	0.0%	Transportation (Ambulance)-FFS	6,079,211	3,746,485	(2,332,725)	(62.3%)
2,706,428	0	(2,706,428)	0.0%	Transportation (Other)-FFS	10,304,846	5,929,067	(4,375,779)	(73.8%)
1,402,143	0	(1,402,143)	0.0%	Hospice	8,747,299	5,779,983	(2,967,316)	(51.3%)

**ALAMEDA ALLIANCE FOR HEALTH
MEDICAL EXPENSE DETAIL
ACTUAL VS. BUDGET
FOR THE MONTH AND FISCAL YTD ENDED DECEMBER 31, 2023**

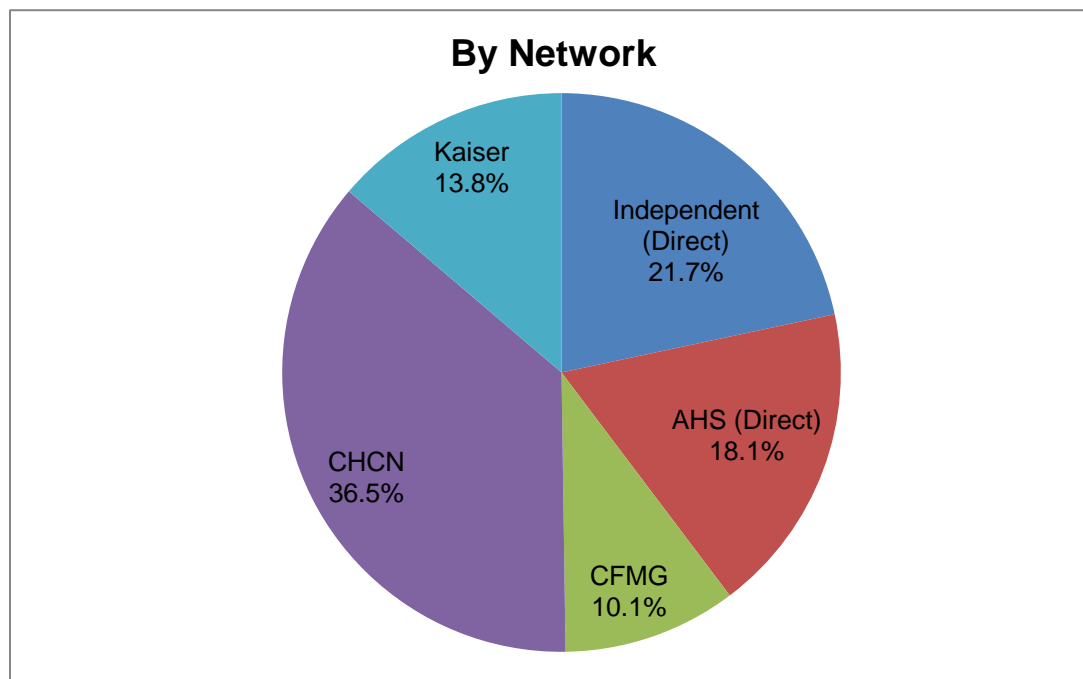
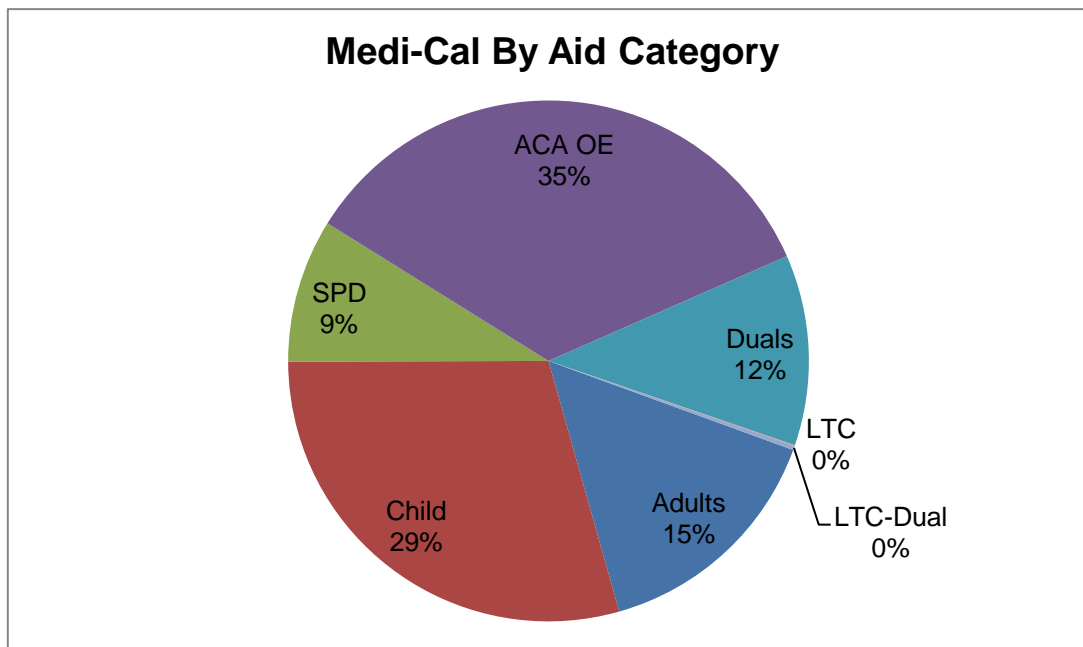
CURRENT MONTH				FISCAL YEAR TO DATE				
Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)	Account Description	Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)
1,046,895	0	(1,046,895)	0.0%	Home Health Services	7,444,287	4,994,036	(2,450,251)	(49.1%)
0	9,154,248	9,154,248	100.0%	Other Medical-FFS	3,993	18,334,293	18,330,301	100.0%
(119,475)	0	119,475	0.0%	Medical Refunds through HMS	(526,544)	(309,963)	216,581	(69.9%)
858,782	0	(858,782)	0.0%	Medical Refunds	(31,491)	(565,083)	(533,592)	94.4%
10,677	0	(10,677)	0.0%	DME & Medical Supplies	159,375	116,689	(42,686)	(36.6%)
0	0	0	0.0%	GEMT FFS	(373,988)	(373,988)	0	0.0%
1,434,790	1,430,045	(4,744)	(0.3%)	ECM Base/Outreach FFS Anc.	8,003,560	8,004,044	484	0.0%
17,362	24,486	7,123	29.1%	CS Housing Deposits FFS Ancillary	121,059	135,985	14,925	11.0%
180,477	207,352	26,875	13.0%	CS Housing Tenancy FFS Ancillary	1,136,119	1,183,089	46,971	4.0%
48,044	42,851	(5,193)	(12.1%)	CS Housing Navigation Services FFS Ancillary	266,991	257,647	(9,344)	(3.6%)
76,116	55,836	(20,280)	(36.3%)	CS Medical Respite FFS Ancillary	414,422	377,892	(36,530)	(9.7%)
28,167	14,715	(13,453)	(91.4%)	CS Medically Tailored Meals FFS Ancillary	154,071	128,446	(25,625)	(20.0%)
3,840	49	(3,791)	(7,781.7%)	CS Asthma Remediation FFS Ancillary	19,067	11,648	(7,419)	(63.7%)
0	10,000	10,000	100.0%	MOT Wrap Around (Non Medical MOT Cost)	0	20,000	20,000	100.0%
380,423	0	(380,423)	0.0%	Community Based Adult Services (CBAS)	2,422,144	1,425,263	(996,881)	(69.9%)
0	7,646	7,646	100.0%	CS Pilot LTC Diversion Expense	0	15,291	15,291	100.0%
8,410	3,823	(4,587)	(120.0%)	CS Pilot LTC Transition Expense	27,524	23,701	(3,823)	(16.1%)
0	80,556	80,556	100.0%	Justice Involved Pilot	0	161,111	161,111	100.0%
\$11,813,926	\$11,031,605	(\$782,321)	(7.1%)	9 - Ancillary Medical Expense	\$65,178,955	\$65,039,828	(\$139,128)	(0.2%)
815,666	0	(815,666)	0.0%	IBNR Outpatient	159,744	422,626	262,882	62.2%
24,470	0	(24,470)	0.0%	IBNR Settlement (OP)	4,790	12,677	7,887	62.2%
65,253	0	(65,253)	0.0%	IBNR Claims Fluctuation (OP)	12,780	33,811	21,031	62.2%
1,281,971	8,112,653	6,830,682	84.2%	Out Patient FFS	9,639,775	22,749,006	13,109,232	57.6%
1,278,462	0	(1,278,462)	0.0%	OP Ambul Surgery FFS	10,076,197	6,937,396	(3,138,801)	(45.2%)
1,399,663	0	(1,399,663)	0.0%	OP Fac Imaging Services FFS	9,671,601	6,670,623	(3,000,978)	(45.0%)
14,474	0	(14,474)	0.0%	Behav Health FFS	28,676	(21,966)	(50,642)	230.5%
444,260	0	(444,260)	0.0%	OP Facility Lab FFS	3,131,671	2,081,864	(1,049,808)	(50.4%)
120,858	0	(120,858)	0.0%	OP Facility Cardio FFS	892,294	608,098	(284,196)	(46.7%)
89,626	0	(89,626)	0.0%	OP Facility PT/OT/ST FFS	902,702	270,230	(632,472)	(234.0%)
2,051,364	0	(2,051,364)	0.0%	OP Facility Dialysis FFS	12,614,684	8,379,495	(4,235,189)	(50.5%)
\$7,586,067	\$8,112,653	\$526,586	6.5%	10 - Outpatient Medical Expense Medical Expense	\$47,134,913	\$48,143,859	\$1,008,946	2.1%
293,826	0	(293,826)	0.0%	IBNR Emergency	(427,433)	30,260	457,693	1,512.5%
8,814	0	(8,814)	0.0%	IBNR Settlement (ER)	(12,821)	910	13,731	1,508.9%
23,508	0	(23,508)	0.0%	IBNR Claims Fluctuation (ER)	(34,190)	2,423	36,613	1,511.1%
764,997	0	(764,997)	0.0%	Special ER Physician FFS	4,727,389	3,056,795	(1,670,594)	(54.7%)
4,464,275	5,776,148	1,311,874	22.7%	ER Facility	29,732,293	31,151,600	1,419,307	4.6%
\$5,555,420	\$5,776,148	\$220,728	3.8%	11 - Emergency Expense	\$33,985,237	\$34,241,988	\$256,751	0.7%
404,001	0	(404,001)	0.0%	IBNR Pharmacy OP	(40,317)	(204,308)	(163,991)	80.3%
12,121	0	(12,121)	0.0%	IBNR Settlement (RX) OP	(1,212)	(6,133)	(4,921)	80.2%
32,320	0	(32,320)	0.0%	IBNR Claims Fluctuation (RX) OP	(3,225)	(16,345)	(13,120)	80.3%
446,235	370,539	(75,696)	(20.4%)	Pharmacy FFS	2,858,365	2,681,207	(177,158)	(6.6%)
114,927	8,574,299	8,459,372	98.7%	Pharmacy Non-PBM FFS-Other Anc	787,916	17,746,902	16,958,987	95.6%
4,329,408	0	(4,329,408)	0.0%	Pharmacy Non-PBM FFS-OP FAC	31,913,203	21,975,503	(9,937,700)	(45.2%)
259,978	0	(259,978)	0.0%	Pharmacy Non-PBM FFS-PCP	1,127,908	615,362	(512,547)	(83.3%)
1,663,733	0	(1,663,733)	0.0%	Pharmacy Non-PBM FFS-SCP	12,762,547	8,807,902	(3,954,645)	(44.9%)
10,475	0	(10,475)	0.0%	Pharmacy Non-PBM FFS-FQHC	56,933	41,158	(15,775)	(38.3%)
4,327	0	(4,327)	0.0%	Pharmacy Non-PBM FFS-HH	38,942	27,987	(10,955)	(39.1%)
0	0	0	0.0%	RX Refunds HMS	(63)	(63)	0	0.0%
(35,000)	31,834	66,834	209.9%	Pharmacy Rebate	(230,000)	(96,308)	133,692	(138.8%)
\$7,242,527	\$8,976,673	\$1,734,146	19.3%	12 - Pharmacy Expense	\$49,270,998	\$51,572,865	\$2,301,867	4.5%
(2,406,984)	0	2,406,984	0.0%	IBNR LTC	3,495,695	4,802,539	1,306,844	27.2%
(72,209)	0	72,209	0.0%	IBNR Settlement (LTC)	104,873	144,077	39,204	27.2%
(192,560)	0	192,560	0.0%	IBNR Claims Fluctuation (LTC)	279,654	384,202	104,548	27.2%
17,662,305	0	(17,662,305)	0.0%	LTC Custodial Care	98,835,252	63,392,176	(35,443,075)	(55.9%)
2,903,912	17,284,719	14,380,808	83.2%	LTC SNF	18,280,052	46,575,327	28,295,276	60.8%
\$17,894,464	\$17,284,719	(\$609,745)	(3.5%)	13 - Long Term Care Expense	\$120,995,525	\$115,298,322	(\$5,697,204)	(4.9%)
\$92,372,417	\$96,049,129	\$3,676,712	3.8%	14 - TOTAL FFS MEDICAL EXPENSES	\$574,623,024	\$577,403,539	\$2,780,516	0.5%
0	(411,997)	(411,997)	100.0%	Clinical Vacancy	0	(402,647)	(402,647)	100.0%
50,636	122,724	72,089	58.7%	Quality Analytics	485,393	942,155	456,761	48.5%
874,838	1,390,211	515,374	37.1%	Health Plan Services Department Total	4,703,191	5,172,945	469,754	9.1%
599,830	882,064	282,235	32.0%	Case & Disease Management Department Total	3,415,533	3,586,942	171,409	4.8%
2,092,610	1,665,374	(427,236)	(25.7%)	Medical Services Department Total	11,757,552	11,884,552	126,999	1.1%
656,974	2,001,553	1,344,580	67.2%	Quality Management Department Total	4,346,700	6,398,655	2,051,955	32.1%

**ALAMEDA ALLIANCE FOR HEALTH
 MEDICAL EXPENSE DETAIL
 ACTUAL VS. BUDGET
 FOR THE MONTH AND FISCAL YTD ENDED DECEMBER 31, 2023**

CURRENT MONTH				FISCAL YEAR TO DATE				
Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)	Account Description	Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)
233,952	408,236	174,284	42.7%	HCS Behavioral Health Department Total	1,475,571	1,647,193	171,622	10.4%
128,580	206,213	77,633	37.6%	Pharmacy Services Department Total	828,657	876,593	47,936	5.5%
55,854	83,630	27,776	33.2%	Regulatory Readiness Total	375,313	405,599	30,286	7.5%
\$4,693,272	\$6,348,009	\$1,654,737	26.1%	15 - Other Benefits & Services	\$27,387,911	\$30,511,986	\$3,124,076	10.2%
(1,347,925)	(766,304)	581,621	(75.9%)	Reinsurance Recoveries	(5,922,925)	(5,265,498)	657,427	(12.5%)
1,064,223	1,021,739	(42,484)	(4.2%)	Reinsurance Premium	6,373,977	6,134,886	(239,091)	(3.9%)
(\$283,702)	\$255,435	\$539,137	211.1%	16- Reinsurance Expense	\$451,052	\$869,388	\$418,336	48.1%
0	0	0	0.0%	P4P Risk Pool Provider Incenti	3,000,000	3,000,000	0	0.0%
\$0	\$0	\$0	0.0%	17 - Risk Pool Distribution	\$3,000,000	\$3,000,000	\$0	0.0%
\$122,174,197	\$128,615,141	\$6,440,944	5.0%	18 - TOTAL MEDICAL EXPENSES	\$759,412,034	\$766,970,784	\$7,558,750	1.0%

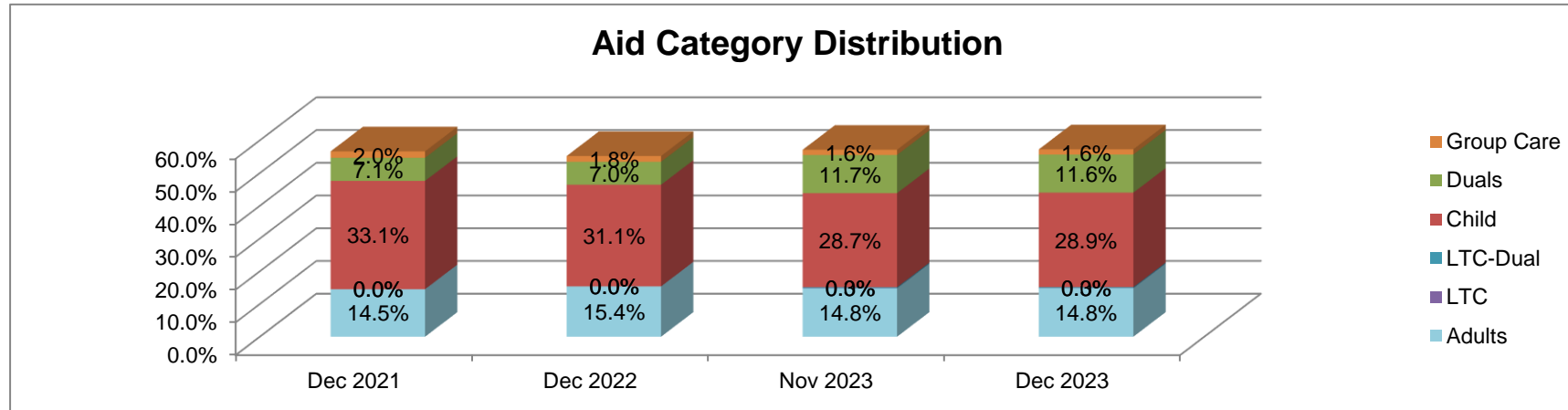
Alameda Alliance for Health - Analytics Supporting Documentation: Membership Profile

Category of Aid Trend							
Category of Aid	Dec 2023	% of Medi-Cal	Independent (Direct)	AHS (Direct)	CFMG	CHCN	Kaiser
Adults	52,174	15%	10,629	9,872	790	22,025	8,858
Child	101,634	29%	8,380	9,382	32,231	33,788	17,853
SPD	30,848	9%	10,020	4,407	1,148	13,052	2,221
ACA OE	119,669	35%	19,524	36,581	1,231	47,077	15,256
Duals	40,976	12%	24,440	2,463	1	9,784	4,288
LTC	135	0%	134	1	-	-	-
LTC-Dual	951	0%	950	-	-	-	1
Medi-Cal	346,387		74,077	62,706	35,401	125,726	48,477
Group Care	5,622		2,164	842	-	2,616	-
Total	352,009	100%	76,241	63,548	35,401	128,342	48,477
Medi-Cal %	98.4%		97.2%	98.7%	100.0%	98.0%	100.0%
Group Care %	1.6%		2.8%	1.3%	0.0%	2.0%	0.0%
<i>Network Distribution</i>			21.7%	18.1%	10.1%	36.5%	13.8%
			% Direct: 40%	% Delegated: 60%			

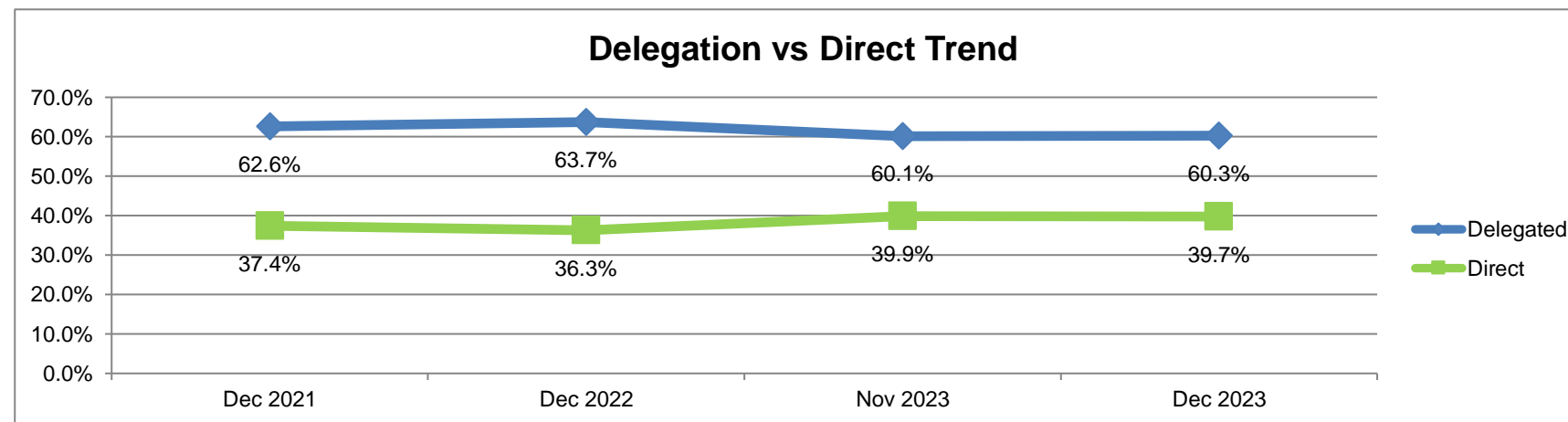


Alameda Alliance for Health - Analytics Supporting Documentation: Membership Profile

Category of Aid Trend												
Category of Aid	Members				% of Total (ie.Distribution)				% Growth (Loss)			
	Dec 2021	Dec 2022	Nov 2023	Dec 2023	Dec 2021	Dec 2022	Nov 2023	Dec 2023	Dec 2021 to Dec 2022	Dec 2022 to Dec 2023	Nov 2023 to Dec 2023	
Adults	43,077	50,351	52,222	52,174	14.5%	15.4%	14.8%	14.8%	16.9%	3.6%	-0.1%	
Child	98,150	101,791	101,557	101,634	33.1%	31.1%	28.7%	28.9%	3.7%	-0.2%	0.1%	
SPD	26,450	28,452	30,887	30,848	8.9%	8.7%	8.7%	8.8%	7.6%	8.4%	-0.1%	
ACA OE	102,264	118,397	120,666	119,669	34.5%	36.1%	34.2%	34.0%	15.8%	1.1%	-0.8%	
Duals	20,964	23,028	41,217	40,976	7.1%	7.0%	11.7%	11.6%	9.8%	77.9%	-0.6%	
LTC	-	-	139	135	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	-2.9%	
LTC-Dual	-	-	980	951	0.0%	0.0%	0.3%	0.3%	0.0%	0.0%	-3.0%	
Medi-Cal Total	290,905	322,019	347,668	346,387	98.0%	98.2%	98.4%	98.4%	10.7%	7.6%	-0.4%	
Group Care	5,823	5,776	5,586	5,622	2.0%	1.8%	1.6%	1.6%	-0.8%	-2.7%	0.6%	
Total	296,728	327,795	353,254	352,009	100.0%	100.0%	100.0%	100.0%	10.5%	7.4%	-0.4%	



Delegation vs Direct Trend												
Members	Members				% of Total (ie.Distribution)				% Growth (Loss)			
	Dec 2021	Dec 2022	Nov 2023	Dec 2023	Dec 2021	Dec 2022	Nov 2023	Dec 2023	Dec 2021 to Dec 2022	Dec 2022 to Dec 2023	Nov 2023 to Dec 2023	
Delegated	185,850	208,881	212,412	212,220	62.6%	63.7%	60.1%	60.3%	12.4%	1.6%	-0.1%	
Direct	110,878	118,914	140,842	139,789	37.4%	36.3%	39.9%	39.7%	7.2%	17.6%	-0.7%	
Total	296,728	327,795	353,254	352,009	100.0%	100.0%	100.0%	100.0%	10.5%	7.4%	-0.4%	



Network Trend												
Network	Members				% of Total (ie.Distribution)				% Growth (Loss)			
	Dec 2021	Dec 2022	Nov 2023	Dec 2023	Dec 2021	Dec 2022	Nov 2023	Dec 2023	Dec 2021 to Dec 2022	Dec 2022 to Dec 2023	Nov 2023 to Dec 2023	
Independent (Direct)	52,288	53,143	76,872	76,241	17.6%	16.2%	21.8%	21.7%	1.6%	43.5%	-0.8%	
AHS (Direct)	58,590	65,771	63,970	63,548	19.7%	20.1%	18.1%	18.1%	12.3%	-3.4%	-0.7%	
CFMG	32,573	33,648	35,124	35,401	11.0%	10.3%	9.9%	10.1%	3.3%	5.2%	0.8%	
CHCN	109,059	126,009	127,787	128,342	36.8%	38.4%	36.2%	36.5%	15.5%	1.9%	0.4%	
Kaiser	44,218	49,224	49,501	48,477	14.9%	15.0%	14.0%	13.8%	11.3%	-1.5%	-2.1%	
Total	296,728	327,795	353,254	352,009	100.0%	100.0%	100.0%	100.0%	10.5%	7.4%	-0.4%	

